|                               |        |         | Procedur<br>2 of 1968, as a   |  | oort<br>d P.A. 71 of 1919         | , as amended.  |                                      |  |                                |            |
|-------------------------------|--------|---------|---|--|-----------------------------------|----------------|--------------------------------------|--|--------------------------------|------------|
| Local Unit of Government Type |        |         |   |  |                                   |                | Local Unit Name                      |  | County                         |            |
| X                             | Count  | ty      | ☐City   | □Twp   | □Village                          | Other          | Shiawassee                           | County   | Shiawassee                     |            |
|                               | al Yea |         |   |  | Opinion Date                      |                |                                      | Date Audit Report Submitted to                     | State                          |            |
| 12                            | /31/0  | )6      |   |  | 5/14/07                           |                |                                      | 5/30/07  |                                |            |
| We a                          | affirm | that    | :   |  |                                   |                |                                      |  |                                |            |
| We a                          | are ce | ertifie | d public acc  | countants  | licensed to p                     | ractice in M   | lichigan.                            |  |                                |            |
|                               |        |         |   |  | erial, "no" resp<br>ments and rec |                |                                      | l in the financial statement                       | ts, including the notes, or in | the        |
|                               | YES    | 9       | Check eac   | ch applic  | able box bel                      | ow. (See in    | structions for fu                    | ther detail.)                                      |                                |            |
| 1.                            | X      |         | •   | •  |                                   | -              | of the local unit<br>ents as necessa |  | ial statements and/or disclo   | sed in the |
| 2.                            |        | X       |   |  |                                   |                |                                      | s unreserved fund balanc<br>lget for expenditures. | es/unrestricted net assets     |            |
| 3.                            | X      |         | The local u   | ınit is in d   | compliance wi                     | th the Unifo   | rm Chart of Acc                      | ounts issued by the Depar                          | tment of Treasury.             |            |
| 4.                            | X      |         | The local u   | ınit has a   | dopted a bud                      | get for all re | equired funds.                       |  |                                |            |
| 5.                            | X      | П       | A public he   | earing on  | the budget w                      | as held in a   | ccordance with                       | State statute.                                     |                                |            |
| 6.                            | ×      |         | The local u   | ınit has n   | ot violated the                   | e Municipal    |                                      | order issued under the Er                          | nergency Municipal Loan A      | .ct, or    |
| 7.                            | X      |         | The local u   | ınit has n   | ot been delind                    | quent in dis   | tributing tax reve                   | enues that were collected t                        | or another taxing unit.        |            |
| 8.                            | X      |         | The local u   | ınit only h  | nolds deposits                    | /investmen     | ts that comply w                     | ith statutory requirements.                        |                                |            |
| 9.                            | X      |         |   | al unit has no illegal or unauthorized expenditures that came to our attention as defined in the <i>Bulletin for</i> of <i>Government in Michigan</i> , as revised (see Appendix H of Bulletin). |                                   |                |                                      |  |                                |            |
| 10.                           | X      |         | There are no indications of defalcation, fraud or embezzlement, which came to our attention during the course of our audit that have not been previously communicated to the Local Audit and Finance Division (LAFD). If there is such activity that has not been communicated, please submit a separate report under separate cover. |  |                                   |                |                                      |  |                                |            |

11. The local unit is free of repeated comments from previous years.

12. X The audit opinion is UNQUALIFIED.

13. The local unit has complied with GASB 34 or GASB 34 as modified by MCGAA Statement #7 and other generally accepted accounting principles (GAAP).

14. 🗵 🔲 The board or council approves all invoices prior to payment as required by charter or statute.

15. 🗵 🔲 To our knowledge, bank reconciliations that were reviewed were performed timely.

If a local unit of government (authorities and commissions included) is operating within the boundaries of the audited entity and is not included in this or any other audit report, nor do they obtain a stand-alone audit, please enclose the name(s), address(es), and a description(s) of the authority and/or commission.

I, the undersigned, certify that this statement is complete and accurate in all respects.

| i, to an additional desiration of the desiration |             |  |                  |                |        |  |  |  |  |
|--|-------------|--|------------------|----------------|--------|--|--|--|--|
| We have enclosed the following:  | Enclosed    | Not Required (enter a brief justification) |                  |                |        |  |  |  |  |
| Financial Statements   | $\boxtimes$ |  |                  |                |        |  |  |  |  |
| The letter of Comments and Recommendations   | $\boxtimes$ | N/A  |                  |                |        |  |  |  |  |
| Other (Describe) Single Audit  |             |  |                  |                |        |  |  |  |  |
| Certified Public Accountant (Firm Name)  |             |  | Telephone Number |                |        |  |  |  |  |
| Abraham & Gaffney, P.C.  |             |  | (517) 351-6836   |                |        |  |  |  |  |
| Street Address   |             |  | City             | State          | Zip    |  |  |  |  |
| 3511 Coolidge Road, Suite 100  |             |  | East Lansing     | MI             | 48823  |  |  |  |  |
| Authorizing CPA Signature  | nnted Name  |  |                  | License Number |        |  |  |  |  |
| the LinceA   | St          | teven R. Kirinovic, CPA                    |                  |                | 022020 |  |  |  |  |

# Shiawassee County, Michigan FINANCIAL STATEMENTS December 31, 2006

#### December 31, 2006

#### **BOARD OF COMMISSIONERS**

James P. Capitan Commissioner

Kim H. Van Pelt Commissioner

Jerry Walden Commissioner

Jon Michael Fuja Commissioner

Gerald W. Cole Commissioner

Wayne L. Roszman Commissioner

Jaime F. Pavlica Commissioner

#### ADMINISTRATION AND OTHER ELECTED OFFICIALS

Margaret A. McAvoy County Administrator

Thomas W. Dwyer Treasurer

Lauri L. Braid Clerk

Lori Kimble Register of Deeds

Gary Holzhausen Drain Commissioner

Randy O. Colbry Prosecuting Attorney

R. Jon Wilson Sheriff

Norman Caldwell Surveyor

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#### **Principals**

Dale J. Abraham, CPA Michael T. Gaffney, CPA Steven R. Kirinovic, CPA Aaron M. Stevens, CPA Eric J. Glashouwer, CPA



3511 Coolidge Road Suite 100 East Lansing, MI 48823 (517) 351-6836 FAX: (517) 351-6837

#### INDEPENDENT AUDITOR'S REPORT

To the Board of Commissioners of Shiawassee County Corunna, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, the aggregate discretely presented component units, and the aggregate remaining fund information of Shiawassee County, Michigan as of and for the year ended December 31, 2006, which collectively comprise the County's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Shiawassee County's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, based on our audit, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, the aggregate discretely presented component units, and the aggregate remaining fund information of Shiawassee County, Michigan as of December 31, 2006, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued a report dated May 14, 2007 on our consideration of Shiawassee County's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The management's discussion and analysis and budgetary comparison information, as identified in the table of contents, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Shiawassee County's basic financial statements. The accompanying other supplementary information, as identified in the table of contents, is presented for the purpose of additional analysis and is not a required part of the basic financial statements. The other supplementary information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

ABRAHAM & GAFFNEY, P.C. Certified Public Accountants

Abraham ! Laffy, P.C.

May 14, 2007

#### Management's Discussion and Analysis

As management of Shiawassee County, we offer this narrative overview and analysis of the financial activities of the County, including limited information pertaining to the separately audited Road Commission for the year ended December 31, 2006. For more detailed information, the Road Commission's separately issued financial statements may be obtained from their administrative offices.

#### **Financial Highlights**

- The assets of the County primary government exceeded its liabilities at the close of the fiscal year by approximately \$35.3 million (net assets). Of this amount, approximately \$20.7 million (unrestricted net assets) may be used to meet the government's ongoing obligations.
- The primary government's total net assets increased by approximately \$5.0 million, or 17 percent over the prior year.
- As of the close of the fiscal year, the County's governmental funds reported combined ending fund balances of approximately \$10.1 million, an increase of approximately \$2.4 million or 31 percent more than the prior year. Of this total, approximately \$9.2 million or 91 percent is available for spending (unreserved and undesignated fund balance), however, the major portion of this amount (approximately \$7.0 million) is available only for the special revenue fund purposes from which these funds are derived.
- At the end of the fiscal year, unreserved and undesignated fund balance for the General Fund was approximately \$2.2 million, an amount equal to 11.3 percent of total General Fund expenditures and transfers.
- The County's total long-term debt, including that of the component units, decreased by a net of \$236,256 or 4 percent during the current fiscal year. New debt issues included \$425,817 in Drain notes.

#### **Overview of the Financial Statements**

The County's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains required and other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements.** The *government-wide financial statements* are designed to provide a broad overview of the County's finances, in a manner similar to a private-sector business.

The statement of net assets presents information on all of the County's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets indicate whether the financial position of the County is improving or deteriorating. The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

Both of the government-wide financial statements distinguish functions of Shiawassee County that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the County include general government, public safety, public works, health and welfare, community and economic development, recreation and cultural and other functions. The business-type activities primarily represent the administration of the delinquent property tax system and the Medical Care Facility.

The government-wide financial statements include not only the County itself (known as the *primary government*), but also four (4) legally separate entities: the Shiawassee County Road Commission, the Shiawassee County Airport, the Drainage Districts, and the Shiawassee Council on Aging. Financial information for the *component units* is reported separately from the financial information presented for the primary government itself.

**Fund financial statements.** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The County maintains 34 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General, Health Department, and Revenue Sharing Reserve fund, each of which is considered to be a major fund. Data from the nonmajor governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The County adopts an annual appropriated budget for its General and certain special revenue funds. Budgetary comparison schedules have been provided herein to demonstrate compliance with the County General, Health Department, and Revenue Sharing Reserve funds budgets.

**Proprietary funds.** The County maintains one type of proprietary fund: enterprise funds. *Enterprise funds* report the same functions as business-type activities in the government-wide financial statements. The County uses enterprise funds to account for the Tax Payment Fund and the Medical Care Facility which are considered to be major funds. Data from the nonmajor enterprise funds are combined into a single, aggregate presentation. Individual fund data for each of these nonmajor enterprise funds is provided in the form of combining statements elsewhere in this report.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the County's own programs.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain other supplementary information, including combining statements of the nonmajor governmental and enterprise funds.

#### **Government-wide Financial Analysis**

#### Statement of Net Assets

#### **Shiawassee County's Net Assets**

|  | Govern               |                | Busines              | • •                  | Total                |                      |  |
|--|----------------------|----------------|----------------------|----------------------|----------------------|----------------------|--|
|  | Activi               | ties           | Activ                | ities                |                      |                      |  |
|  | 2006                 | 2005           | 2006                 | 2005                 | 2006                 | 2005                 |  |
| Assets   |                      |                |                      |                      |                      |                      |  |
| Current and other                                    |                      |                |                      |                      |                      |                      |  |
| assets   | \$ 11,091,694        | \$ 14,077,145  | \$ 21,807,330        | \$ 18,877,178        | \$ 32,899,024        | \$ 32,954,323        |  |
| Capital assets                                       | 3,137,725            | 3,277,748      | 2,340,551            | 2,612,661            | <u>5,478,276</u>     | 5,890,409            |  |
| Total assets   | 14,229,419           | 17,354,893     | 24,147,881           | 21,489,839           | 38,377,300           | 38,844,732           |  |
| Liabilities  |                      |                |                      |                      |                      |                      |  |
| Current  | 1,046,345            | 6,516,117      | 1,129,081            | 1,093,440            | 2,175,426            | 7,609,557            |  |
| Noncurrent   | <u>855,010</u>       | <u>895,846</u> | <u>-</u>             |                      | <u>855,010</u>       | <u>895,846</u>       |  |
| Total liabilities                                    | 1,901,355            | 7,411,963      | 1,129,081            | 1,093,440            | 3,030,436            | 8,505,403            |  |
| Net Assets<br>Invested in capital<br>assets - net of |                      |                |                      |                      |                      |                      |  |
| related debt   | 2,690,445            | 2,758,861      | 2,340,551            | 2,612,661            | 5,030,996            | 5,371,522            |  |
| Restricted   | 7,036,706            | 5,503,044      | 2,548,921            | 2,306,244            | 9,585,627            | 7,809,288            |  |
| Unrestricted   | 2,600,913            | 1,681,025      | 18,129,328           | 15,477,494           | 20,730,241           | <u>17,158,519</u>    |  |
| Total net assets                                     | <b>\$ 12,328,064</b> | \$ 9,942,930   | <u>\$ 23,018,800</u> | <u>\$ 20,396,399</u> | <u>\$ 35,346,864</u> | <u>\$ 30,339,329</u> |  |

As noted previously, net assets serve over time as a useful indicator of a government's financial position. In the case of Shiawassee County, assets exceeded liabilities by approximately \$35.3 million at the close of the year. This amount compares favorably with the prior year where net assets totaled \$30.3 million.

The primary government's net assets include approximately \$5.6 million capital assets comprised of land, buildings, vehicles and equipment less any outstanding related debt used to acquire those assets. The County uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending.

Certain other limitations on the use of net assets apply due primarily to legal restrictions. These restricted net assets total approximately \$9.6 million. The remaining balance of unrestricted net assets (\$20.7 million or 58.6 percent) may be used to meet the government's ongoing obligations.

#### Statement of Activities

#### Shiawassee County's Changes in Net Assets

|   | Governmental<br>Activities |              | Busine<br>Activ |               | Total         |               |  |
|---|----------------------------|--------------|-----------------|---------------|---------------|---------------|--|
|   | 2006                       | 2005         | 2006            | 2005          | 2006          | 2005          |  |
| Revenues                                  |                            |              |                 |               |               |               |  |
| Program revenue:                          |                            |              |                 |               |               |               |  |
| Charges for services Operating grants and | \$ 5,477,254               | \$ 5,666,003 | \$ 12,324,793   | \$ 10,467,502 | \$ 17,802,047 | \$ 16,133,505 |  |
| contributions General revenues:           | 5,888,003                  | 5,451,110    | -               | -             | 5,888,003     | 5,451,110     |  |
| Property taxes                            | 11,486,371                 | 10,373,308   | 3,321,637       | 3,123,405     | 14,808,008    | 13,496,713    |  |
| State Revenue Sharing                     | -                          | 107,830      | -               | -             | -             | 107,830       |  |
| Investment earnings                       | 543,975                    | 336,027      | 566,887         | 288,997       | 1,110,862     | 625,024       |  |
| Miscellaneous<br>Gain on disposal of      | 95,570                     | 37,969       | -               | -             | 95,570        | 37,969        |  |
| assets                                    | 74,363                     | -            | -               | -             | 74,363        | -0-           |  |
| Transfers                                 | 911,700                    | 612,633      | ( 911,700)      | (612,633)     | <u>-0-</u>    | 0-            |  |
| Total revenues                            | 24,477,236                 | 22,584,880   | 15,301,657      | 13,267,271    | 39,778,853    | 35,852,151    |  |

#### Statement of Activities - continued

|   | Governmental<br>Activities |                     | Busine<br>Activ | ss-type<br>vities    | Total                |                   |  |
|---|----------------------------|---------------------|-----------------|----------------------|----------------------|-------------------|--|
|   | 2006                       | 2005                | 2006            | 2005                 | 2006                 | 2005              |  |
| Expenses  |                            |                     |                 |                      |                      |                   |  |
| General government                              | \$ 8,452,838               | \$ 8,013,850        | \$ -            | \$ -                 | \$ 8,452,838         | \$ 8,013,850      |  |
| Public safety                                   | 6,312,169                  | 5,711,380           | -               | -                    | 6,312,169            | 5,711,380         |  |
| Public works                                    | 128,242                    | 24,924              | -               | -                    | 128,242              | 24,924            |  |
| Health and welfare<br>Community and<br>Economic | 5,321,618                  | 5,375,717           | -               | -                    | 5,321,618            | 5,375,717         |  |
| Development                                     | 697,642                    | 703,283             | -               | -                    | 697,642              | 703,283           |  |
| Recreation and Cultural                         | 26,623                     | 68,282              | -               | -                    | 26,623               | 68,282            |  |
| Other   | 889,009                    | 640,707             | 12,679,216      | 13,128,749           | 13,568,225           | <u>13,769,456</u> |  |
| Total expenses                                  | 21,828,141                 | 20,538,143          | 12,679,216      | 13,128,749           | 34,507,357           | 33,666,892        |  |
| Increase in net assets<br>Net assets,           | 2,649,095                  | 2,046,737           | 2,622,401       | 138,522              | 5,271,496            | 2,185,259         |  |
| beginning of year                               | 9,678,969                  | 7,896,193           | 20,396,399      | 20,257,877           | 30,075,368           | 28,154,070        |  |
| Net assets, end of year                         | <u>\$ 12,328,064</u>       | <b>\$ 9,942,930</b> | \$ 23,018,800   | <u>\$ 20,396,399</u> | <u>\$ 35,346,864</u> | \$ 30,339,329     |  |

The preceding table shows that the net assets of governmental activities increased by approximately \$2.6 million or 27.3 percent during 2006 as compared to approximately \$2.0 million in the prior year.

#### **Business-type Activities**

Net assets of the County's business-type activities increased by approximately \$2,622,000. Net assets of the Delinquent Tax Revolving fund decreased by approximately \$186,000 while net assets of the Medical Care Facility and the nonmajor enterprise funds increased by approximately \$2,771,000.

#### Financial Analysis of the Government's Funds

As noted earlier, the County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the County's governmental funds is to provide information on near-term inflows, outflows, and balances of *spendable* resources. As of the end of the current fiscal year, the County's governmental funds reported combined ending fund balances of approximately \$10.1 million. This represents an increase of approximately \$2.4 million in comparison with the prior year, a majority of which is explained by the third year phase-in of the Revenue Sharing Reserve, which provides an alternative to the elimination of State Revenue Sharing.

Approximately \$9.2 million or 91.1 percent of total fund balance constitutes unreserved and undesignated fund balance, which is available for spending. However approximately \$7.0 million of this amount may only be used for special revenue fund purposes. The remainder of fund balance is either reserved to indicate that it is not available for new spending (approximately \$.2 million), or is designated to support capital and other projects (approximately \$.7 million).

The General Fund is the chief operating fund of the County. At the end of the current fiscal year, the total fund balance was approximately \$2.4 million, while the unreserved/undesignated fund balance of the General Fund was approximately \$2.2 million, an amount equal to 11.3 percent of total General Fund expenditures. This level of General Fund unreserved/undesignated fund balance is low compared with recognized benchmarks that governments should strive to maintain.

The fund balance of the County's General Fund increased by approximately \$1.0 million during the current fiscal year, and compares favorably with the approximately \$375,000 increase in the General Fund balance reported during the prior year. This increase is largely due to the better tracking and reporting of current year receivables and revenues and controlling County expenditures.

The Revenue Sharing Reserve Fund has a total fund balance of approximately \$4.5 million. As indicated above this established fund, authorized by shifting forward the collection date for the County portion of the property tax levy from December to July, is intended to provide a reserve from which the County may draw amounts to replace revenues previously received from the now suspended State Revenue Sharing program. The current fund balance represents the third year of a three year phase-in that has seen deposits totaling approximately \$7.9 million to this fund. The balance in this fund is projected to be exhausted in year 2009 or 2010 at which time the County is anticipated to revert to an alternate State sponsored revenue source.

#### **General Fund Budgetary Highlights**

The original General Fund expenditure budget of \$16.3 million was approximately \$20.0 million after revisions; however, actual expenditures totaled \$19.4 million. Expenditure savings came from several departments and resulted primarily from reduced contractual services and some personnel positions not filled for the entire year.

Actual revenues and other financing sources came in at approximately \$20.3 million taking into account the flow thru of \$2.6 in Revenue Reserve tax receipts.

#### **Capital Asset and Debt Administration**

<u>Capital Assets</u> - At the end of 2006, the County had invested \$5,478,276 in primary government capital assets and \$9,562,507 for the component units (excluding the Road Commission, see separately issued financial statements), net of accumulated depreciation, in a broad range of capital assets (see table below). Accumulated depreciation was \$6,753,829 for the primary government. Depreciation charges for the fiscal year totaled \$662,536 for the primary government and \$249,427 for the component units (excluding the Road Commission, see separately issued financial statements).

|                            | Governmental<br>Activities | Business-<br>type<br>Activities | Component<br>Units  | Total               |
|----------------------------|----------------------------|---------------------------------|---------------------|---------------------|
| Land and improvements, net | \$ 606,282                 | \$ 47,798                       | \$1,494,115         | \$ 2,148,195        |
| Buildings, net             | 1,736,893                  | 1,531,590                       | 94,654              | 3,363,137           |
| Equipment, net             | 541,708                    | 761,163                         | 10,212              | 1,313,083           |
| Vehicles, net              | 252,842                    | -                               | -                   | 252,842             |
| Drains, net                | -                          | -                               | 7,963,526           | 7,963,526           |
| Capital assets, net        | <u>\$ 3,137,725</u>        | <u>\$2,340,551</u>              | <u>\$ 9,562,507</u> | <u>\$15,040,783</u> |

<u>Long-term Debt</u> - As of December 31, 2006, the County had \$951,799 in bonds and notes outstanding for the primary government. This level of net obligation is \$32,160 less than the obligation recorded as of December 31, 2005. In addition, the County uses its full faith and credit (as a secondary obligator), to back the Drainage District and Airport component unit debt. All drain debt is payable out of assessments against the drainage districts or by contractual agreements with local units of government. The following table excludes the County Road Commission.

#### Outstanding Debt as of December 31, 2006:

| Primary Government                                    | <u>Jan. 1, 2006</u> | <u>Additions</u>  | <u>Deletions</u>  | Dec. 31, 2006        |
|---|---------------------|-------------------|-------------------|----------------------|
| Governmental Activities Long-term obligations payable | \$ 983,959          | \$ 39,447         | \$ 71,607         | \$ 951,799           |
| Component Unit  |                     |                   |                   |                      |
| County Airport  | 12,467              | _                 | 5,642             | 6,825                |
| Drainage Districts                                    | 4,679,708           | <u>425,817</u>    | <u>464,164</u>    | <u>4,641,361</u>     |
| <b>Total Component Units</b>                          | 4,692,175           | 425,817           | <u>469,806</u>    | 4,648,186            |
| <b>Total Reporting Entity</b>                         | <u>\$ 5,676,134</u> | <b>\$ 465,264</b> | <u>\$ 541,413</u> | <u>\$ 5,599,985</u>  |
| Debt Limit (10% of SEV)                               |                     |                   |                   | <u>\$171,097,788</u> |
| Available Statutory Debt Limit                        |                     |                   |                   | <u>\$165,497,803</u> |

A more detailed discussion of the County's long-term debt obligations is presented in Note H to the financial statements.

#### **Limitations on Debt:**

State statue limits the County's debt obligations to 10 percent of the current state equalized value (SEV). The County's SEV as of December 31, 2006 was \$1.710 billion; therefore the County's debt limitation was over \$171 million. The county remains well below its legal debt limit by over \$165 million.

#### SHIAWASSEE COUNTY GOVERNMENT ECONOMIC OUTLOOK:

- The Revenue Sharing Reserve Fund was established in 2004 by the State in order to replace State Revenue Sharing payments to counties.
- The continued uncertainty over the State's budget situation may lead to decreases in other areas of State funding.
- Health, dental, and optical insurance premiums are an uncertain cost and may rise much faster than the rate of inflation.
- Capital projects relating to security issues are being budgeted due to the importance of this matter.

These factors were considered in adopting the Budget for 2007. The County continues to look for ways to increase efficiencies and reduce the cost of doing business.

#### **CONTACTING THE COUNTY**

This financial report is designed to provide our citizens, taxpayers, customers, investors, and creditors with a general overview of the County's finances and to demonstrate the County's accountability for the money it receives. If there are questions about this report, or a need for additional information, contact the Shiawassee County Administrator's Office at (989) 743-2458 or via email at mmcavoy@shiawassee.net.



#### STATEMENT OF NET ASSETS

#### December 31, 2006

|  | F                  |   |                    |   |
|--|--------------------|---|--------------------|---|
|  | Governmental       | Business-type                           |                    | Component                               |
| ASSETS   | Activities         | Activities                              | Total              | Units                                   |
| Current assets   |                    |   |                    |   |
| Cash and cash equivalents  | \$ 6,269,636       | \$ 15,519,721                           | \$21,789,357       | \$ 4,246,294                            |
| Investments  | 200,000            | -                                       | 200,000            | 2,641,229                               |
| Receivables  | 2,950,452          | 6,819,795                               | 9,770,247          | 3,389,077                               |
| Internal balances  | 532,186            | (532,186)                               | -0-                | -                                       |
| Current portion of lease receivable  | -                  | -                                       | -0-                | 95,000                                  |
| Due from other governmental units  | 873,736            | -                                       | 873,736            | 1,459,081                               |
| Inventories  | 95,684             |   | 95,684             | 194,599                                 |
| Total current assets   | 10,921,694         | 21,807,330                              | 32,729,024         | 12,025,280                              |
| Noncurrent assets  |                    |   |                    |   |
| Investments  | -                  | -                                       | -0-                | 152,948                                 |
| Lease receivable   | -                  | -                                       | -0-                | 1,160,784                               |
| Advance to other governmental units  | 170,000            | -                                       | 170,000            | -                                       |
| Capital assets not being depreciated   | 540,000            | -                                       | 540,000            | 4,604,247                               |
| Capital assets, net of accumulated depreciation                                    | 2,597,725          | 2,340,551                               | 4,938,276          | 52,130,149                              |
| Total noncurrent assets  | 3,307,725          | 2,340,551                               | 5,648,276          | 58,048,128                              |
| TOTAL ASSETS   | 14,229,419         | 24,147,881                              | 38,377,300         | 70,073,408                              |
| LIABILITIES  |                    |   |                    |   |
| Current liabilities  |                    |   |                    |   |
| Accounts payable   | 375,447            | 135,109                                 | 510,556            | 54,034                                  |
| Other accrued liabilities  | 454,397            | 993,972                                 | 1,448,369          | 47,496                                  |
| Due to other governmental units  | -                  | -                                       | -0-                | 7,500                                   |
| Accrued interest payable   | 3,028              | -                                       | 3,028              | 26,894                                  |
| Deferred revenue   | 95,684             | -                                       | 95,684             | 285,220                                 |
| Current portion of compensated absences  | 50,452             | -                                       | 50,452             | 106,466                                 |
| Current portion of long-term debt  | 67,337             | <u>-</u>                                | 67,337             | 640,989                                 |
| Total current liabilities  | 1,046,345          | 1,129,081                               | 2,175,426          | 1,168,599                               |
|  |                    |   |                    |   |
| Noncurrent liabilities   | 0.4.000            |   | 04.000             | 577.050                                 |
| Advances from other governmental units   | 21,000             | -                                       | 21,000             | 577,952                                 |
| Noncurrent portion of compensated absences<br>Noncurrent portion of long-term debt | 454,067<br>379,943 | -                                       | 454,067<br>379,943 | 159,700<br>4,332,197                    |
| Noncurrent portion of long-term debt   | 319,943            |   | 379,943            | 4,552,197                               |
| Total noncurrent liabilities   | 855,010            | -0-                                     | 855,010            | 5,069,849                               |
| TOTAL LIABILITIES  | 1,901,355          | 1,129,081                               | 3,030,436          | 6,238,448                               |
| NET ASSETS   |                    |   |                    |   |
| Invested in capital assets, net of related debt                                    | 2,690,445          | 2,340,551                               | 5,030,996          | 53,016,994                              |
| Restricted for   | _,,                | _,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                    | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Public safety  | 1,227,592          | -                                       | 1,227,592          | -                                       |
| Employee benefits  | -                  | 2,548,921                               | 2,548,921          | -                                       |
| Capital improvement  | 453,278            | -                                       | 453,278            | 4,399,673                               |
| County roads   | -                  | -                                       | -0-                | 4,975,632                               |
| Debt service   | -                  | -                                       | -0-                | 881,934                                 |
| Other purposes   | 5,355,836          | 40 400 000                              | 5,355,836          | -<br>E00 707                            |
| Unrestricted   | 2,600,913          | 18,129,328                              | 20,730,241         | 560,727                                 |
| TOTAL NET ASSETS   | \$12,328,064       | \$ 23,018,800                           | \$35,346,864       | \$63,834,960                            |

#### STATEMENT OF ACTIVITIES

Year Ended December 31, 2006

Net (Expense) Revenue and Changes in Net Assets

|                                    |               |                    |          |                   |         |               | Changes in Net Assets |                   |                |               |  |
|------------------------------------|---------------|--------------------|----------|-------------------|---------|---------------|-----------------------|-------------------|----------------|---------------|--|
|                                    |               |                    | Pr       | ogram Revenue     | s       |               | P                     | rimary Government |                |               |  |
| _                                  |               | Charges for        |          | rating Grants     |         | pital Grants  | Governmental          | Business-type     | _              | Component     |  |
| Functions/Programs                 | Expenses      | Services           | and      | Contributions     | and     | Contributions | Activities            | Activities        | Total          | Units         |  |
| Primary government                 |               |                    |          |                   |         |               |                       |                   |                |               |  |
| Governmental activities            |               |                    |          |                   |         |               |                       |                   |                |               |  |
| General government                 | \$ 8,452,838  | \$ 2,613,644       | \$       | 1,674,036         | \$      | -             | \$ (4,165,158)        | \$ -              | \$ (4,165,158) | \$ -          |  |
| Public safety                      | 6,312,169     | 1,752,197          |          | 954,453           |         | -             | (3,605,519)           | · -               | (3,605,519)    | -             |  |
| Public works                       | 128,242       | 11,923             |          | , <u>-</u>        |         | -             | (116,319)             | _                 | (116,319)      | -             |  |
| Health and welfare                 | 5,321,618     | 1,095,275          |          | 3,258,314         |         | -             | (968,029)             | -                 | (968,029)      | -             |  |
| Community and economic development | 697,642       |                    |          | -                 |         | _             | (697,642)             | -                 | (697,642)      | -             |  |
| Recreation and cultural            | 26,623        | 4,215              |          | 1,200             |         | -             | (21,208)              | _                 | (21,208)       | -             |  |
| Other                              | 867,212       | -                  |          | -                 |         | -             | (867,212)             | -                 | (867,212)      | -             |  |
| Interest on long-term debt         | 21,797        | <u> </u>           |          |                   |         | •             | (21,797)              |                   | (21,797)       |               |  |
| Total governmental activities      | 21,828,141    | 5,477,254          |          | 5,888,003         |         | -0-           | (10,462,884)          | -0-               | (10,462,884)   | -0-           |  |
| Business-type activities           |               |                    |          |                   |         |               |                       |                   |                |               |  |
| Delinquent tax                     | -             | 573,839            |          | -                 |         | -             | -                     | 573,839           | 573,839        | -             |  |
| Medical Care Facility              | 12,573,361    | 11,606,842         |          | -                 |         | -             | -                     | (966,519)         | (966,519)      | -             |  |
| Other                              | 105,855       | 144,112            |          |                   |         |               |                       | 38,257            | 38,257         |               |  |
| Total business-type activities     | 12,679,216    | 12,324,793         |          | -0-               |         | -0-           | -0-                   | (354,423)         | (354,423)      | -0-           |  |
| Total primary government           | \$ 34,507,357 | \$ 17,802,047      | \$       | 5,888,003         | \$      | -0-           | (10,462,884)          | (354,423)         | (10,817,307)   | -0-           |  |
| Component units                    |               |                    |          |                   |         |               |                       |                   |                |               |  |
| Road Commission                    | \$ 8,736,431  | \$ 905,720         | \$       | 7,573,482         | \$      | 435,354       | -                     | =                 | -0-            | 178,125       |  |
| Drain Commission                   | 835,648       | 4,025              |          | -                 | •       | 694,022       | -                     | -                 | -0-            | (137,601)     |  |
| County Airport                     | 110,475       | 57,167             |          | 22,261            |         | · -           | -                     | -                 | -0-            | (31,047)      |  |
| Council on Aging                   | 800,750       | 92,977             |          | 456,394           |         | -             |                       |                   | -0-            | (251,379)     |  |
| Total component units              | \$ 10,483,304 | \$ 1,059,889       | \$       | 8,052,137         | \$      | 1,129,376     | -0-                   | -0-               | -0-            | (241,902)     |  |
|                                    |               | General revenues   | :        |                   |         |               |                       |                   |                |               |  |
|                                    |               | Property taxes     |          |                   |         |               | 11,486,371            | 3,321,637         | 14,808,008     | 258,901       |  |
|                                    |               | Investment ear     | ninas    |                   |         |               | 543,975               | 566,887           | 1,110,862      | 218,892       |  |
|                                    |               | Miscellaneous      | 95       |                   |         |               | 95,570                | -                 | 95,570         | 39,398        |  |
|                                    |               | Gain (loss) on dis | posal c  | of capital assets |         |               | 74,363                | -                 | 74,363         | (117,512)     |  |
|                                    |               | Transfers          |          | ,                 |         |               | 911,700               | (911,700)         | -0-            |               |  |
|                                    |               | Total genera       | ıl rever | ues, transfers,   | and spe | cial item     | 13,111,979            | 2,976,824         | 16,088,803     | 399,679       |  |
|                                    |               |                    | Chang    | e in net assets   |         |               | 2,649,095             | 2,622,401         | 5,271,496      | 157,777       |  |
|                                    |               | Restated net asse  | ets, beg | jinning of the ye | ar      |               | 9,974,207             | 20,396,399        | 30,370,606     | 63,677,183    |  |
|                                    |               | Prior period adjus | tments   |                   |         |               | (295,238)             |                   | (295,238)      |               |  |
|                                    |               | Net assets, end o  | f the ye | ear               |         |               | \$ 12,328,064         | \$ 23,018,800     | \$ 35,346,864  | \$ 63,834,960 |  |

#### GOVERNMENTAL FUNDS BALANCE SHEET

#### December 31, 2006

|   | General            | Revenue<br>Sharing<br>Reserve | Health<br>Department |
|---|--------------------|-------------------------------|----------------------|
| ASSETS                                    | <b>#</b> 4 000 040 | 04.004.400                    | Ø 407.400            |
| Cash and cash equivalents                 | \$ 1,289,242       | \$1,904,433                   | \$ 467,482           |
| Investments                               | -                  | 200,000                       | -                    |
| Receivables                               | 0.007.044          |                               |                      |
| Taxes                                     | 2,667,944          | -                             | 404 700              |
| Accounts                                  | 29,864             | -                             | 181,726              |
| Inventories                               | 770.070            | 0.500.404                     | 95,684               |
| Due from other funds                      | 776,876            | 2,593,131                     | -                    |
| Due from other governmental units         | 044 004            |                               | 00.050               |
| Federal/State                             | 641,934            | -                             | 93,253               |
| Local                                     | 7,500              | -                             | -                    |
| Advances to other governmental units      | 170,000            |                               |                      |
| TOTAL ASSETS                              | \$ 5,583,360       | \$4,697,564                   | \$ 838,145           |
| LIABILITIES AND FUND BALANCES LIABILITIES |                    |                               |                      |
| Accounts payable                          | \$ 222,209         | \$ -                          | \$ 123,603           |
| Accrued liabilities                       | 349,544            | -                             | 69,509               |
| Due to other funds                        | 2,647,949          | 166,049                       | 17,119               |
| Deferred revenue                          | -                  | -                             | 109,982              |
| Advances from other governmental units    | <u>-</u>           |                               |                      |
| TOTAL LIABILITIES                         | 3,219,702          | 166,049                       | 320,213              |
| FUND BALANCES Reserved for                |                    |                               |                      |
| Advances to other governmental units      | 170,000            | -                             | -                    |
| Park outlay                               | 3,705              | -                             | -                    |
| Unreserved                                |                    |                               |                      |
| Designated for capital improvement        | -                  | -                             | -                    |
| Undesignated, reported in                 |                    |                               |                      |
| General fund                              | 2,189,953          |                               |                      |
| Special revenue funds                     |                    | 4,531,515                     | 517,932              |
| TOTAL FUND BALANCES                       | 2,363,658          | 4,531,515                     | 517,932              |
| TOTAL LIABILITIES                         |                    |                               |                      |
| AND FUND BALANCES                         | \$ 5,583,360       | \$4,697,564                   | \$ 838,145           |

| Nonmajor<br>Governmental<br>Funds |   | Total<br>Governmental<br>Funds                          |
|-----------------------------------|---|---|
| \$                                | 2,608,479                                 | \$ 6,269,636<br>200,000                                 |
|                                   | 70,918<br>-<br>54,330                     | 2,667,944<br>282,508<br>95,684<br>3,424,337             |
|                                   | 131,049<br>-<br>-                         | 866,236<br>7,500<br>170,000                             |
| \$                                | 2,864,776                                 | \$ 13,983,845   |
| \$                                | 29,635<br>35,344<br>61,034<br>-<br>21,000 | \$ 375,447<br>454,397<br>2,892,151<br>109,982<br>21,000 |
|                                   | 147,013                                   | 3,852,977   |
|                                   | -   | 170,000<br>3,705  |
|                                   | 729,778                                   | 729,778   |
|                                   | 1,987,985                                 | 2,189,953<br>7,037,432                                  |
|                                   | 2,717,763                                 | 10,130,868  |
| \$                                | 2,864,776                                 | \$ 13,983,845   |

## RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS

December 31, 2006

#### Total fund balance - governmental funds

\$10,130,868

Amounts reported for the governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in the governmental funds.

The cost of capital assets is Accumulated depreciation is \$ 6,232,810 (3,095,085)

Capital assets, net

3,137,725

Long-term assets are not available to pay for current period expenditures and are therefore deferred in the funds. These consist of:

Deferred revenue

14,298

Long-term liabilities are not due and payable in the current period and therefore are not reported in the Governmental Funds Balance Sheet. Long-term liabilities at year-end consist of:

Direct County obligations Accrued interest payable Compensated absences 447,280 3,028

504,519

(954,827)

Net assets of governmental activities

\$ 12,328,064

#### Governmental Funds

#### STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

#### Year Ended December 31, 2006

|   |               | Revenue      |            |
|---|---------------|--------------|------------|
|   | 0             | Sharing      | Health     |
| REVENUES                                  | General       | Reserve      | Department |
| Taxes                                     | \$ 11,486,684 | \$ -         | \$ -       |
| Licenses and permits                      | 159,062       | -            | 236,103    |
| Intergovernmental                         | 2,431,434     | -            | 2,340,538  |
| Charges for services                      | 2,483,900     | -            | 238,900    |
| Fines and forfeits                        | 277,770       | -            | · <u>-</u> |
| Interest and rents                        | 446,584       | 32,940       | _          |
| Other                                     | 478,443       |              | -          |
| TOTAL REVENUES                            | 17,763,877    | 32,940       | 2,815,541  |
| EXPENDITURES                              |               |              |            |
| Current                                   |               |              |            |
| General government                        | 7,908,048     | -            | -          |
| Public safety                             | 5,392,826     | -            | -          |
| Public works                              | 126,880       | -            | -          |
| Health and welfare                        | 590,369       | -            | 3,082,920  |
| Community and economic development        | 228,841       | -            | -          |
| Recreation and cultural                   | 18,963        | -            | -          |
| Other                                     | 867,212       | -            | -          |
| Capital outlay                            | 427,357       | -            | -          |
| Debt service                              | 67,332        | -            | 26,400     |
| TOTAL EXPENDITURES                        | 15,627,828    | -0-          | 3,109,320  |
| EXCESS OF REVENUES OVER                   |               |              |            |
| (UNDER) EXPENDITURES                      | 2,136,049     | 32,940       | (293,779)  |
| OTHER FINANCING SOURCES (USES)            |               |              |            |
| Transfers in                              | 2,521,327     | 2,589,669    | 380,386    |
| Transfers out                             | (3,796,666)   | (1,300,519)  |            |
| TOTAL OTHER FINANCING                     |               |              |            |
| SOURCES (USES)                            | (1,275,339)   | 1,289,150    | 380,386    |
| NET CHANGE IN FUND BALANCES               | 860,710       | 1,322,090    | 86,607     |
| Restated fund balances, beginning of year | 1,336,899     | 3,375,474    | 431,325    |
| Prior period adjustments                  | 166,049       | (166,049)    |            |
| Fund balances, end of year                | \$ 2,363,658  | \$ 4,531,515 | \$ 517,932 |

| Nonmajor     | Total         |  |  |
|--------------|---------------|--|--|
| Governmental | Governmental  |  |  |
| Funds        | Funds         |  |  |
|              |               |  |  |
| \$ -         | \$ 11,486,684 |  |  |
| -            | 395,165       |  |  |
| 768,504      | 5,540,476     |  |  |
| 1,588,491    | 4,311,291     |  |  |
| 16,218       | 293,988       |  |  |
| 78,964       | 558,488       |  |  |
| 563,796      | 1,042,239     |  |  |
| 3,015,973    | 23,628,331    |  |  |
| 107,548      | 8,015,596     |  |  |
| 1,027,908    | 6,420,734     |  |  |
| -            | 126,880       |  |  |
| 1,644,795    | 5,318,084     |  |  |
| 468,801      | 697,642       |  |  |
| 3,800        | 22,763        |  |  |
| 404 404      | 867,212       |  |  |
| 101,481      | 528,838       |  |  |
| <u>-</u>     | 93,732        |  |  |
| 3,354,333    | 22,091,481    |  |  |
|              |               |  |  |
| (338,360)    | 1,536,850     |  |  |
| 973,001      | 6,464,383     |  |  |
| (455,498)    | (5,552,683)   |  |  |
| (110)        | (0,000,000)   |  |  |
| 517,503      | 911,700       |  |  |
| 179,143      | 2,448,550     |  |  |
| 2,538,620    | 7,682,318     |  |  |
|              | -0-           |  |  |
| \$ 2,717,763 | \$ 10,130,868 |  |  |

## RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

Year Ended December 31, 2006

#### Net change in fund balances - total governmental funds

\$ 2,448,550

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported as expenditures in governmental funds. However, in the statement of activities, the cost of capital assets is allocated over their estimated useful lives as depreciation expense. In the current period, these amounts are:

Capital outlay\$ 526,829Depreciation expense(295,977)Disposal of capital assets(75,637)

Excess of capital outlay over depreciation expense and other charges

155,215

Revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds.

Increase in deferred revenue

12.842

Repayment of long-term debt and borrowing of long-term debt is reported as expenditures and other financing sources in governmental funds, but the repayment reduces long-term liabilities and the borrowings increase long-term liabilities in the statement of net assets. In the current year, these amounts consist of:

Debt principal retirements

71,607

Some items reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. These activities consist of:

Decrease in accrued interest payable 328 (Increase) in accrued compensated absences (39,447)

(39,119)

Change in net assets of governmental activities

\$ 2,649,095

#### Proprietary Funds

#### STATEMENT OF NET ASSETS

#### December 31, 2006

|                                    | Business-type Activities |              |            |              |
|------------------------------------|--------------------------|--------------|------------|--------------|
|                                    | Delinquent               | Medical      | Nonmajor   |              |
|                                    | Tax                      | Care         | Enterprise |              |
|                                    | Revolving                | Facility     | Funds      | Total        |
| ASSETS                             |                          |              |            |              |
| Current assets                     |                          | • . •        |            | •            |
| Cash and cash equivalents          | \$ 5,190,849             | \$10,144,926 | \$ 183,946 | \$15,519,721 |
| Accounts receivable                | -                        | 868,927      | -          | 868,927      |
| Taxes receivable                   | -                        | 3,104,045    | -          | 3,104,045    |
| Due from other funds               | 220,585                  | -            | -          | 220,585      |
| Delinquent taxes receivable        | 2,846,823                |              |            | 2,846,823    |
| Total current assets               | 8,258,257                | 14,117,898   | 183,946    | 22,560,101   |
| Noncurrent assets                  |                          |              |            |              |
| Capital assets, net of accumulated |                          |              |            |              |
| depreciation                       | ·                        | 2,338,368    | 2,183      | 2,340,551    |
|                                    |                          |              |            |              |
| TOTAL ASSETS                       | 8,258,257                | 16,456,266   | 186,129    | 24,900,652   |
| LIABILITIES                        |                          |              |            |              |
| Current liabilities                |                          |              |            |              |
| Accounts payable                   | 20,255                   | 102,935      | 11,919     | 135,109      |
| Accrued liabilities                | -                        | 993,972      | _          | 993,972      |
| Due to other funds                 | 752,771                  |              |            | 752,771      |
| TOTAL LIABILITIES                  | 773,026                  | 1,096,907    | 11,919     | 1,881,852    |
| TOTAL ENDIETTIES                   | 770,020                  | 1,000,007    | 11,010     | 1,001,002    |
| NET ASSETS                         |                          |              |            |              |
| Invested in capital assets         | -                        | 2,338,368    | 2,183      | 2,340,551    |
| Restricted for employee benefits   | -                        | 2,548,921    | _          | 2,548,921    |
| Unrestricted                       | 7,485,231                | 10,472,070   | 172,027    | 18,129,328   |
| TOTAL NET ASSETS                   | \$ 7,485,231             | \$15,359,359 | \$ 174,210 | \$23,018,800 |

#### Proprietary Funds

#### STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS

#### Year Ended December 31, 2006

|  | Business-type Activities |                    |                 |                          |
|--|--------------------------|--------------------|-----------------|--------------------------|
|  | Delinquent               | Medical            | Nonmajor        |                          |
|  | Tax                      | Care               | Enterprise      |                          |
| ODEDATING DEVENIUES  | Revolving_               | Facility           | Funds           | Total                    |
| OPERATING REVENUES Interest and penalties on delinquent taxes Charges for services | \$ 573,839<br>           | \$ -<br>11,606,842 | \$ -<br>144,112 | \$ 573,839<br>11,750,954 |
| TOTAL OPERATING REVENUES   | 573,839                  | 11,606,842         | 144,112         | 12,324,793               |
| OPERATING EXPENSES   |                          |                    |                 |                          |
| Personal services and fringes  | _                        | 9,379,869          | _               | 9,379,869                |
| Operating supplies   | _                        | 862,527            | 96,979          | 959,506                  |
| Return of fees   | _                        | ,<br>-             | 8,330           | 8,330                    |
| Contracted services  | -                        | 678,689            | -               | 678,689                  |
| Depreciation   | -                        | 377,201            | 546             | 377,747                  |
| Miscellaneous  |                          | 392,768            |                 | 392,768                  |
| TOTAL OPERATING EXPENSES   |                          | 11,691,054         | 105,855         | 11,796,909               |
| OPERATING INCOME (LOSS)  | 573,839                  | (84,212)           | 38,257          | 527,884                  |
| NONOPERATING REVENUES (EXPENSES)   |                          |                    |                 |                          |
| Quality assurance assessment   | _                        | (882,307)          | -               | (882,307)                |
| Interest revenue   | 184,506                  | 382,381            | _               | 566,887                  |
| Property taxes   |                          | 3,321,637          |                 | 3,321,637                |
| TOTAL NONODEDATING DEVENIUS  |                          |                    |                 |                          |
| TOTAL NONOPERATING REVENUES  | 104 506                  | 0.004.744          | 0               | 0.000.047                |
| (EXPENSES)   | 184,506                  | 2,821,711          |                 | 3,006,217                |
| INCOME BEFORE TRANSFERS  | 758,345                  | 2,737,499          | 38,257          | 3,534,101                |
| TRANSFERS IN (OUT)   |                          |                    |                 |                          |
| Transfers in   | -                        | 33,073             | _               | 33,073                   |
| Transfers out  | (944,773)                |                    |                 | (944,773)                |
| TOTAL TRANSFERS IN (OUT)   | (944,773)                | 33,073             |                 | (911,700)                |
| CHANGE IN NET ASSETS   | (186,428)                | 2,770,572          | 38,257          | 2,622,401                |
| Net assets, beginning of year  | 7,671,659                | 12,588,787         | 135,953         | 20,396,399               |
| Net assets, end of year  | \$7,485,231              | \$15,359,359       | \$ 174,210      | \$23,018,800             |

#### Proprietary Funds

#### STATEMENT OF CASH FLOWS

Year Ended December 31, 2006

|  | Business-type Activities |                            |   |                            |
|--|--------------------------|----------------------------|---|----------------------------|
|  | Delinquent               | Medical                    | Nonmajor                                |                            |
|  | Tax<br>Revolving         | Care<br>Facility           | Enterprise<br>Funds                     | Total                      |
| CASH FLOWS FROM OPERATING ACTIVITIES   |                          |                            |   |                            |
| Cash receipts from customers   | \$ (209,670)             | \$ 11,693,096              | \$ 144,112                              | \$11,627,538               |
| Cash paid to suppliers Cash paid for employees   | 409,533                  | (2,021,834)<br>(9,445,558) | (100,733)                               | (1,713,034)<br>(9,445,558) |
| , , ,  |                          | (0,440,000)                |   | (3,443,330)                |
| NET CASH PROVIDED BY<br>OPERATING ACTIVITIES   | 199,863                  | 225,704                    | 43,379                                  | 468,946                    |
| OF ENATING ACTIVITIES  | 199,003                  | 223,704                    | 43,379                                  | 400,940                    |
| CASH FLOWS FROM CAPITAL  |                          |                            |   |                            |
| FINANCING ACTIVITIES   |                          | (400.054)                  |   | (400.054)                  |
| Capital purchases  | -                        | (103,251)                  | -                                       | (103,251)                  |
| CASH FLOWS FROM NONCAPITAL   |                          |                            |   |                            |
| FINANCING ACTIVITIES   |                          |                            |   |                            |
| Property taxes Bed tax expense   | -                        | 3,321,637<br>(882,307)     | -                                       | 3,321,637                  |
| Transfers in   | -                        | 33,073                     | -                                       | (882,307)<br>33,073        |
| Transfers out  | (944,773)                | -                          | _                                       | (944,773)                  |
| NET CASH PROMPER (HEER) BY   |                          |                            |   |                            |
| NET CASH PROVIDED (USED) BY NONCAPITAL FINANCING ACTIVITIES  | (944,773)                | 2,472,403                  | -0-                                     | 1,527,630                  |
| TOTO, WITH EATH WITHOUT A TOTAL TOTA | (011,770)                | 2,172,100                  | · ·                                     | 1,021,000                  |
| CASH FLOWS FROM INVESTING ACTIVITIES   |                          |                            |   |                            |
| Interest revenue   | 184,506                  | 382,381                    |   | 566,887                    |
| NET INCREASE (DECREASE) IN CASH  |                          | 4.                         |   |                            |
| AND CASH EQUIVALENTS   | (560,404)                | 2,977,237                  | 43,379                                  | 2,460,212                  |
| Cash and cash equivalents, beginning of year   | 5,751,253                | 7,167,689                  | 140,567                                 | 13,059,509                 |
|  | \$ 5,190,849             |                            | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                            |
| Cash and cash equivalents, end of year   | \$ 5,190,649             | \$ 10,144,926              | \$ 183,946                              | \$15,519,721               |
| Reconciliation of operating income (loss) to net   |                          |                            |   |                            |
| cash provided by operating activities  | <b>4 57</b> 0 000        | <b>A</b> (0.1.0.10)        | <b>A</b>                                |                            |
| Operating income (loss)  Adjustments to reconcile operating income   | \$ 573,839               | \$ (84,212)                | \$ 38,257                               | \$ 527,884                 |
| (loss) to net cash provided by   |                          |                            |   |                            |
| operating activities   |                          |                            |   |                            |
| Depreciation   | -                        | 377,201                    | 546                                     | 377,747                    |
| (Increase) decrease in receivables   | (783,509)                | 86,254                     | -                                       | (697,255)                  |
| (Increase) in due from other funds   | (220,585)                | -                          | -                                       | (220,585)                  |
| Increase in due to other funds   | 630,165                  | (07.050)                   | 4.570                                   | 630,165                    |
| Increase (decrease) in accounts payable (Decrease) in accrued liabilities  | (47)                     | (87,850)<br>(65,689)       | 4,576                                   | (83,321)<br>(65,689)       |
| ,  |                          | (00,009)                   |   | (03,009)                   |
| NET CASH PROVIDED  | ¢ 100.963                | ¢ 205.704                  | ¢ 42.270                                | ¢ 469.046                  |
| BY OPERATING ACTIVITIES  | \$ 199,863               | \$ 225,704                 | \$ 43,379                               | \$ 468,946                 |

#### Fiduciary Funds

#### STATEMENT OF NET ASSETS

#### December 31, 2006

|                                   | <br>Agency<br>Funds |
|-----------------------------------|---------------------|
| ASSETS Cash and cash equivalents  | \$<br>1,382,333     |
| LIABILITIES                       |                     |
| Undistributed collections payable | \$<br>208,883       |
| Due to other governmental units   |                     |
| Federal/State                     | 172,149             |
| Local                             | 454,276             |
| Due to individuals and agencies   | <br>547,025         |
| TOTAL LIABILITIES                 | \$<br>1,382,333     |

#### Component Unit Funds

#### COMBINING STATEMENT OF NET ASSETS

#### December 31, 2006

|  | Road<br>Commission | Drainage<br>Districts | County<br>Airport |
|--|--------------------|-----------------------|-------------------|
| ASSETS   |                    |                       |                   |
| Current assets   |                    |                       |                   |
| Cash and cash equivalents                                      | \$ 1,496,665       | \$ 2,383,650          | \$ 66,255         |
| Investments  | 2,626,249          | =                     | -                 |
| Receivables  |                    |                       | 2.222             |
| Accounts   | -                  | 4.450                 | 6,000             |
| Interest   | -                  | 4,158                 | -                 |
| Taxes  | -                  | 0.440.404             | -                 |
| Special assessments  | -                  | 3,112,401             | -                 |
| Current portion of lease receivable                            | 4 440 740          | 95,000                | -                 |
| Due from other governmental units                              | 1,418,716          | -                     | -                 |
| Inventories  | 194,599            | -                     | <del></del>       |
| Total current assets   | 5,736,229          | 5,595,209             | 72,255            |
| Noncurrent assets  |                    |                       |                   |
| Investments  | -                  | -                     | -                 |
| Lease receivable   | -                  | 1,160,784             | -                 |
| Capital assets not being depreciated                           | 4,604,247          | -                     | -                 |
| Capital assets, net of accumulated depreciation                | 42,567,642         | 7,963,526             | 1,560,158         |
| Total noncurrent assets  | 47,171,889         | 9,124,310             | 1,560,158         |
| TOTAL ASSETS   | 52,908,118         | 14,719,519            | 1,632,413         |
| LIABILITIES  |                    |                       |                   |
| Current liabilities  |                    |                       |                   |
| Accounts payable   | 41,069             | 12,805                | 160               |
| Other accrued liabilities                                      | 41,813             | 5,000                 | 683               |
| Due to other governmental units                                | -                  | 7,500                 | -                 |
| Accrued interest payable                                       | 3,597              | 23,297                | -                 |
| Deferred revenue   | -                  | -                     | -                 |
| Current portion of compensated absences                        | 106,466            | -                     | -                 |
| Current portion of long-term debt                              | 160,000            | 474,164               | 6,825             |
| Total current liabilities                                      | 352,945            | 522,766               | 7,668             |
| Noncurrent liabilities   |                    |                       |                   |
| Advances from other governmental units                         | 407,952            | 170,000               | -                 |
| Noncurrent portion of compensated absences                     | 159,700            | -                     | -                 |
| Noncurrent portion of long-term debt                           | 165,000            | 4,167,197             |                   |
| Total noncurrent liabilities                                   | 732,652            | 4,337,197             |                   |
| TOTAL LIABILITIES  | 1,085,597          | 4,859,963             | 7,668             |
| NET ASSETS   |                    |                       |                   |
| Invested in capital assets, net of related debt                | 46,846,889         | 4,577,949             | 1,553,333         |
|  |                    | 4,311,343             | 1,555,555         |
| Restricted for County Roads                                    | 4,975,632          | -<br>881,934          | -                 |
| Restricted for debt service Restricted for capital improvement | -                  | 4,399,673             | -                 |
| Unrestricted   | <u> </u>           | <del></del>           | 71,412            |
| TOTAL NET ASSETS   | \$ 51,822,521      | \$ 9,859,556          | \$ 1,624,745      |
|  |                    |                       |                   |

| Council<br>on Aging              | Total<br>Component<br>Units  |
|----------------------------------|--|
| \$<br>299,724<br>14,980          | \$ 4,246,294<br>2,641,229  |
| 266,518<br>-<br>-<br>40,365      | 6,000<br>4,158<br>266,518<br>3,112,401<br>95,000<br>1,459,081<br>194,599 |
| 621,587                          | 12,025,280   |
| 152,948<br>-<br>-<br>-<br>38,823 | 152,948<br>1,160,784<br>4,604,247<br>52,130,149                          |
| 191,771                          | 58,048,128   |
| 813,358                          | 70,073,408   |
| 285,220<br>285,220               | 54,034<br>47,496<br>7,500<br>26,894<br>285,220<br>106,466<br>640,989     |
| -<br>-<br>-                      | 577,952<br>159,700<br>4,332,197  |
| <br>-0-                          | 5,069,849  |
| <br>285,220                      | 6,238,448  |
| 38,823<br>-<br>-<br>-<br>489,315 | 53,016,994<br>4,975,632<br>881,934<br>4,399,673<br>560,727               |
| \$<br>528,138                    | \$ 63,834,960  |

#### Component Unit Funds

#### STATEMENT OF ACTIVITIES

Year Ended December 31, 2006

|                    |                 |                 | Net (Expense) |               |               |
|--------------------|-----------------|-----------------|---------------|---------------|---------------|
|                    |                 |                 | Operating     | Capital       | Revenues and  |
|                    |                 | Charges for     | Grants and    | Grants and    | Changes in    |
| Functions/Programs | Expenses        | Services        | Contributions | Contributions | Net Assets    |
| Road Commission    | \$ 8,736,431    | \$ 905,720      | \$ 7,573,482  | \$ 435,354    | \$ 178,125    |
| Drainage Districts | 835,648         | 4,025           | _             | 694,022       | (137,601)     |
| County Airport     | 110,475         | 57,167          | 22,261        | -             | (31,047)      |
| Council on Aging   | 800,750         | 92,977          | 456,394       | -             | (251,379)     |
| TOTALS             | \$ 10,483,304   | \$ 1,059,889    | \$ 8,052,137  | \$ 1,129,376  | (241,902)     |
|                    | General revenue |                 |               |               | 040.000       |
|                    | Investment earr | nings           |               |               | 218,892       |
|                    | Taxes           |                 |               |               | 258,901       |
|                    | Other           | t .P            |               |               | 39,398        |
|                    | Loss on equipme | ent disposai    |               |               | (117,512)     |
|                    | Total genera    | l revenues and  | special item  |               | 399,679       |
|                    | CHANGE IN       | NET ASSETS      |               |               | 157,777       |
|                    | Restated net as | sets, beginning | of year       |               | 63,677,183    |
|                    | Net assets, end | of year         |               |               | \$ 63,834,960 |

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

## NOTE A: DESCRIPTION OF COUNTY OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The County of Shiawassee, Michigan was incorporated in 1822 and covers an area of approximately 551 square miles with the County seat located in the City of Corunna. The County operates under an elected Board of Commissioners and provides services to its more than 72,000 residents in many areas including law enforcement, administration of justice, community enrichment and development, and human services.

The financial statements of the County have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) as applied to County governments. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The County's more significant accounting policies are described below.

#### 1. Reporting Entity

As required by accounting principles generally accepted in the United States of America; GASB Statement No. 14, *The Financial Reporting Entity* (as amended by GASB Statement No. 39); and *Statement on Michigan Governmental Accounting and Auditing No. 5*, these financial statements present the financial activities of Shiawassee County (primary government) and its component units, except as noted below. The component units described in Sections 2 and 3 below should be included in the County's reporting entity because of the significance of their operational or financial relationship with the County. Blended component units, although legally separate entities are in substance, part of the County's operations, so data from these units are combined with data of the primary government. Discretely presented component units, on the other hand, are reported in a separate column in the government-wide financial statements to emphasize that they are legally separate from the County.

#### 2. Blended Component Units

The Shiawassee County Building Authority is governed by a three (3) member Board appointed by the County Board of Commissioners. Its sole purpose is to finance and construct the County's public buildings. It is reported in the Debt Service fund category.

The Shiawassee County Economic Development Corporation (EDC) was established to provide community and economic development services. The EDC administered a significant amount of economic development grant money that was received by the County.

#### 3. <u>Discretely Presented Component Units</u>

These component units are reported in a separate column to emphasize that, while legally separate, Shiawassee County remains financially accountable for these entities, or the nature and significance of the relationship between these entities and Shiawassee County is such that exclusion of these entities would render the financial statements misleading or incomplete.

The Shiawassee County Road Commission is responsible for the maintenance and construction of the County road system. The Road Commission operations are financed primarily from the State distribution of gas and weight taxes, Federal financial assistance, and contributions from other local government units within the County. The three (3) Board Members of the Road Commission are elected. This component unit is audited individually and complete financial statements may be obtained from the Road Commission's administrative office.

The Shiawassee County Council on Aging is a non-profit corporation responsible for planning and coordinating services for senior citizens. The Board is composed of thirteen (13) members, of which two (2) are County Commissioners.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

## NOTE A: DESCRIPTION OF COUNTY OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### 3. Discretely Presented Component Units - continued

The Shiawassee County Drainage Districts comes under the jurisdiction of the Shiawassee County Drain Commissioner. This includes planning, developing, and maintaining surface water drainage systems. A complete file of finance, construction, and maintenance is maintained for each of the drains. The Drain Commissioner has authority to spend up to \$2,500 per mile on drain maintenance and may borrow up to \$300,000 from any source to provide for maintenance of a drain without Board of Commissioner approval and without going through the Municipal Finance Division, State of Michigan. The Drain Commissioner has authority to levy special assessments on properties benefiting from maintenance. The Drainage Districts are financially accountable to the County because bond issuances greater than \$300,000 require County authorization and are backed by the full faith and credit of the County.

The County Airport is classified as a joint venture with another governmental unit. The details related to this joint venture agreement are disclosed below.

#### 4. Joint Ventures

The County participates in the following activities, which are considered to be joint ventures in relation to the County due to the formation of an organization by contractual agreement between two (2) or more participants that maintain joint control, financial interest, and financial responsibility.

Airport Board - Shiawassee County, along with the Cities of Owosso and Corunna and Owosso and Caledonia Townships have entered into an agreement which created the Shiawassee Airport Board. The Airport Board is composed of one (1) member from each of the member municipalities. The Airport is expected to be self-sufficient but based on a "10 Year Funding Model" approved by the Board of each participating municipality shall make a direct appropriation to cover operations and development costs. The percentage share for the funding model for each municipality is Shiawassee County and the City of Owosso 33%, Owosso and Caledonia Townships 13%, and the City of Corunna 8%.

The financial activities of the Airport Board are reported in the County's audited financial statements as a discretely presented component unit due to the County being responsible for the receipt and disbursement of the Board's funds.

#### Jointly Governed Organizations

The County participates in the following activities which are considered to be jointly governed organizations in relation to the County due to there being no on-going financial interest or responsibility.

<u>Genesee-Lapeer-Shiawassee Planning Commission</u> - Shiawassee County, in conjunction with two (2) other Counties, has entered into an agreement which created the Genesee-Lapeer-Shiawassee Planning Commission. This organization's Board is composed of 16 members, of which one (1) is appointed by Shiawassee County. The County has no ongoing financial responsibility.

<u>Genesee-Shiawassee Workforce Development Board</u> - Shiawassee County, in conjunction with two (2) other Counties, has entered into an agreement which created the Genesee-Shiawassee Workforce Development Board. This organization's Board is composed of 35 members, of which five (5) are appointed by Shiawassee County. The County has no ongoing financial responsibility other than the potential liability related to inappropriate use of funds.

<u>Valley Area Agency on Aging</u> - Shiawassee County, in conjunction with the counties of Lapeer and Genesee and the City of Flint, which administers grant revenue for the Shiawassee Council on Aging, created the Valley Area Agency on Aging. The Board is composed of 21 members of which five (5) are appointed by Shiawassee County. The County has no ongoing financial responsibility. The Organization provides comprehensive services to senior citizens residing in the member counties.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

## NOTE A: DESCRIPTION OF COUNTY OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### Related Organizations

The Shiawassee County Community Mental Health Authority - The Shiawassee County Community Mental Health Authority operates under the provisions of PA 258 of 1974, as amended. The Authority provides funding for services in the area of mental illness, development disabilities, and other related mental health needs for the residents of the County of Shiawassee. For the year ended December 31, 2006, the County's contribution to Mental Health Services was \$200,000.

#### 7. Basis of Presentation

#### **GOVERNMENT-WIDE FINANCIAL STATEMENTS**

The statement of net assets and the statement of activities (the government-wide statements) present information for the primary government and its component units as a whole. All nonfiduciary activities of the primary government are included (i.e., fiduciary fund activities are not included in the government-wide statements). For the most part, interfund activity has been eliminated in the preparation of these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities presents the direct functional expenses of the primary government and its component units and the program revenues that support them. Direct expenses are specifically associated with a service, program, or department and are therefore clearly identifiable to a particular function. Program revenues are associated with specific functions and include charges to recipients of goods or services and grants and contributions that are restricted to meeting the operational or capital requirements of that function. Revenues that are not required to be presented as program revenues are general revenues. This includes all taxes, interest, and unrestricted State revenue sharing payments and other general revenues and shows how governmental functions are either self-financing or supported by general revenues.

#### FUND FINANCIAL STATEMENTS

The fund financial statements present the County's individual major funds and aggregated nonmajor funds. Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

The major funds of the County are:

- a. The General Fund is the County's primary operating fund. It accounts for all financial resources of the general government except for those that are required to be accounted for in another fund.
- b. The Revenue Sharing Reserve Fund was established to account for the shift of State Revenue Sharing dollars from State to local funding.
- c. The Health Department Fund is used to report activities related to various personal and environmental health services provided to County residents. These activities are financed primarily by Federal and State grants, user charges, and other local revenues.
- d. The Delinquent Tax Revolving Fund accounts for money advanced by the County to other local taxing units and various county funds to pay for their delinquent real property taxes. Revenues are generated by the collection of the delinquent real property taxes, penalties, and interest.
- e. The Medical Care Facility Fund is used to report activities related to providing long-term care services to the County residents. These activities are financed primarily through user charges (Medicaid, Medicare, private, etc.).

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

## NOTE A: DESCRIPTION OF COUNTY OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### 8. Measurement Focus

The government-wide, proprietary, and fiduciary fund financial statements are presented using the economic resources measurement focus, similar to that used by business enterprises or not-for-profit organizations. Because another measurement focus is used in the governmental fund financial statements, reconciliations to the government-wide statements are provided that explain the differences in detail.

All governmental funds are presented using the current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

There is no measurement focus for fiduciary funds since assets equal liabilities.

#### 9. Basis of Accounting

Basis of accounting refers to when revenues and expenditures/expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made regardless of the measurement focus applied.

All governmental funds are accounted for using the modified accrual basis of accounting. Under this method, revenues are recognized when they become susceptible to accrual (when they become both "measurable" and "available to finance expenditures of the current period"). Revenues that are considered measurable but not available are recorded as a receivable and deferred revenue. Significant revenues susceptible to accrual are property taxes, special assessments, and certain intergovernmental revenues. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred, except for interest on long-term debt which is recorded when due.

All proprietary funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred.

Private-sector standards of accounting and financial reporting issued to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The County has elected not to follow subsequent private-sector guidance.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Enterprise Funds are charges to customers for sales and services. Operating expenses for enterprise funds include the costs of sales and services, administrative expenses, and other costs of running the activity. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. If/when both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first, then unrestricted resources as they are needed.

#### 10. Cash and Cash Equivalents

The County pools cash resources of various funds in order to facilitate the management of cash. Cash applicable to a particular fund is readily identifiable. The balance in the pooled cash accounts is available to meet current operating requirements. Cash in excess of current requirements is invested in various interest bearing securities and disclosed as part of the County's investments. Cash equivalents consist of temporary investments in certificates of deposit and U.S. Government Securities with a maturity from date of purchase of 90 days or less.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

## NOTE A: DESCRIPTION OF COUNTY OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### 11. Investments

Investments during the year consisted of certificates of deposit and U.S. Government Securities with original maturities of greater than 90 days. Investments are recorded at market value in accordance with GASB 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools.

#### 12. Receivables

Receivables consist of amounts due from governmental units for various financial assistance programs and accounts receivable related to charges for services.

#### 13. Inventories

Inventories are stated at cost on a first in/first out basis. Inventory consists of vaccines received from the State of Michigan. Vaccine inventory on hand at year-end have been reported as deferred revenue.

Inventories of road material and equipment parts are recognized using the consumption method (inventories are recorded as expenditures when they are used). Inventories are stated at average cost.

#### 14. Capital Assets

#### PRIMARY GOVERNMENT AND COMPONENT UNITS (EXCEPT ROAD COMMISSION)

Capital assets include land, buildings, equipment, and vehicles and are recorded (net of accumulated depreciation, if applicable) in the government-wide financial statements under the governmental activities and component unit columns. Capital assets are those with an initial individual cost of \$1,000 or more and an estimated useful life of more than one year. Capital assets are not recorded in the governmental funds. Instead, capital acquisition and construction are reflected as expenditures in governmental funds, and the related assets are reported in the government-wide financial statements. All purchased capital assets are valued at cost where historical records are available and at an estimated historical cost where no historical records exist. Donated capital assets are valued at their estimated fair market value on the date received.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Depreciation is computed using the straight-line method over the following useful lives:

Buildings and improvements 30 - 50 years
Equipment 3 - 7 years
Vehicles 3 - 5 years
Drain infrastructure 60 years

#### ROAD COMMISSION - COMPONENT UNIT

Capital assets, which include property, plant, equipment, infrastructure assets (e.g., roads, bridges and similar items) are reported in the road commission (component unit) operating fund in the government-wide financial statements. Capital assets are defined by Shiawassee County Road Commission as assets with an initial individual cost of more than \$500 and an estimated useful life in excess of two years. Such assets are recorded at historical costs or estimated historical cost of purchase or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

GASB Statement No. 34 requires major networks and major subsystems of infrastructure assets acquired, donated, constructed, or substantially rehabilitated, for fiscal years ending after June 30, 1980, be inventoried and capitalized.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

## NOTE A: DESCRIPTION OF COUNTY OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### 14. Capital Assets - continued

#### ROAD COMMISSION - COMPONENT UNIT - CONTINUED

Depreciation is computed on the sum-of-the-years'-digits method for road equipment and straight-line method for all other capital assets. The depreciation rates are designed to amortize the cost of the assets over their estimated useful lives as follows:

| Buildings                | 30 - 50 years |
|--------------------------|---------------|
| Road equipment           | 5 - 8 years   |
| Shop equipment           | 10 years      |
| Engineering equipment    | 4 - 10 years  |
| Office equipment         | 4 - 10 years  |
| Infrastructure - roads   | 5 - 30 years  |
| Infrastructure - bridges | 12 - 50 years |

#### 15. Advances to Other Funds/Component Units

Long-term advances from certain funds to other funds or component units are made to finance new activities during their initial operations and to finance capital acquisitions. For the governmental fund types, fund balance is reserved for the amount of advances made to other funds to reflect the fund balance not currently available for expenditure.

#### 16. Interfund Transactions

During the course of normal operations the County has numerous transactions between funds and component units including expenditures and transfers of resources to provide services, construct assets, and service debt. The accompanying financial statements generally reflect such transactions as operating transfers. Transfers between governmental or proprietary funds are netted as part of the reconciliation to the government-wide financial statements.

#### 17. Long-Term Obligations

Long-term debt and other long-term obligations are recognized as a liability in the government-wide financial statements and proprietary fund types when incurred. The portion of those liabilities expected to be paid within the next year is a current liability with the remaining amounts shown as long-term.

Long-term debt is recognized as a liability of a governmental fund when due or when resources have been accumulated in a Debt Service Fund for payment early in the following year. For other long-term obligations, only that portion expected to be financed from expendable available financial resources is reported as a fund liability of a governmental fund.

#### 18. Accrued Compensated Absences

In accordance with County personnel polices and/or contracts negotiated with the various employee groups of the County, individual employees have vested rights upon termination of employment to receive payment for unused compensated absences under formulas and conditions specified in the respective personnel policies and/or contracts.

Vested compensated absences earned as of December 31, 2006, including related payroll taxes, are recorded in the government-wide financial statements.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

## NOTE A: DESCRIPTION OF COUNTY OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### 19. Deferred Revenue

Deferred revenue recorded in the Drainage Districts consists of amounts related to long-term special assessment tax receivables recorded at the fund level that are not available to finance current period expenditures and are therefore deferred. Health department deferred revenue offsets the value of vaccine inventory on hand.

#### 20. Budgets and Budgetary Accounting

Budgets are to be adopted on a basis consistent with the modified accrual basis used to reflect actual results in the Fund financial statements. This basis is consistent with accounting principles generally accepted in the United States of America. Annual appropriated budgets are to be adopted for all required governmental fund types.

The County employs the following procedures in establishing budgets:

- a. Prior to September 7, the County departments, in conjunction with the Coordinator's office, prepare and submit their proposed operating budgets to the finance committee for the fiscal year commencing the following January
   1. The operating budgets include proposed expenditures and resources to finance them.
- b. A Public Hearing is held to obtain taxpayers' comments.
- Prior to December 31, the budgets are legally enacted through passage of an annual budget resolution.
- d. The budgets are legally adopted at the activity level for the General fund and the fund level for the Special Revenue funds. Budgetary transfers between funds and amendments to total fund budgets are not permitted without Board approval. For control purposes, all funds' budgets are maintained at the activity and account level. The Administrator is authorized to transfer budget amounts between accounts.
- e. The County does not employ encumbrance accounting as an extension of formula budgetary integration in the governmental funds. All unexpended appropriations lapse at year-end.
- f. Applicable budgeted amounts are reported as originally adopted or as amended by the Board of Commissioners during the year. Individual amendments were not material in relation to the original appropriations that were adopted.

#### 21. Comparative Data

Comparative data for the year has not been presented in the accompanying financial statements since the inclusion of comparative data would make the statements unduly complex and difficult to read.

#### 22. Federal Programs

Federal Programs are accounted for in the funds to which the programs pertain. The County has not integrated its Single Audit Reports and financial data as part of the financial statements. The Single Audit Reports and financial data will be issued under separate cover as supplementary information to the financial statements.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

#### NOTE B: POOLING OF CASH AND INVESTMENTS AND CASH OVERDRAFT

The County utilizes pooled cash accounts for approximately thirty-five (35) funds. Cash overdrafts of individual funds as of December 31, 2006, are as follows:

| <u>Fund</u>                            | Pooled<br>Cash<br><u>Overdraft</u> | Nonpooled<br>Cash and<br>Cash Equivalents | Financial<br>Statements |
|--|------------------------------------|---|-------------------------|
| PRIMARY GOVERNMENT Friend of the Court | <u>\$( 321,654</u> )               | <u>\$ 634,883</u>                         | <u>\$ 313,229</u>       |

#### NOTE C: CASH, CASH EQUIVALENTS, AND INVESTMENTS

The County utilizes various pooled cash accounts and investments for approximately thirty-five (35) funds. The County's pooled cash accounts consist of a common checking and money market accounts.

The County's pooled cash accounts and investments are utilized by the General Fund, Special Revenue Funds, Capital Project Funds, Debt Service Funds, Enterprise Funds, Trust and Agency Funds, and the Component Unit funds. Each fund's portion of these pooled accounts is included in the cash and cash equivalents caption on the applicable balance sheet or statement of net assets.

The other funds of the County utilize separate savings and interest bearing checking accounts. In addition, certificates of deposit, mutual funds, commercial paper, and U.S. Government Securities are held separately by several of the County's funds.

In accordance with Michigan Compiled Laws, the County is authorized to invest in the following investment vehicles:

- a. Bonds and other direct obligations of the United States or an agency or instrumentality of the United States.
- b. Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a State or nationally chartered bank or a State or Federally chartered savings and loan association, savings bank, or credit union whose deposits are insured by an agency of the United States government and which maintains a principal office or branch office located in this State under the laws of this State or the United States, but only if the bank, savings and loan association, savings bank or credit union is eligible to be a depository of surplus funds belonging to the State under Section 6 of 1855 PA 105, MCL 21.146.
- c. Commercial paper rated at the time of purchase within the three (3) highest classifications established by not less than two (2) standard rating services and which matures not more than 270 days after the date of purchase.
- d. United States government or Federal agency obligation repurchase agreements.
- e. Bankers acceptances of United States banks.
- Mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan.

Federal Deposit Insurance Corporation (FDIC) regulations provide that deposits of governmental units are to be separately insured for the amount of \$100,000 for deposits in an insured bank for savings deposits and \$100,000 for demand deposits. Furthermore, if specific deposits are regulated by statute or bond indenture, these specific deposits are to be separately insured for the amount of \$100,000. Michigan Compiled Laws allow for collateralization of government deposits if the assets for pledging are acceptable to the State Treasurer under Section 3 of 1855 PA 105, MCL 21.143, to secure deposits of State surplus funds, securities issued by the Federal Loan Mortgage Corporation, Federal National Mortgage Association, or Government National Mortgage Association.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

#### NOTE C: CASH, CASH EQUIVALENTS, AND INVESTMENTS - CONTINUED

As of December 31, 2006, the carrying amounts and bank balance for each type of bank account are as follows:

| ACCOUNT TYPE  | Carrying<br><u>Amount</u>                      | Bank<br><u>Balance</u>                         |
|---|--|--|
| PRIMARY GOVERNMENT Checking Savings accounts Certificates of deposit            | \$ 820,311<br>7,357,619<br><u>2,715,593</u>    | \$ 455,743<br>7,357,845<br>                    |
| Total primary government  | 10,893,523                                     | 10,529,181                                     |
| COMPONENT UNITS Checking Savings Certificates of deposit  Total component units | 510,288<br>2,581,446<br>2,641,230<br>5,732,964 | 672,604<br>2,585,591<br>2,641,230<br>5,899,425 |
| FIDUCIARY FUNDS<br>Checking<br>Savings  | 109,267<br><u>91,529</u>                       | 124,599<br>91,529                              |
| Total fiduciary funds   | 200,796  | 216,128  |
| TOTAL REPORTING ENTITY  | <u>\$16,827,283</u>                            | <u>\$16,644,734</u>                            |

Deposits of the County are at federally insured banks located in the State of Michigan with all accounts maintained in the name of the County. As of December 31, 2006, the primary government and component unit accounts were insured by the FDIC or FSLIC for \$1,128,355 and the amount of \$15,516,379 was uninsured and uncollateralized.

Due to significantly higher cash flow at certain periods during the year, the amount the County held as cash and cash equivalents increased significantly. As a result, the amount of uninsured and uncollateralized cash and cash equivalents were substantially higher at these peak periods than at year-end.

As of December 31, 2006 the carrying amounts and market values for each investment are as follows:

| INVESTMENT TYPE   | Carrying<br><u>Amount</u> | Market<br>Value        | Moody's/<br>S & P<br>Rating |
|---|---------------------------|------------------------|-----------------------------|
| PRIMARY GOVERNMENT Insured or registered for which the securities are held by the County's agent in the County's name - | Ф 2.540                   | Ф 2.540                | A A A                       |
| Public Funds Investment Trust Michigan Governmental MM Fund   | \$ 2,548<br>11,087,686    | \$ 2,548<br>11,087,686 | AAAm<br>Aaa                 |
| Governmental Cash Investment  | 3,028                     | 3,028                  | P1                          |
| TOTAL PRIMARY GOVERNMENT  | 11,093,262                | 11,093,262             |                             |

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

#### NOTE C: CASH, CASH EQUIVALENTS, AND INVESTMENTS - CONTINUED

| INVESTMENT TYPE  | Carrying<br><u>Amount</u> | Market<br><u>Value</u> | Moody's/<br>S & P<br><u>Rating</u> | Weighted<br>Average<br><u>Maturity</u> |
|--|---------------------------|------------------------|------------------------------------|--|
| COMPONENT UNITS Insured or registered for which the securities are   |                           |                        |                                    |  |
| held by the County's agent in the County's name<br>Edward Jones - Money Market Fund                                | e -<br>\$ 15,830          | \$ 15,830              | AAA                                | N/A                                    |
| Michigan Governmental MM Fund  | 1,137,179                 | 1,137,179              | Aaa                                | N/A                                    |
| General Motors Acceptance Corp - bond  | 10,440                    | 10,440                 | BB+                                | 13 years                               |
| Master Asset Securitization - bond   | 19,800                    | 19,800                 | AAA                                | 26 years                               |
| Washington Mutual Mortgage - bond  | 14,603                    | 14,603                 | AAA                                | 26 years                               |
| Countrywide Home Loan Mortgage - bond  | 13,500                    | 13,500                 | AAA                                | 28 years                               |
| Federal National Mortgage Association - bond   | 1,000                     | 1,000                  | AAA                                | 21 years                               |
| Federal Home Loan Mortgage - bond  | 93,605                    | 93,605                 | AAA                                | 25 years                               |
| TOTAL COMPONENT UNITS  | 1,305,957                 | 1,305,957              |                                    |  |
| FIDUCIARY FUNDS Insured or registered for which the securities are held by the County's agent in the County's name |                           |                        |                                    |  |
| Michigan Governmental MM Fund  | 1,181,537                 | 1,181,537              | Aaa                                | N/A                                    |
| TOTAL REPORTING ENTITY   | <u>\$13,580,756</u>       | <u>\$13,580,756</u>    |                                    |  |

#### Credit Risk

State law limits investments in certain types of investments to a prime or better rating issued by nationally recognized statistical rating organizations (NRSRO's). As of December 31, 2006, rating information on the County's investments is presented above.

#### Interest Rate Risk

The County will minimize interest rate risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by designing its portfolio with the objective of obtaining a rate of return through the budgetary and economic cycles, taking into account the investment risk constraints and the cash flow characteristics of the portfolio.

#### Concentration of Credit Risk

The County will minimize a concentration of credit risk, which is the risk of loss attributed to the magnitude of the County's investment in a single issuer, by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized.

The cash and cash equivalents and investments referred to above have been reported in either the cash and cash equivalents or investments captions on the combined balance sheet based upon criteria disclosed in Note A. The following summarizes the categorization of these amounts as of December 31, 2006:

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

#### NOTE C: CASH, CASH EQUIVALENTS, AND INVESTMENTS - CONTINUED

|  | Primary<br><u>Government</u> | Component Units           | Fiduciary<br><u>Funds</u> | Reporting<br>Entity       |
|--|------------------------------|---------------------------|---------------------------|---------------------------|
| Cash and cash equivalents<br>Investments | \$21,789,357<br>200,000      | \$ 4,246,294<br>2,794,177 | \$ 1,382,333<br>————      | \$27,417,984<br>2,994,177 |
|  | <u>\$21,989,357</u>          | <u>\$ 7,040,471</u>       | <u>\$ 1,382,333</u>       | \$30,412,161              |

The primary government cash and cash equivalents caption on the combined balance sheet include \$2,572 in imprest cash. The component unit cash and cash equivalents caption include \$1,550 of imprest cash.

#### **NOTE D: INTERFUND TRANSFERS**

Permanent reallocation of resources between funds of the reporting entity is classified as interfund transfers. For the purpose of the statement of activities, all interfund transfers between individual governmental and internal service funds, enterprise funds, and component units have been eliminated.

| Transfers to General Fund from: Revenue Sharing Reserve fund Delinquent Tax Revolving fund Nonmajor governmental funds | \$ 1,267,446<br>944,773<br>309,108<br>\$ 2,521,327 |
|--|--|
| Transfer to Revenue Sharing Reserve fund:<br>General Fund  | <u>\$ 2,589,669</u>                                |
| Transfer to Health Department fund from: General Fund  | \$ 380,386   |
| Transfer to Medical Care Facility fund from: Revenue Sharing Reserve fund  | \$ 33,073  |
| Transfers to nonmajor governmental funds from: General Fund Nonmajor governmental funds                                | \$ 826,611<br>146,390                              |
|  | \$ 973,001   |

#### NOTE E: INTERFUND RECEIVABLES AND PAYABLES

The following schedule details interfund receivables and payables related to the primary government at December 31, 2006:

| Due to General Fund from:     |            |
|-------------------------------|------------|
| Delinquent Tax Revolving fund | \$ 752,771 |
| Health Department fund        | 17,119     |
| Nonmajor governmental funds   | 6,986      |
|                               | \$ 776,876 |

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

### NOTE E: INTERFUND RECEIVABLES AND PAYABLES - CONTINUED

| Due to Revenue Sharing Reserve fund from:<br>General Fund                               | <u>\$_2</u> | 2,593,13 <u>1</u> |
|---|-------------|-------------------|
| Due to Delinquent Tax Revolving fund from: General Fund Revenue Sharing Reserve fund    | \$          | 54,536<br>166,049 |
|   | <u>\$</u>   | 220,585           |
| Due to nonmajor governmental funds from:<br>General Fund<br>Nonmajor governmental funds | \$          | 282<br>54,048     |
|   | \$          | 54,330            |

Amounts appearing as interfund payables and receivables arise from two types of transactions. One type of transaction is where a fund will pay for a good or service that at least a portion of the benefit belongs to another fund. The second type of transaction is where one fund provides a good or service to another fund. Balances at the end of the year are for transfers that have not cleared as of the balance sheet date.

#### NOTE F: ADVANCES RECEIVABLE AND PAYABLE

The following schedule details advances receivable and payable between the primary government and component unit at December 31, 2006:

Advance from General Fund to:

Component unit - Drainage Districts

\$ 170,000

The advances from the General Fund to Drainage Districts were made for working capital and are reflected in the financial statements as Advances To/From Other Governmental Units in accordance with GASB 34.

#### **NOTE G: CAPITAL ASSETS**

Capital asset activity for the year ended December 31, 2006 was as follows:

### **Primary Government**

|  | Restated<br>Balance<br><u>Jan. 1, 2006</u> | Additions | Deletions   | Balance<br>Dec. 31, 2006 |
|--|--|-----------|-------------|--------------------------|
| Governmental activities                      |  |           |             |                          |
| Capital assets not being depreciated<br>Land | \$ 540,000                                 | \$ -      | \$ -        | \$ 540,000               |
| Capital assets being depreciated             |  |           |             |                          |
| Land improvements                            | 72,971                                     | 41,437    | ( 5,735 )   | 108,673                  |
| Building and improvements                    | 3,495,285                                  | 144,009   | ( 49,362)   | 3,589,932                |
| Office and computer equipment                | 1,044,360                                  | 130,927   | ( 7,000 )   | 1,168,287                |
| Vehicles                                     | 780,267                                    | 210,456   | ( 164,805 ) | 825,918                  |
| Subtotal                                     | 5,392,883                                  | 526,829   | ( 226,902 ) | 5,692,810                |

## NOTES TO FINANCIAL STATEMENTS

December 31, 2006

## NOTE G: CAPITAL ASSETS - CONTINUED

| Primary Government - continued   | Restated<br>Balance   |  |                                       | Balance  |
|--|---|--|---------------------------------------|--|
| Governmental activities - continued  | Jan. 1, 2006  | <u>Additions</u>   | <u>Deletions</u>                      | Dec. 31, 2006  |
| Less accumulated depreciation Land improvements Building and improvements Office and computer equipment Vehicles     | \$( 41,578 )<br>(1,847,428 )<br>( 517,942 )<br><u>( 543,425</u> ) | \$( 6,548 )<br>( 46,780 )<br>( 115,637 )<br><u>( 127,012</u> ) | \$ 5,735<br>41,169<br>7,000<br>97,361 | \$( 42,391 )<br>(1,853,039 )<br>( 626,579 )<br>( 573,076 ) |
| Subtotal   | (2,950,373)   | ( 295,977)   | <u>151,265</u>                        | (3,095,085)  |
| Net capital assets being depreciated   | 2,442,510   | 230,852  | ( 75,637)                             | 2,597,725  |
| Capital assets, net  | \$ 2,982,510  | \$ 230,852   | <u>\$( 75,637</u> )                   | \$ 3,137,725   |
| Business-type activities   | Balance<br><u>Jan. 1, 2006</u>                                    | Additions  | <u>Deletions</u>                      | Balance<br>Dec. 31, 2006                                   |
| Capital assets being depreciated<br>Land improvements<br>Buildings and improvements<br>Office and computer equipment | \$ 115,338<br>3,871,656<br>1,949,482                              | \$ 6,170<br>-<br>97,081  | \$ -<br>_( 40,432)                    | \$ 121,508<br>3,871,656<br>2,006,131                       |
| Subtotal   | 5,936,476   | 103,251  | ( 40,432)                             | 5,999,295  |
| Less accumulated depreciation Land improvements Buildings and improvements Office and computer equipment             | ( 67,728 )<br>(2,162,728 )<br>_(1,093,359 )                       | ( 5,982 )<br>( 177,338 )<br><u>( 183,239</u> )                 | 31,630                                | ( 73,710 )<br>(2,340,066 )<br>_(1,244,968 )                |
| Subtotal   | (3,323,815)   | ( 366,559)   | 31,630                                | (3,658,744)  |
| Capital assets, net  | <u>\$ 2,612,661</u>   | <u>\$(_263,308</u> )   | <u>\$( 8,802</u> )                    | \$ 2,340,551   |
| Depreciation expense was charged to activities   | of the primary g  | overnment as fol   | lows:                                 |  |
| Governmental Activities<br>General government<br>Public safety<br>Recreation and cultura                             |   |  | 84,706<br>207,411<br>3,860            |  |
|  |   |  | 295,977                               |  |
| Business-type Activities<br>Medical Care Facility<br>Jail Commissary   |   | -  | 366,013<br>546<br>366,559             |  |
|  |   | <u> </u>   | 662,536                               |  |

## NOTES TO FINANCIAL STATEMENTS

December 31, 2006

## NOTE G: CAPITAL ASSETS - CONTINUED

| Component Units Component Unit - Road Commission  | Restated<br>Balance<br>Jan. 1, 2006   | Additions/<br>Reclassifications  | Deletions/<br>Reclassifications                      | Balance<br>Dec. 31, 2006  |
|---|---|--|--|---|
| Capital assets not being depreciated<br>Land and land improvements<br>Infrastructure and improvements   | \$ 223,248<br>4,289,510   | \$ 2,133<br>89,356   | \$ -<br>   | \$ 225,381<br>4,378,866   |
| Subtotal  | 4,512,758   | 91,489   | -0-  | 4,604,247   |
| Capital assets being depreciated/depleted Buildings and improvements Machinery and equipment Office and computer equipment Infrastructure-roads Infrastructure-bridges Depletable assets        | 2,108,728<br>6,167,780<br>120,325<br>48,933,643<br>15,983,709<br>153,402                                      | 72,144<br>92,949<br>9,614<br>2,853,094<br>650,970  | ( 40,592 )<br>( 3,529 )<br>( 509,369 )<br>( 31,375 ) | 2,180,872<br>6,220,137<br>126,410<br>51,277,368<br>16,603,304<br>153,402                                      |
| Subtotal  | 73,467,587  | 3,678,771  | ( 584,865 )  | 76,561,493  |
| Less accumulated depreciation/depletion Buildings and improvements Machinery and equipment Office and computer equipment Infrastructure-roads Infrastructure-bridges Depletable assets Subtotal | ( 788,631 )<br>( 4,671,487 )<br>( 106,426 )<br>(21,245,812 )<br>( 3,663,032 )<br>( 153,402 )<br>(30,628,790 ) | ( 58,534 )<br>( 541,945 )<br>( 8,645 )<br>( 2,859,488 )<br>( 342,065 )<br>———————————————————————————————————— | 40,592<br>4,017<br>401,007<br>-<br>                  | ( 847,165 )<br>( 5,172,840 )<br>( 111,054 )<br>(23,704,293 )<br>( 4,005,097 )<br>( 153,402 )<br>(33,993,851 ) |
| Net capital assets being depreciated  | 42,838,797  | ( 131,906 )  | ,  | 42,567,642  |
| Capital assets, net   | <u>\$47,351,555</u>   | <u>\$( 40,417</u> )  | <u>\$( 139,249</u> )                                 | <u>\$47,171,889</u>   |
| Component Unit - Drainage Districts Capital assets not being depreciated Construction in progress   | \$ 1,636,914  | \$ 253,796   | \$(1,890,710)  | \$ -0-  |
| Capital assets being depreciated<br>Infrastructure - drains   | 8,742,883   | 1,890,710  | -  | 10,633,593  |
| Less accumulated depreciation<br>Infrastructure - drains  | ( 2,461,088 )   | ( 208,979)   |  | ( 2,670,067 )   |
| Net capital assets being depreciated  | 6,281,795   | 1,681,731  |  | <u>7,963,526</u>  |
| Capital assets, net   | <u>\$ 7,918,709</u>   | <u>\$ 1,935,527</u>  | <u>\$(1,890,710</u> )                                | <u>\$ 7,963,526</u>   |

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

## NOTE G: CAPITAL ASSETS - CONTINUED

| Component Units - continued Component Unit - County Airport  | Balance<br>Jan. 1, 2006                | Additions/<br>Reclassifications     | Deletions/<br>Reclassifications | Balance<br><u>Dec. 31, 2006</u>       |
|--|--|-------------------------------------|---------------------------------|---------------------------------------|
| Capital assets being depreciated Land improvements Building and improvements Office and computer equipment | \$ 1,581,257<br>170,609<br>9,259       | \$ -<br>11,450<br>                  | \$ -<br>( 83,640)               | \$ 1,581,257<br>98,419<br>9,259       |
| Subtotal   | 1,761,125                              | 11,450                              | ( 83,640 )                      | 1,688,935                             |
| Less accumulated depreciation Land improvements Building and improvements Office and computer equipment    | ( 52,234 )<br>( 37,866 )<br>_( 1,440 ) | ( 34,908 )<br>( 1,352 )<br>_( 977 ) | -<br>-<br>-                     | ( 87,142 )<br>( 39,218 )<br>( 2,417 ) |
| Subtotal   | ( 91,540)                              | ( 37,237)                           |                                 | ( 128,777)                            |
| Capital assets, net  | <u>\$ 1,669,585</u>                    | <u>\$( 25,787</u> )                 | <u>\$( 83,640</u> )             | <u>\$ 1,560,158</u>                   |
| Component Unit - Council on Aging Capital assets being depreciated Buildings Equipment                     | \$ 69,439<br>                          | \$ 12,650<br>4,212                  | \$ -<br>                        | \$ 82,089<br>4,212                    |
| Subtotal   | 69,439                                 | 16,862                              | -0-                             | 86,301                                |
| Less accumulated depreciation<br>Buildings<br>Equipment  | ( 44,267)                              | ( 2,369 )<br>( 842 )                | <u> </u>                        | ( 46,636 )<br>( 842 )                 |
| Subtotal   | ( 44,267)                              | (3,211)                             | -0-                             | ( 47,478)                             |
| Capital assets, net  | <u>\$ 25,172</u>                       | <u>\$ 13,651</u>                    | \$ -0-                          | \$ 38,823                             |

## NOTE H: LONG-TERM DEBT

The following is a summary of changes in long-term debt (including current portions) of the County for the year ended December 31, 2006:

| PRIMARY GOVERNMENT  |    | 3alance<br>n. 1, 2006        | į  | Additions   | <u>[</u> | <u>Deletions</u> | Balance<br>c. 31, 2006             | Di | Amount<br>ue Within<br>one Year |
|---|----|------------------------------|----|-------------|----------|------------------|------------------------------------|----|---------------------------------|
| Governmental activities Installment purchase agreements Capital leases Accrued compensated absences | \$ | 472,781<br>46,106<br>465,072 | \$ | -<br>39,447 | \$       | 48,220<br>23,387 | \$<br>424,561<br>22,719<br>504,519 | \$ | 49,243<br>18,094<br>50,452      |
| TOTAL PRIMARY GOVERNMENT  |    | 983,959                      |    | 39,447      |          | 71,607           | 951,799                            |    | 117,789                         |

## NOTES TO FINANCIAL STATEMENTS

December 31, 2006

| NOTE H: LONG-TERM DEBT - CONTI  | NUED                           |                   |                       |                                 |                                  |  |  |
|---|--------------------------------|-------------------|-----------------------|---------------------------------|----------------------------------|--|--|
| COMPONENT UNITS   | Balance<br><u>Jan. 1, 2006</u> | <u>Additions</u>  | <u>Deletions</u>      | Balance<br><u>Dec. 31, 2006</u> | Amount<br>Due Within<br>One Year |  |  |
| Road Commission<br>2004 MTF Refunding Bonds<br>Accrued compensated absences   | \$ 480,000<br>271,273          | \$ -<br>210,281   | \$ 155,000<br>215,388 | \$ 325,000<br>266,166           | \$ 160,000<br>106,466            |  |  |
|   | 751,273                        | 210,281           | 370,388               | 591,166                         | 266,466                          |  |  |
| Drainage Districts<br>Drain bonds and notes<br>Due to other governmental units  | 4,358,198<br>321,510           | 425,817<br>       | 303,409<br>160,755    | 4,480,606<br>160,755            | 313,409<br>160,755               |  |  |
|   | 4,679,708                      | 425,817           | 464,164               | 4,641,361                       | 474,164                          |  |  |
| County Airport<br>Airport Note  | 12,467                         | <del></del>       | 5,642                 | 6,825                           | 6,825                            |  |  |
| TOTAL COMPONENT UNITS   | 5,443,448                      | 636,098           | 840,194               | 5,239,352                       | 747,455                          |  |  |
| TOTAL REPORTING ENTITY  | \$ 6,427,407                   | <u>\$ 675,545</u> | \$ 911,801            | <u>\$ 6,191,151</u>             | \$ 865,244                       |  |  |
| Significant details regarding outstanding   | g long-term det                | ot (including cu  | rrent portion)        | are presented                   | below:                           |  |  |
| PRIMARY GOVERNMENT  |                                |                   |                       |                                 |                                  |  |  |
| Installment Purchase Agreements   |                                |                   |                       |                                 |                                  |  |  |
| \$420,000 Installment Purchase Agreement to refund Griffin Land Contract, dated April 27, 2004, due in annual installments ranging from \$39,990 to 45,685 through May 1, 2014, with an interest rate of 3.84 percent, payable semi-annually. |                                |                   |                       |                                 |                                  |  |  |

| \$420,000 Installment Purchase Agreement to refund Griffin Land Contract, dated April 27, 2004, due in annual installments ranging from \$39,990 to 45,685 through May 1, 2014, with an interest rate of 3.84 percent, payable semi-annually. | \$ 342,265        |
|---|-------------------|
| \$100,000 Installment Purchase Agreement, dated April 27, 2004, due in annual installments ranging from \$9,253 to \$11,384 through May 1, 2014, with interest of 6.01 percent, payable semi-annually.  | 82,296            |
|   | <u>\$ 424,561</u> |
| <u>Capital Leases</u>   |                   |
| \$50,396 Dell Capital lease for 27 Computers and 4 Printers, dated April 28, 2005, due in monthly installments ranging from \$1,419 to \$1,550 through April 28, 2008, with interest of 7.60 percent, payable monthly.                        | \$ 22,258         |
| \$14,753 Dell Capital lease for 3 Servers, dated February 26, 2004, due in a monthly installment of \$461 on January 26, 2007, with interest of 8.744 percent, payable monthly.   | 461               |
|   | \$ 22,719         |

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

#### NOTE H: LONG-TERM DEBT - CONTINUED

#### PRIMARY GOVERNMENT - CONTINUED

#### Accrued compensated absences

In accordance with County personnel policies and/or contracts negotiated with various employee groups of the County, individual employees have vested rights upon termination of employment to receive payment for unused vacation and sick leave under formulas and conditions specified in their respective personnel policies and/or contracts.

The dollar amount of these vested rights including related payroll taxes, amounted to \$269,184 and \$235,335 for vacation and sick, respectively, at December 31, 2006 for a total of \$504,519.

#### COMPONENT UNIT - ROAD COMMISSION

#### Accrued compensated absences

In accordance with County Road Commission personnel policies and/or contracts negotiated with various employee groups of the County Road Commission, individual employees have vested rights upon termination of employment to receive payment for unused vacation and sick leave under formulas and conditions specified in their respective personnel policies and/or contracts. The dollar amount of these vested rights, including related payroll taxes amounted to \$266,166 at December 31, 2006.

#### Bonds Payable

| \$490,000 Michigan Transportation Refunding Bond, Series 2004 A, dated February 18, |            |
|---|------------|
| 2004 due in annual installments ranging from \$155,000 to \$165,000 through May 1,  |            |
| 2008, with interest ranging from 2.0 to 2.3 percent, payable semi-annually.         | \$ 325,000 |
|   |            |

#### COMPONENT UNIT - DRAINAGE DISTRICTS

#### **Drain Bonds and Notes**

| \$1,375,000 Spaulding Drain Bonds, Series 1996, dated March 1, 1996, due in annual installments ranging from \$75,000 to \$100,000 through June 1, 2016, with interest ranging from of 5.0 percent to 5.5 percent, payable semi-annually. |
|---|
| \$2,265,000 Owosso Drain Bonds, Series 2004, dated December 1, 2004, due in annual installments ranging from \$100,000 to \$125,000 through June 1, 2025, with interest ranging from 3.0 percent to 4.50 percent, payable semi-annually.  |
| \$96,000 Hasford #2 Drain Note, dated March 19, 2004, due in annual installments of \$19,200 through July 1, 2009, with an interest rate of 2.98 percent, payable annually.   |
| \$237,000 Martin Manor Drain Note, dated June 1, 2003, due in annual installments ranging from \$33,000 to \$34,000 through July 1, 2010, with an interest rate of 3.37 percent, payable annually.  |
| \$252,089 Woodlawn Drain Note, dated March 26, 1997, due in annual installments of \$25,209 through July 1, 2007, with an interest rate of 5.85 percent, payable annually.  |
| \$675,000 Corunna Water Supply System Bonds, Series 1992, dated September 2, 1992, due in annual installments of \$50,000 through May 1, 2011, with interest ranging from 6.10 percent to 6.25 percent, payable semi-annually.            |
|   |

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

#### **NOTE H: LONG-TERM DEBT - CONTINUED**

#### COMPONENT UNIT - DRAINAGE DISTRICTS - CONTINUED

#### Drain Bonds and Notes - continued

\$860,000 Byron Water Project Bonds, dated January 6, 2006, maturity of which is not yet known. The County draws on the bonds as project expenditures are submitted. At project completion a maturity schedule will be set. Due to the unknown maturity schedule, it is not possible to anticipate the amount of principal and interest that will be due each year.

\$ 782,797

\$270,000 Henderson Drain Bonds, Series 1996, dated April 1, 1996, due in annual installments ranging from \$10,000 to \$20,000 through June 1, 2021, with interest ranging from 6.50 percent to 6.875 percent, payable semi-annually.

215,000

\$15,000 Brundidge Drain Intercounty Note, dated October 16, 2006, due in annual installments of \$7,500 through June 1, 2009, with interest of 4.60 percent, payable annually.

<u> 15,000</u>

\$ 4,480,606

#### Due to other governmental units

The \$1,810,000 Misteguay Creek Intercounty notes had the Treasurer functions turned over to Genesee County in 2005. The notes were dated May 1, 2002, due in an annual installment of \$160,755 due June 1, 2007 (Shiawassee County portion) with interest of 6.5 percent, payable semi-annually to Genesee County who will then make the entire debt payment.

160,755

#### **COMPONENT UNIT - AIRPORT**

\$52,832 Owosso Community Airport Note, dated July 30, 1997, due in an annual installment of \$6,825 due July 30, 2007, with an interest rate of 5.3 percent, payable annually.

6.825

The annual requirements to pay the debt principal and interest outstanding for the following bonds and loans are as follows:

#### **PRIMARY GOVERNMENT**

| · - "                       |           | Land C    | ont | ract     | _         | Installm          | <u>ent</u> | Loan     |    | Capital   | Lea | ases            |
|-----------------------------|-----------|-----------|-----|----------|-----------|-------------------|------------|----------|----|-----------|-----|-----------------|
| Year Ending<br>December 31, | <u>F</u>  | Principal |     | Interest | ļ         | Princip <u>al</u> |            | Interest | F  | Principal |     | <u>Interest</u> |
| 2007                        | \$        | 39,990    | \$  | 12,375   | \$        | 9,253             | \$         | 4,668    | \$ | 18,094    | \$  | 1,089           |
| 2008                        |           | 40,758    |     | 10,825   |           | 9,531             |            | 4,103    |    | 4,625     |     | 56              |
| 2009                        |           | 41,540    |     | 9,245    |           | 9,818             |            | 3,522    |    | _         |     | -               |
| 2010                        |           | 42,338    |     | 7,634    |           | 10,113            |            | 2,923    |    | -         |     | -               |
| 2011                        |           | 43,151    |     | 5,993    |           | 10,416            |            | 2,306    |    | -         |     | ~               |
| 2012-2015                   |           | 134,488   | _   | 7,812    |           | 33,165            | _          | 3,029    |    |           | _   |                 |
|                             | <u>\$</u> | 342,265   | \$  | 53,884   | <u>\$</u> | 82,296            | <u>\$</u>  | 20,551   | \$ | 22,719    | \$  | 1,145           |

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

#### NOTE H: LONG-TERM DEBT - CONTINUED

#### **COMPONENT UNITS**

| V                           | Road Commission |           |           |          | Drainage Districts |                  |    |           | Airport Note |         |           |                 |
|-----------------------------|-----------------|-----------|-----------|----------|--------------------|------------------|----|-----------|--------------|---------|-----------|-----------------|
| Year Ending<br>December 31, | ļ               | Principal |           | Interest |                    | <u>Principal</u> |    | Interest  | <u>Pr</u>    | incipal |           | <u>Interest</u> |
| 2007                        | \$              | 160,000   | \$        | 5,395    | \$                 | 474,164          | \$ | 164,219   | \$           | 6,825   | \$        | 328             |
| 2008                        |                 | 165,000   |           | 1,898    |                    | 295,700          |    | 146,620   |              | -       |           | _               |
| 2009                        |                 | -         |           | -        |                    | 295,700          |    | 133,681   |              | _       |           | -               |
| 2010                        |                 | -         |           | -        |                    | 268,000          |    | 120,712   |              | -       |           | -               |
| 2011                        |                 | -         |           | -        |                    | 235,000          |    | 108,650   |              | -       |           | -               |
| 2012-2016                   |                 | -         |           | -        |                    | 1,070,000        |    | 401,513   |              | -       |           | -               |
| 2017-2021                   |                 | -         |           | -        |                    | 720,000          |    | 186,463   |              | -       |           | _               |
| 2022-2025                   | _               |           | _         |          |                    | 500,000          | _  | 43,062    |              |         |           | <b>-</b>        |
|                             | <u>\$</u>       | 325,000   | <u>\$</u> | 7,293    | <u>\$</u>          | 3,858,564        | \$ | 1,304,920 | <u>\$</u>    | 6,825   | <u>\$</u> | 328             |

The \$782,797 related to the Byron Water Project Bonds (Drainage Districts) is not included in the above schedule because the bonds have not been fully drawn down and as a result the maturity schedule is unknown at December 31, 2006.

#### Road Commission Advance Refunding - Prior

On February 18, 2004, the Road Commission defeased the MMBA Transportation Fund Program Bond, Series 1992 C which was due and payable August 1, 1992 through August 1, 2007. This was accomplished by establishing an irrevocable trust with an escrow agent composed of cash and U.S. government securities sufficient to meet the applicable principal and interest obligations. The Commission issued 2004 Michigan Transportation Fund Refunding Bond in the amount of \$490,000. Accordingly, the trust account assets and liabilities for the defeased bonds are not included in the Commission's financial statements. At December 31, 2006, bonds due and payable August 1, 2007 through May 1, 2008 for the MMBA Transportation Fund Program Bond, Series 1992 C in the amount of \$330,000 are considered defeased.

#### **NOTE I: EMPLOYEE RETIREMENT SYSTEM**

PRIMARY GOVERNMENT AND COMPONENT UNITS (EXCEPT ROAD COMMISSION AND COUNCIL ON AGING)

The County participates in the Michigan Municipal Employees Retirement System (MERS), an agent multiple employer public retirement system. MERS is authorized and operated under State law, Act 135 of the Public Acts of 1945, as amended. The Michigan Municipal Employees Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for the system. That report may be obtained by writing to the System at 1134 Municipal Way, Lansing, Michigan 48917. All full-time County employees are covered by the retirement system with exception of the Road Commission employees. The Road Commission employees are covered under a separate retirement plan.

#### Normal Retirement:

#### Union:

Age 50 with 25 or more years of credited service Age 55 with 15 or more years of credited service Age 60 with 10 or more years of credited service Mandatory Retirement: None

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

#### NOTE I: EMPLOYEE RETIREMENT SYSTEM - CONTINUED

PRIMARY GOVERNMENT AND COMPONENT UNITS (EXCEPT ROAD COMMISSION AND COUNCIL ON AGING) - CONTINUED

#### Deferred Retirement:

The termination of membership before age 60, other than by retirement or death, after 10 years of credited service is considered a deferred retirement. Retirement allowance begins upon application and satisfaction of normal retirement requirements. The retirement allowance is computed in the same manner as a service retirement with the applicable benefit program being determined as of the date of termination of membership.

Rights to an allowance are forfeited if the member's accumulated contributions are withdrawn.

Benefit allowances are computed based on the applicable criteria as detailed within the plan. Death and disability benefits are also provided.

#### **Funding Policy**

The County is required to contribute to the Retirement Plan at an actuarially determined rate. The current rate ranges from 0% to 40.70% as a percentage of annual covered payrolls and varies by the participating employee groups. These contributions are funded by the County on behalf of plan members. In addition, certain employee bargaining groups have negotiated benefits whereby the participating members are required to contribute to the Plan. These participation levels range from 0% to 10% of their annual covered payroll. The contribution requirements of the County are established and may be amended by the MERS Retirement Board. The contribution requirements of plan members are established and may be amended by the County, depending on the MERS contribution program adopted and/or negotiated by the County.

#### **Annual Pension Cost**

For the year ended December 31, 2006 the County's annual pension cost of \$2,581,773 for the plan was equal to the County's required contribution. Of this amount, \$1,680,917 was County general employees and \$900,856 was medical care facility employees. The annual required contribution was determined as part of an actuarial valuation of the plan as of December 31, 2004, using the entry actual age cost method. Significant actuarial assumptions used in determining the pension benefit obligation include (1) a rate of return on the investment of present and future assets of 8.0%, (2) projected salary increases of 4.5% per year compounded annually, attributable to inflation, (3) additional projected salary increases ranging from 0.0% to 8.4% per year, depending on age, attributable to seniority/merit. The employer contribution rate has been determined based on the entry age normal funding method. Under the entry age normal cost funding method, the total employer contribution is comprised of the normal cost plus the level annual percentage of payroll payment required to amortize the unfunded actuarial accrued liability over 30 years. The employer normal cost is, for each employee, the level percentage of payroll contribution (from entry age to retirement) required to accumulate sufficient assets at the member's retirement to pay for his or her projected benefit.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

#### NOTE I: EMPLOYEE RETIREMENT SYSTEM - CONTINUED

PRIMARY GOVERNMENT AND COMPONENT UNITS (EXCEPT ROAD COMMISSION AND COUNCIL ON AGING) - CONTINUED

#### Three (3) year trend information

|   | Year Ended December 31, |             |    |             |    |             |  |
|---|-------------------------|-------------|----|-------------|----|-------------|--|
|   |                         | <u>2003</u> |    | <u>2004</u> |    | <u>2005</u> |  |
| Actuarial value of assets                     | \$                      | 49,624,765  | \$ | 53,154,845  | \$ | 49,373,692  |  |
| Actuarial accrued liability (AAL) (entry age) |                         | 72,526,902  |    | 75,338,409  |    | 72,698,087  |  |
| Unfunded AAL                                  |                         | 22,902,137  |    | 22,183,564  |    | 23,324,395  |  |
| Funded ratio                                  |                         | 68%         |    | 71%         |    | 68%         |  |
| Covered payroll                               |                         | 19,041,797  |    | 19,345,099  |    | 14,602,267  |  |
| UAAL as a percentage of covered payroll       |                         | 120%        |    | 115%        |    | 160%        |  |
| Annual pension cost                           |                         | 2,583,118   |    | 2,436,316   |    | 2,581,773   |  |
| Percentage of APC contributed                 |                         | 100%        |    | 100%        |    | 100%        |  |
| Net pension obligation                        |                         | -           |    | -           |    | -           |  |

This trend information was obtained from the most recently issued actuarial reports.

#### COMPONENT UNIT - ROAD COMMISSION

#### Description of Plan and Plan Assets

The Commission participates in the Michigan Municipal Employees Retirement System (MERS), an agent multiple employer public retirement system. MERS is authorized and operated under State law, Act 135 of the Public Acts of 1945, as amended. The Michigan Municipal Employees Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for the system. That report may be obtained by writing to the System at 1134 Municipal Way, Lansing, Michigan 48917. All full-time employees are covered by the retirement system.

The benefits and conditions outlined below are for general information only. Public Act 427 of 1984, as amended, covers the benefits and conditions of the Municipal Retirement systems.

#### Normal Retirement:

Age 50 with 25 or more years of credited service

Age 55 with 15 or more years of credited service

Age 60 with 10 or more years of credited service (reduced to 8 or 6 years depending on benefits)

#### Mandatory Retirement: None

#### Deferred Retirement:

The termination of membership before age 60, other than by retirement or death, after 10 years of credited service is considered a deferred retirement. Retirement allowance begins upon application and satisfaction of normal retirement requirements. The retirement allowance is computed in the same manner as a service retirement with the applicable benefit program being determined as of the date of termination of membership.

Rights to an allowance are forfeited if the member's accumulated contributions are withdrawn.

Benefit allowances are computed based on the applicable criteria as detailed within the plan. Death and disability benefits are also provided.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

#### NOTE I: EMPLOYEE RETIREMENT SYSTEM - CONTINUED

COMPONENT UNIT - ROAD COMMISSION - CONTINUED

#### **Funding Policy**

Covered employees can contribute between 0% and 10% of their annual salary to the retirement system. Employees must contribute 5% of annual compensation. The Commission is required to contribute the remaining amounts necessary to fund the system.

#### **Annual Pension Cost**

For the year ended December 31, 2006 the Commission's annual pension cost of \$256,964 for the plan was equal to the Commission's required contribution. The annual required contribution was determined as part of an actuarial valuation of the plan as of December 31, 2004, using the entry actual age cost method. Significant actuarial assumptions used in determining the pension benefit obligation include (1) a rate of return on the investment of present and future assets of 8.0%, (2) projected salary increases of 4.5% per year compounded annually, attributable to inflation, (3) additional projected salary increases depending on age, merit, longevity, and promotional salary increases. The employer contribution rate has been determined based on the entry age normal funding method. Under the entry age normal cost funding method, the total employer contribution is comprised of the normal cost plus the level annual percentage of payroll payment required to amortize the unfunded actuarial accrued liability over 30 years. The employer normal cost is, for each employee, the level percentage of payroll contribution (from entry age to retirement) required to accumulate sufficient assets at the member's retirement to pay for his or her projected benefit.

#### Three (3) year trend information

|   | Year Ended December 31, |             |   |             |    |             |  |
|---|-------------------------|-------------|---|-------------|----|-------------|--|
|   |                         | <u>2003</u> |   | <u>2004</u> |    | <u>2005</u> |  |
| Ashradal calca of assata                | Φ.                      | 40.070.070  | Φ | 40 507 570  | Φ  | 40 040 740  |  |
| Actuarial value of assets               | \$                      | 10,070,372  | Ф | 10,527,570  | \$ | 10,819,743  |  |
| Actuarial accrued liability (AAL)       |                         | 13,235,700  |   | 13,846,831  |    | 14,606,711  |  |
| Unfunded AAL                            |                         | 3,165,328   |   | 3,319,261   |    | 3,786,968   |  |
| Funded ratio                            |                         | 76%         |   | 76%         |    | 74%         |  |
| Covered payroll                         |                         | 2,003,779   |   | 2,118,124   |    | 2,073,658   |  |
| UAAL as a percentage of covered payroll |                         | 158%        |   | 157%        |    | 183%        |  |
| Annual pension cost                     |                         | 280,709     |   | 286,053     |    | 256,964     |  |
| Percentage of APC contributed           |                         | 100%        |   | 100%        |    | 100%        |  |
| Net pension obligation                  |                         | -           |   | -           |    | -           |  |

This trend information was obtained from the most recently issued actuarial reports.

#### COMPONENT UNIT - COUNCIL ON AGING

#### Description of Plan and Plan Assets

The Council participates in the Michigan Municipal Employees Retirement System (MERS), an agent multiple employer public retirement system. MERS is authorized and operated under State law, Act 135 of the Public Acts of 1945, as amended. The Michigan Municipal Employees Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for the system. That report may be obtained by writing to the System at 1134 Municipal Way, Lansing, Michigan 48917. All full-time employees are covered by the retirement system.

The benefits and conditions outlined below are for general information only. Public Act 427 of 1984, as amended, covers the benefits and conditions of the Municipal Retirement systems.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

#### NOTE I: EMPLOYEE RETIREMENT SYSTEM - CONTINUED

COMPONENT UNIT - COUNCIL ON AGING - CONTINUED

#### Normal Retirement:

Age 50 with 25 or more years of credited service Age 55 with 15 or more years of credited service Age 60 with 10 or more years of credited service Mandatory Retirement: None

#### Deferred Retirement:

The termination of membership before age 60, other than by retirement or death, after 10 years of credited service is considered a deferred retirement. Retirement allowance begins upon application and satisfaction of normal retirement requirements. The retirement allowance is computed in the same manner as a service retirement with the applicable benefit program being determined as of the date of termination of membership.

Rights to an allowance are forfeited if the member's accumulated contributions are withdrawn.

Benefit allowances are computed based on the applicable criteria as detailed within the plan. Death and disability benefits are also provided.

#### **Funding Policy**

Covered employees can contribute between 0% and 10% of their annual salary to the retirement system. Employees must contribute 5% of annual compensation. The Council is required to contribute the remaining amounts necessary to fund the system.

#### **Annual Pension Cost**

For the year ended December 31, 2006 the Council's annual pension cost of \$9,548 for the plan was equal to the Council's required contribution. The annual required contribution was determined as part of an actuarial valuation of the plan as of December 31, 2004, using the entry actual age cost method. Significant actuarial assumptions used in determining the pension benefit obligation include (1) a rate of return on the investment of present and future assets of 8.0%, (2) projected salary increases of 4.5% per year compounded annually, attributable to inflation, (3) additional projected salary increases of 0.0% to 8.4% depending on age, merit, longevity, and promotional salary increases. The employer contribution rate has been determined based on the entry age normal funding method. Under the entry age normal cost funding method, the total employer contribution is comprised of the normal cost plus the level annual percentage of payroll payment required to amortize the unfunded actuarial accrued liability over 30 years. The employer normal cost is, for each employee, the level percentage of payroll contribution (from entry age to retirement) required to accumulate sufficient assets at the member's retirement to pay for his or her projected benefit.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

#### NOTE I: EMPLOYEE RETIREMENT SYSTEM - CONTINUED

COMPONENT UNIT - COUNCIL ON AGING - CONTINUED

#### Three (3) year trend information

|   |    | ,           |               |    |             |
|---|----|-------------|---------------|----|-------------|
|   |    | <u>2003</u> | <u>2004</u>   |    | <u>2005</u> |
| Actuarial value of assets                     | \$ | 347,671     | \$<br>376,888 | \$ | 407,130     |
| Actuarial accrued liability (AAL) (entry age) |    | 441,917     | 462,324       |    | 498,796     |
| Unfunded AAL                                  |    | 94,246      | 85,436        |    | 91,666      |
| Funded ratio                                  |    | 79%         | 82%           |    | 82%         |
| Covered payroll                               |    | 173,564     | 176,588       |    | 182,471     |
| UAAL as a percentage of covered payroll       |    | 54%         | 48%           |    | 50%         |
| Annual pension cost                           |    | 9,748       | 9,492         |    | 9,548       |
| Percentage of APC contributed                 |    | 100%        | 100%          |    | 100%        |
| Net pension obligation                        |    | -           | _             |    | _           |

This trend information was obtained from the most recently issued actuarial reports.

#### **NOTE J: RISK MANAGEMENT**

PRIMARY GOVERNMENT AND COMPONENT UNITS (EXCEPT ROAD COMMISSION)

The County carries commercial insurance for the risk of loss due to workers' compensation claims.

The County is a voluntary member of the Michigan Municipal Risk Management Authority which is organized under Public Act 138 of 1982, as amended as a governmental group self-insurance pool. Public Act 138 authorizes local units of government to exercise jointly any power, privilege, or authority which each might exercise separately.

The administration of the Authority is directed by a nine (9) member Board of Directors composed of municipal representatives from the membership elected by the membership. The Board establishes the general policy of the Authority, creates and publishes rules to be followed by the Manager and Board, and is empowered with the authority to impose sanctions or terminate membership. The County, by resolution of the County Board of Commissioners, has designated a representative to the Authority to be responsible for the execution of all loss control measures, to ensure the payment of all annual and supplementary or other payment requirements, to ensure the filing of all required reports, and to act as a liaison between the County and the Authority.

The Authority provides risk management, underwriting, reinsurance, and claim services with member contributions allocated to meet these obligations. The Authority administers a risk management fund providing Shiawassee County with loss protection for general and auto liability, motor vehicle physical damage, and property damage. Under most circumstances the County's maximum loss per occurrence is limited as follows:

| Type of Risk   | Maximum Retention Per Occurrence |
|--|----------------------------------|
| General and auto liability Motor vehicle physical damage Property coverage | \$ 100,000<br>30,000<br>100,000  |

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

#### NOTE J: RISK MANAGEMENT - CONTINUED

#### PRIMARY GOVERNMENT AND COMPONENT UNITS (EXCEPT ROAD COMMISSION) - CONTINUED

The Authority has established a Retained Risk Program to pay losses incurred by members that exceed individual retention levels and are not covered under existing reinsurance agreements. Losses incurred within the established limits are general obligations of the Authority. In the event that losses are incurred in excess of the resources available, the Authority as a whole (i.e., all constituent municipalities) is liable for the excess. The Authority may authorize dividends to individual members in the event that the members and individual fund balance is determined to be sufficient to do so.

Liability insurance claims are expensed as incurred. The liability is determined by the Michigan Municipal Risk Management Authority management based on an actuarial study performed using historical data and available insurance industry statistics. The liability includes a reserve for reported claims, and reported legal expenses as well as incurred but not reported claims.

The Authority has reserved fund balance to pay losses incurred by members that exceed individual retention levels and are not covered under existing reinsurance agreements. Losses incurred within the established limits are general obligations of the Authority. In the event that Shiawassee County incurs a loss in excess of the resources available, the Authority as a whole (i.e., all constituent municipalities) is liable for the excess. In the event the pool's claims and expenses for a policy year exceed the total normal annual premiums for said years, all members of the specific pool's policy year may be subject to special assessment to make up the deficiency. The County has not been informed of any special assessments being required.

In addition, the Authority has accumulated resources to create and fund an internal Stop Loss Fund. The Stop Loss Fund was initiated to eliminate the need to purchase aggregate reinsurance for aggregate losses paid in excess of \$209,000, net of reinsurance recoveries for any one member in any one year. Aggregate paid losses in excess of \$209,000 net of reinsurance recoveries are paid entirely from the Internal Stop Loss Fund. If at any time the Stop Loss Fund is insufficient to fund Shiawassee County's losses, the remaining liability shall become the responsibility of the Authority as a whole.

At December 31, 2006, the County had funds on deposit of \$38,857 with the Authority and reserves for reported claims of \$341,565.

#### ROAD COMMISSION - COMPONENT UNIT

The Road Commission participates in the Michigan County Road Commission Self-Insurance Pool for claims relating to general liability, trunkline, excess liability, auto liability, directors' and officers' liability, errors and omissions and physical damage. The Road Commission participates in the County Road Commission Self-Insurance Fund (CRCSIF) for workers' compensation insurance and has full statutory coverage for workers' disability compensation and employers' liability as granted by the State of Michigan under Chapter 6, Section 418.611 of the Workers' Disability Compensation Act. The Commission has no liability for additional assessments based on the claims filed against the fund nor do they have rights to dividends. In the event the pool's claims and expenses for a policy year exceed the total normal annual premiums for said years, all members of the specific pool's policy year may be subject to special assessment to make up the deficiency. The Road Commission has not been informed of any special assessments being required.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

#### NOTE K: CONTINGENT LIABILITIES

#### PRIMARY GOVERNMENT AND COMPONENT UNITS (EXCEPT ROAD COMMISSION)

The County participates in a number of Federal and State assisted grant programs which are subject to compliance audits. The Single Audit of the Federal Programs and the periodic program compliance audits of many of the State programs have not yet been completed or final resolution has not been received. Accordingly, the County's compliance with applicable grant requirements will be established at some future date. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time although the County expects such amounts, if any, to be immaterial.

There are various legal actions pending against the County. Due to the inconclusive nature of many of the actions, it is not possible for Legal Counsel to determine the probable outcome or a reasonable estimate of the County's potential liability, if any. Those actions for which a reasonable estimate can be determined of the County's potential liability and that would not be covered by insurance and reserves, if any, could be material to the County.

#### **ROAD COMMISSION - COMPONENT UNIT**

The Commission participates in a number of Federal and State assisted grant programs which are subject to compliance audits. The programs and the periodic program compliance audits of many of the programs have not yet been conducted, completed, or resolved. Accordingly, the Commission's compliance with applicable grant requirements will be established at some future date. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time although the Commission expects such amounts, if any, to be immaterial.

There are various other legal actions pending against the Commission. Due to the inconclusive nature of many of the actions, it is not possible for Corporation Counsel to determine the probable outcome or a reasonable estimate of the potential liability, if any. These actions, for which a reasonable estimate can be determined of the potential liability, if any, are considered by the Commission and legal counsel to be immaterial.

#### NOTE L: PROPERTY TAXES AND TAXES RECEIVABLE

The County property tax is levied each December 1 and July 1 on the taxable valuation of property located in the County as of the preceding December 31.

Beginning with the 2004 tax levy the State has mandated the creation of a Revenue Sharing Reserve fund into which one-third of the County's 2004 to 2006 ad valorem operating tax is being recognized. The purpose of the fund is to accumulate reserves of the County's own local funds from which an amount similar to Revenue Sharing payments, formerly made by the State, will be made back to the General Fund. As part of this process, the County's tax levy will be shifting over the next three years from winter to summer.

The County's Winter 2005 and Summer 2006 ad valorem taxes were levied and collectible on December 1, 2005 and July 1, 2006, respectively. It is the County's policy to recognize revenues from the tax levy in the year when the proceeds of the levy are budgeted and made available for the financing of County operations. As a result, the County's Winter 2005 and Summer 2006 tax levies have been recognized as revenue in the current fiscal year. The 2005 taxable value of Shiawassee County amounted to \$1,602,345,761 on which ad valorem taxes levied for County general operating purposes consisted of 3.4373 mills for Winter 2005 and 3.4097 mills for Summer 2006. The Medical Care Facility and Council on Aging Fund levied 1.9878 and 0.1619 mills, respectively.

By resolution of the Board of Commissioners and agreement with various taxing authorities, the County purchased at face value the real property taxes receivable returned delinquent on March 1, 2006. Subsequent collections of delinquent taxes receivable, plus interest thereon and investment earnings, are used to repay the funds distributed by the Delinquent Tax Revolving Fund. This activity is accounted for in the Delinquent Tax Revolving (Enterprise) Fund.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

#### NOTE M: FUND EQUITY RESERVES AND DESIGNATIONS

Reserved fund equity is used to earmark a portion of fund equity to indicate that it is not appropriate for expenditure or has been legally segregated for a specific future use. Designated fund balance indicates that portion of fund balance that the County has set aside for specific purposes. These reserves and designations are recorded at the fund level to indicate management's plans for these funds.

The following are the various fund balance reserves as of December 31, 2006:

| DDIM | IARY | GOV  | /EDN  | IMEN    | JT  |
|------|------|------|-------|---------|-----|
|      | IARI | (7() | יואם/ | MINKE I | u ı |

General Fund Reserved for:

Reserved for:

Advances to other governmental units \$ 170,000 Park outlay \$ 3,705

\$ 173,705

**COMPONENT UNITS** 

**Drainage Districts** 

Reserved for:

Advances to other funds \$ 49,837

Debt Service 905,231

\$ 955,068

The following are fund balance designations as of December 31, 2006:

PRIMARY GOVERNMENT

Nonmajor governmental funds

Designated for capital improvement \$\frac{\$729,778}{}\$

COMPONENT UNIT

**Drainage Districts** 

Designated for capital expenditures \$ 1,834,376

#### **NOTE N: RESTRICTED NET ASSETS**

Restrictions of net assets shown in the Government-wide financial statements indicate that restrictions imposed by the funding source or some other outside source which precludes their use for unrestricted purposes. The following are the various net asset restrictions as of December 31, 2006:

#### PRIMARY GOVERNMENT

Governmental activities

Restricted for

Public safety

| Central dispatch           | \$ 1,032,379 |
|----------------------------|--------------|
| Local corrections training | 54,325       |
| Drug forfeiture            | 17,388       |
| Drunk driving              | 94,470       |
| Sheriff collection         | 28,229       |
| Local law enforcement      | 801          |

\$ 1,227,592

Capital improvement \$ 453,278

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

#### **NOTE N: RESTRICTED NET ASSETS - CONTINUED**

PRIMARY GOVERNMENT - CONTINUED
Governmental activities - continued
Restricted for
Other purposes
Friend of the Court

| Friend of the Court          | \$ | 312,103   |
|------------------------------|----|-----------|
| Register of Deeds automation |    | 175,638   |
| Budget stabilization         |    | 171,777   |
| Law library                  |    | 1,964     |
| Childcare                    |    | 50,233    |
| Veteran trust                |    | 8,098     |
| Housing rehabilitation       |    | 65,949    |
| Revenue sharing              |    | 4,531,515 |
| Family counseling            | _  | 38,559    |

**\$** 5,355,836

Business-type activities

Medical Care Facility

Restricted for employee benefits \$ 2,548,921

COMPONENT UNITS

**Drainage Districts** 

Restricted for capital improvements \$ 4,399,673

Restricted for debt service \$881,934

Road Commission

Restricted for County roads \$4,975,632

#### **NOTE O: FLEXIBLE BENEFITS PLAN**

In May 2002 the County implemented a flexible benefits cafeteria plan established under Section 125 of the Internal Revenue Code. The plan is available to all employees who have completed 30 days of full-time employment with the County and normally work not less than 20 hours per week for the County and normally are scheduled to work at least five months during the plan year. The plan permits them to reduce their salary and put these amounts into a flexible benefits account up to certain limits. The plan allows the employee to reduce their salary and apply it to dependent care benefits, medical expense reimbursement benefits or medical benefits. A participating employee may elect instead a cash alternative to supplement salary compensation in lieu of a nontaxable health benefit. An employee's elected cash alternative will be considered a taxable benefit under the Flexible Benefit Plan.

The plan is administered by the County.

#### ROAD COMMISSION - COMPONENT UNIT

In November 1993 the Commission implemented a flexible benefits cafeteria plan established under Section 125 of the Internal Revenue Service Code. The plan is available to all employees following 30 days of employment. The plan permits them to reduce their salary and put these amounts into a flexible benefits account up to certain limits. The plan allows the employee to reduce their salary and apply it to required premium payments. A participating employee may elect instead a cash alternative to supplement salary compensation in lieu of a nontaxable health benefit. An employee's elected cash alternative will be considered a taxable benefit under the Flexible Benefit Plan.

The plan is administered by Shiawassee County Road Commission.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

#### NOTE P: EXCESS OF EXPENDITURES OVER APPROPRIATIONS

In the body of the financial statements, the County's budgeted expenditures in the General Fund and major Special Revenue Funds have been shown at the functional classification level. The approved budgets of the County have been adopted at the activity level for the General Fund and the total expenditure level for the major Special Revenue Funds.

During the year ended December 31, 2006, the County incurred expenditures in the General Fund and Special Revenue funds in excess of the amounts appropriated as follows:

| General Fund  | Amounts<br><u>Appropriated</u> | Amounts<br><u>Expended</u> | <u>Variance</u>    |
|---|--------------------------------|----------------------------|--------------------|
| General government                                    | \$ 662,667                     | ¢ 670.042                  | ¢ 7.246            |
| Probate - juvenile division<br>Courthouse and grounds | \$ 662,667<br>854,601          | \$ 670,013<br>868,908      | \$ 7,346<br>14,307 |
| Health and welfare                                    |                                |                            |                    |
| Medical examiner                                      | 107,801                        | 129,215                    | 21,414             |
| Family Counseling Fund                                | -                              | 1,073                      | 1,073              |
| Friend of the Court Fund                              | 78,004                         | 85,839                     | 7,835              |
| Budget Stabilization Fund                             | 162,169                        | 230,319                    | 68,150             |
| Housing Rehabilitation Fund                           | 258,580                        | 286,978                    | 28,398             |
| Emergency Management Fund                             | 5,620                          | 5,953                      | 333                |
| Law Library Fund                                      | 12,000                         | 12,794                     | 794                |
| Social Welfare - DHS Fund                             | 130,168                        | 136,978                    | 6,810              |
| Childcare - Probate Fund                              | 1,050,977                      | 1,106,349                  | 55,372             |
| Childcare - DHS Fund                                  | 210,764                        | 222,361                    | 11,597             |
| Veterans Trust Fund                                   | 19,455                         | 19,773                     | 318                |

#### **NOTE Q: PRIOR PERIOD ADJUSTMENTS**

The following prior period adjustments were made during the year, which were the result of corrections of accounting errors. These adjustments were reported as changes to beginning fund balance and net assets. The effect on operations and other affected balances for the current and prior period are as follows:

|   |    | December 3             | 1,                            |  |
|---|----|------------------------|-------------------------------|--|
| FUND LEVEL  |    | 2006                   | <u>2005</u>                   | <u>Description</u>   |
| Governmental Funds General Fund   |    |                        |                               |  |
| Due to other funds Revenue over (under) expenditures Fund balance - beginning   | \$ | - \$<br>-<br>166,049   | 166,049<br>166,049<br>-       | Correct overstated due to other funds                                    |
| Revenue Sharing Reserve Fund<br>Due from other funds<br>Revenue over (under) expenditures<br>Fund balance - beginning     | (  | - (<br>- (<br>166,049) | 166,049 )<br>166,049 )<br>- ) | Correct overstated due from other funds                                  |
| GOVERNMENT-WIDE LEVEL Governmental Activities Net of accumulated depreciation Change in net assets Net assets - beginning | (  | - (<br>- (<br>295,238) | 295,238 )<br>295,238 )<br>-   | Correct overstatement of capital assets, net of accumulated depreciation |
|   |    | - 44 -                 |                               |  |

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

#### NOTE R: RECLASSIFICATION OF FUND BALANCE AND NET ASSETS

The following reclassification of fund balance and net assets was made during the year, and was reported as a restatement of beginning fund balance and net assets. Marriage counseling activities were previously reported as trust and agency. These activities were reclassified during the year in order to create the new Family Counseling special revenue fund.

| PRIMARY GOVERNMENT Governmental activities Net assets, beginning Reclassification of marriage counseling activities | \$ 9,942,930<br>31,277 |
|---|------------------------|
| Restated net assets, beginning  | \$ 9,974,207           |
| Nonmajor governmental funds Fund balances, beginning Reclassification of marriage counseling activities             | \$ 2,476,066<br>31,277 |
| Restated fund balances, beginning   | \$ 2,507,343           |

| REQUIRED SUPPLEMENTARY INFORMATION |  |
|------------------------------------|--|
|                                    |  |
|                                    |  |

## General Fund

## BUDGETARY COMPARISON SCHEDULE - REVENUES AND OTHER FINANCING SOURCES

|   | Budgeted Amounts |              |               |                        |  |
|---|------------------|--------------|---------------|------------------------|--|
|   | Original         | Final        | Actual        | Positive<br>(Negative) |  |
| REVENUES                                | Original         | 1 11101      | 7 totaai      | (Negative)             |  |
| Taxes                                   |                  |              |               |                        |  |
| Current and delinquent property taxes   | \$ 8,065,000     | \$11,098,790 | \$ 11,465,967 | \$ 367,177             |  |
| Mobile home park taxes                  | 12,000           | 12,000       | 11,601        | (399)                  |  |
| Other tax revenue                       | 5,150            | 5,150        | 9,116         | 3,966                  |  |
|   |                  |              |               |                        |  |
| Total taxes                             | 8,082,150        | 11,115,940   | 11,486,684    | 370,744                |  |
| Licenses and permits                    |                  |              |               |                        |  |
| Dog and kennel licenses                 | 145,000          | 145,000      | 139,158       | (5,842)                |  |
| Other licenses and permits              | 24,400           | 24,400       | 19,904        | (4,496)                |  |
| Total licenses and permits              | 169,400          | 169,400      | 159,062       | (10,338)               |  |
| Intergovernmental - Federal/State       |                  |              |               |                        |  |
| Cooperative reimbursement               |                  |              |               |                        |  |
| Prosecuting attorney                    | 155,900          | 155,900      | 146,933       | (8,967)                |  |
| Friend of the court                     | 573,961          | 573,961      | 452,947       | (121,014)              |  |
| Juvenile grant                          | 27,317           | 27,317       | 27,317        | -0-                    |  |
| ADC Maintenance incentive               | 99,829           | 99,829       | 115,805       | 15,976                 |  |
| Sheriff - traffic                       | 40,000           | 44,680       | 49,328        | 4,648                  |  |
| Sheriff - road patrol                   | 127,206          | 127,206      | 126,586       | (620)                  |  |
| Liquor license                          | 11,600           | 11,600       | 12,796        | 1,196                  |  |
| Convention facility liquor tax          | 94,754           | 94,754       | 102,291       | 7,537                  |  |
| Medical examiner - SIDS                 | -                | 1,600        | 1,600         | -0-                    |  |
| Victims' rights                         | 56,100           | 56,100       | 55,980        | (120)                  |  |
| Drivers license restoration             | 16,000           | 20,261       | 20,655        | 394                    |  |
| Probate court judge                     | 139,919          | 139,919      | 147,743       | 7,824                  |  |
| Circuit court judge                     | 45,724           | 45,724       | 45,724        | -0-                    |  |
| District court judge                    | 91,448           | 91,448       | 91,448        | -0-                    |  |
| Diverted felons                         | 20,000           | 20,000       | 78,387        | 58,387                 |  |
| Jury fee reimbursement                  | 12,500           | 15,070       | 15,618        | 548                    |  |
| Community corrections                   | 172,758          | 153,507      | 134,087       | (19,420)               |  |
| PA 345 - remonumentation                | -                | 99,085       | 99,085        | -0-                    |  |
| Court equity                            | 400,000          | 400,000      | 376,876       | (23,124)               |  |
| Emergency management                    | 318,915          | 340,915      | 330,228       | (10,687)               |  |
| Other                                   | 16,551           | 16,551       |               | (16,551)               |  |
| Total intergovernmental - Federal/State | 2,420,482        | 2,535,427    | 2,431,434     | (103,993)              |  |

## General Fund

## BUDGETARY COMPARISON SCHEDULE - REVENUES AND OTHER FINANCING SOURCES - CONTINUED

|                                  | Budgete    | d Amounts  |            | Variance with<br>Final Budget<br>Positive |  |  |
|----------------------------------|------------|------------|------------|---|--|--|
|                                  | Original   | Final      | Actual     | (Negative)                                |  |  |
| REVENUES - CONTINUED             |            | - Tillai   | 7100001    | (Negative)                                |  |  |
| Charges for services             |            |            |            |   |  |  |
| Sheriff                          | \$ 40,590  | \$ 40,590  | \$ 41,277  | \$ 687                                    |  |  |
| Treasurer fees                   | 8,500      | 8,500      | 7,320      | (1,180)                                   |  |  |
| Equalization                     | 66,000     | 66,000     | 61,647     | (4,353)                                   |  |  |
| Friend of the court service fees | 50,000     | 50,000     | 75,890     | 25,890                                    |  |  |
| District court                   | 877,000    | 881,624    | 919,414    | 37,790                                    |  |  |
| Circuit court                    | 208,000    | 208,000    | 307,876    | 99,876                                    |  |  |
| Probation - juvenile             | 33,000     | 33,000     | 29,305     | (3,695)                                   |  |  |
| Clerk                            | 95,500     | 95,500     | 119,899    | 24,399                                    |  |  |
| Register of deeds                | 540,000    | 540,000    | 502,490    | (37,510)                                  |  |  |
| Community corrections            | 17,250     | 17,250     | 35,564     | 18,314                                    |  |  |
| Probate court                    | 55,000     | 55,000     | 39,204     | (15,796)                                  |  |  |
| Community development            | 40,000     | 40,000     | 33,027     | (6,973)                                   |  |  |
| Landfill agreement               | 80,000     | 80,000     | 75,000     | (5,000)                                   |  |  |
| Care of prisoners                | 275,000    | 275,000    | 219,480    | (55,520)                                  |  |  |
| Other charges and services       | 66,600     | 15,173     | 16,507     | 1,334                                     |  |  |
| 3                                |            |            |            |   |  |  |
| Total charges for services       | 2,452,440  | 2,405,637  | 2,483,900  | 78,263                                    |  |  |
| Fines and forfeits               |            |            |            |   |  |  |
| Bond forfeitures                 | 10,000     | 10,000     | 22,552     | 12,552                                    |  |  |
| Ordinance fines and costs        | 221,800    | 221,800    | 255,218    | 33,418                                    |  |  |
| Total fines and forfeits         | 231,800    | 231,800    | 277,770    | 45,970                                    |  |  |
| Interest and rents               |            |            |            |   |  |  |
| Interest                         | 240,000    | 444,866    | 431,714    | (13,152)                                  |  |  |
| Rents                            | 26,000     | 26,000     | 14,870     | (11,130)                                  |  |  |
| Total interest and rents         | 266,000    | 470,866    | 446,584    | (24,282)                                  |  |  |
| Other                            |            |            |            |   |  |  |
| Contributions                    | 14,600     | 16,468     | 16,468     | -0-                                       |  |  |
| Reimbursements - indirect costs  | 127,740    | 138,142    | 138,142    | -0-                                       |  |  |
| Reimbursements - other           | 44,100     | 44,100     | 81,189     | 37,089                                    |  |  |
| Bond or insurance recoveries     | 44,100     | 44,943     | 44,943     | -0-                                       |  |  |
| Other                            | _          | 38,877     | 47,701     | 8,824                                     |  |  |
| Sale of land                     | 215,000    | 150,000    | 150,000    | -0-                                       |  |  |
| Sale of failu                    | 213,000    | 130,000    | 130,000    | -0-                                       |  |  |
| Total other                      | 401,440    | 432,530    | 478,443    | 45,913                                    |  |  |
| TOTAL REVENUES                   | 14,023,712 | 17,361,600 | 17,763,877 | 402,277                                   |  |  |

## General Fund

# BUDGETARY COMPARISON SCHEDULE - REVENUES AND OTHER FINANCING SOURCES - CONTINUED

|  | Budgeted      | l Amounts     |               | Variance with Final Budget |  |  |
|--|---------------|---------------|---------------|----------------------------|--|--|
|  | Original      | Final         | Actual        | Positive<br>(Negative)     |  |  |
| OTHER FINANCING SOURCES Transfers in       |               |               |               |                            |  |  |
| Revenue Sharing Reserve                    | \$ 1,263,661  | \$ 1,267,446  | \$ 1,267,446  | \$ -0-                     |  |  |
| Delinquent Tax Revolving                   | 825,000       | 944,773       | 944,773       | -0-                        |  |  |
| Budget stabilization                       | 100,000       | 222,115       | 222,115       | -0-                        |  |  |
| Prosecutor's fees                          | -             | 13,806        | 12,832        | (974)                      |  |  |
| Drunk driving assistance                   | 1,500         | 10,814        | 9,314         | (1,500)                    |  |  |
| Probate cigarette tax                      | -             | 895           | 895           | -0-                        |  |  |
| Housing rehabilitation                     | 53,196        | 46,960        | 49,612        | 2,652                      |  |  |
| Corrections training                       |               | 14,340        | 14,340        |                            |  |  |
| Total other financing sources              | 2,243,357     | 2,521,149     | 2,521,327     | 178_                       |  |  |
| TOTAL REVENUES AND OTHER FINANCING SOURCES | \$ 16,267,069 | \$ 19,882,749 | \$ 20,285,204 | \$ 402,455                 |  |  |

## General Fund

# BUDGETARY COMPARISON SCHEDULE - EXPENDITURES AND OTHER FINANCING USES BY ACTIVITY

|                                   | Budgeted   | d Amounts  |            | Variance with Final Budget |
|-----------------------------------|------------|------------|------------|----------------------------|
|                                   | Original   | Final      | Actual     | Positive<br>(Negative)     |
| EXPENDITURES                      |            | 7 11101    |            | (Hogalito)                 |
| General government                |            |            |            |                            |
| Board of Commissioners            | \$ 143,403 | \$ 164,367 | \$ 159,354 | \$ 5,013                   |
| Circuit court                     | 618,979    | 617,387    | 611,137    | 6,250                      |
| District court                    | 1,102,467  | 1,123,129  | 1,096,132  | 26,997                     |
| Friend of court                   | 681,333    | 686,646    | 652,455    | 34,191                     |
| Probate - juvenile division       | 647,311    | 662,667    | 670,013    | (7,346)                    |
| Probate - estate division         | 443,984    | 404,173    | 390,735    | 13,438                     |
| Circuit court - probation/parole  | 21,320     | 21,320     | 21,283     | 37                         |
| County Adminstrator               | 189,907    | 204,951    | 203,173    | 1,778                      |
| Elections                         | 128,419    | 122,911    | 114,972    | 7,939                      |
| Clerk                             | 439,055    | 443,548    | 429,700    | 13,848                     |
| Equalization                      | 252,084    | 259,133    | 244,384    | 14,749                     |
| Prosecuting Attorney              | 885,267    | 915,987    | 871,980    | 44,007                     |
| Jury                              | 50,400     | 51,480     | 39,469     | 12,011                     |
| Register of Deeds                 | 346,238    | 344,998    | 325,990    | 19,008                     |
| County survey and remonumentation | 20,000     | 119,875    | 119,875    | -0-                        |
| Technology services               | 168,437    | 175,314    | 153,420    | 21,894                     |
| Treasurer                         | 322,720    | 321,547    | 303,016    | 18,531                     |
| Postage                           | 73,115     | 73,115     | 69,007     | 4,108                      |
| Agricultural extension            | 97,521     | 96,227     | 91,819     | 4,408                      |
| Courthouse and grounds            | 831,622    | 854,601    | 868,908    | (14,307)                   |
| Drain commissioner                | 299,979    | 213,739    | 194,878    | 18,861                     |
| Printing                          | 35,000     | 35,000     | 31,775     | 3,225                      |
| Telephone                         | 118,000    | 117,525    | 97,431     | 20,094                     |
| Professional services             | 250,500    | 160,727    | 138,640    | 22,087                     |
| Airport                           | 7,346      | 7,346      | 7,346      | -0-                        |
| Other                             | 19,605     | 9,065      | 1,156      | 7,909                      |
| Total general government          | 8,194,012  | 8,206,778  | 7,908,048  | 298,730                    |
| Public safety                     |            |            |            |                            |
| Sheriff                           | 2,718,994  | 3,059,166  | 3,034,489  | 24,677                     |
| Secondary road patrol             | 188,030    | 183,921    | 157,256    | 26,665                     |
| Community corrections             | 126,959    | 112,483    | 98,741     | 13,742                     |
| Jail                              | 1,729,408  | 1,998,504  | 1,976,750  | 21,754                     |
| Animal control                    | 127,952    | 130,785    | 125,590    | 5,195                      |
| Total public safety               | 4,891,343  | 5,484,859  | 5,392,826  | 92,033                     |

#### General Fund

## BUDGETARY COMPARISON SCHEDULE - EXPENDITURES AND OTHER FINANCING USES BY ACTIVITY - CONTINUED

|  |          | Budgeted  | Amo   | ounts     |        |            | Variance with Final Budget |          |
|--|----------|-----------|-------|-----------|--------|------------|----------------------------|----------|
|  | Original |           | Final |           | Actual |            | Positive<br>(Negative)     |          |
| EXPENDITURES - CONTINUED Public works                        |          | -         |       |           |        |            |                            | <u> </u> |
| Drains at large  | \$       | 125,000   | \$    | 126,880   | \$     | 126,880    | \$                         | -0-      |
| Health and welfare   |          |           |       |           |        |            |                            |          |
| Household hazardous waste                                    |          | 10,200    |       | 11,278    |        | 10,396     |                            | 882      |
| Medical examiner   |          | 107,801   |       | 107,801   |        | 129,215    |                            | (21,414) |
| Mental health  |          | 200,000   |       | 200,000   |        | 200,000    |                            | -0-      |
| Emergency services   |          | 236,955   |       | 271,009   |        | 205,737    |                            | 65,272   |
| Veterans affairs   |          | 30,142    |       | 31,014    |        | 30,093     |                            | 921      |
| Veterans burials   |          | 28,000    |       | 22,000    |        | 14,928     |                            | 7,072    |
| Total health and welfare                                     |          | 613,098   |       | 643,102   |        | 590,369    |                            | 52,733   |
| Community and economic development Community development and |          |           |       |           |        |            |                            |          |
| strategic planning   |          | 257,028   |       | 252,814   |        | 228,841    |                            | 23,973   |
| Recreation and cultural                                      |          |           |       |           |        |            |                            |          |
| Parks  |          | 17,375    |       | 19,225    |        | 18,963     |                            | 262      |
| Other  |          |           |       |           |        |            |                            |          |
| Insurance and bonds  |          | 559,152   |       | 778,652   |        | 762,884    |                            | 15,768   |
| Other  |          | 163,300   |       | 143,300   |        | 104,328    |                            | 38,972   |
| Total other  |          | 722,452   |       | 921,952   |        | 867,212    |                            | 54,740   |
| Capital outlay   |          | 596,543   |       | 427,376   |        | 427,357    |                            | 19       |
| Debt service   |          | 105,748   |       | 67,333    |        | 67,332     |                            | 1        |
| TOTAL EXPENDITURES   | 1        | 5,522,599 | 1     | 6,150,319 | ,      | 15,627,828 |                            | 522,491  |

## General Fund

## BUDGETARY COMPARISON SCHEDULE - EXPENDITURES AND OTHER FINANCING USES BY ACTIVITY - CONTINUED

|                               | Budgeted Amounts |           |    |            |    |            | Variance with<br>Final Budget<br>Positive |           |
|-------------------------------|------------------|-----------|----|------------|----|------------|---|-----------|
|                               | C                | Original  |    | Final      |    | Actual     | (N  | legative) |
| OTHER FINANCING USES          |                  |           |    |            |    |            |   |           |
| Transfers to other funds      |                  |           |    |            |    |            |   |           |
| Drunk Driving Assistance Fund | \$               | 16,000    | \$ | 20,261     | \$ | 20,260     | \$  | 1         |
| Revenue Sharing Reserve Fund  |                  | -         |    | 2,589,669  |    | 2,589,669  |   | -0-       |
| Law Library Fund              |                  | 11,000    |    | 11,000     |    | 8,000      |   | 3,000     |
| Social Welfare - DHS Fund     |                  | 5,000     |    | 5,000      |    | 5,000      |   | -0-       |
| Child Care - DHS Fund         |                  | 90,000    |    | 90,000     |    | 90,000     |   | -0-       |
| Child Care - Probate Fund     |                  | 280,000   |    | 342,646    |    | 342,646    |   | -0-       |
| Health Department Fund        |                  | 388,224   |    | 388,224    |    | 380,386    |   | 7,838     |
| Capital Improvement Fund      |                  | -         |    | 359,768    |    | 359,768    |   | -0-       |
| Central Dispatch Fund         |                  | 2,500     |    | 3,437      |    | 937        |   | 2,500     |
|                               |                  |           |    |            |    |            |   | _         |
| TOTAL OTHER FINANCING USES    | .—               | 792,724   |    | 3,810,005  |    | 3,796,666  |   | 13,339    |
| TOTAL EXPENDITURES AND        |                  |           |    |            |    |            |   |           |
| OTHER FINANCING USES          | \$ 16            | 5,315,323 | \$ | 19,960,324 | \$ | 19,424,494 | \$  | 535,830   |

## Revenue Sharing Reserve Fund

## BUDGETARY COMPARISON SCHEDULE

|                                      | Budgeted     | Amounts      |              | Variance with<br>Final Budget<br>Positive |  |  |
|--------------------------------------|--------------|--------------|--------------|---|--|--|
|                                      | Original     | Final        | Actual       | (Negative)                                |  |  |
| REVENUES<br>Interest                 | \$ -         | \$ 28,500    | \$ 32,940    | \$ 4,440                                  |  |  |
| OTHER FINANCING SOURCES (USES)       |              |              |              |   |  |  |
| Transfers in                         | 2,635,478    | 2,589,669    | 2,589,669    | -0-                                       |  |  |
| Transfers out                        | (1,299,530)  | (1,303,315)  | (1,300,519)  | 2,796                                     |  |  |
| TOTAL OTHER FINANCING SOURCES (USES) | 1,335,948_   | 1,286,354_   | 1,289,150    | 2,796                                     |  |  |
| NET CHANGE IN FUND BALANCE           | 1,335,948    | 1,314,854    | 1,322,090    | 7,236                                     |  |  |
| Fund balance, beginning of year      | 3,375,474    | 3,375,474    | 3,375,474    | -0-                                       |  |  |
| Prior period adjustment              | · -          |              | (166,049)    | (166,049)                                 |  |  |
| Fund balance, end of year            | \$ 4,711,422 | \$ 4,690,328 | \$ 4,531,515 | \$ (158,813)                              |  |  |

## Health Department Fund

## **BUDGETARY COMPARISON SCHEDULE**

|   | Budgeted Amounts |            |            |                        |  |  |  |
|---|------------------|------------|------------|------------------------|--|--|--|
|   | Original         | Final      | Actual     | Positive<br>(Negative) |  |  |  |
| REVENUES                                |                  |            |            |                        |  |  |  |
| Licenses and permits                    | \$ 267,930       | \$ 267,930 | \$ 236,103 | \$ (31,827)            |  |  |  |
| Intergovernmental                       | 2,175,778        | 2,175,778  | 2,340,538  | 164,760                |  |  |  |
| Charges for services                    | 291,560          | 291,560    | 238,900    | (52,660)               |  |  |  |
| TOTAL REVENUES                          | 2,735,268        | 2,735,268  | 2,815,541  | 80,273                 |  |  |  |
| EXPENDITURES Current                    |                  |            |            |                        |  |  |  |
| Health and welfare                      | 3,090,324        | 3,090,324  | 3,082,920  | 7,404                  |  |  |  |
| Debt service                            | 33,168           | 33,168     | 26,400     | 6,768                  |  |  |  |
| TOTAL EXPENDITURES                      | 3,123,492        | 3,123,492  | 3,109,320  | 14,172                 |  |  |  |
| EXCESS OF REVENUES (UNDER) EXPENDITURES | (388,224)        | (388,224)  | (293,779)  | 94,445                 |  |  |  |
| OTHER FINANCING SOURCES Transfers in    | 388,224          | 388,224    | 380,386_   | (7,838)                |  |  |  |
| NET CHANGE IN FUND BALANCE              | -0-              | -0-        | 86,607     | 86,607                 |  |  |  |
| Fund balance, beginning of year         | 431,325          | 431,325    | 431,325    |                        |  |  |  |
| Fund balance, end of year               | \$ 431,325       | \$ 431,325 | \$ 517,932 | \$ 86,607              |  |  |  |

OTHER SUPPLEMENTARY INFORMATION

## Nonmajor Governmental Funds

## COMBINING BALANCE SHEET

## December 31, 2006

|   | Special |         |                      |        |                     |         |                     |           |  |
|---|---------|---------|----------------------|--------|---------------------|---------|---------------------|-----------|--|
|   |         | ails to | Family<br>Counseling |        | Friend of the Court |         | Central<br>Dispatch |           |  |
| ASSETS                                    |         |         |                      |        |                     |         |                     |           |  |
| Cash and cash equivalents                 | \$      | 12      | \$                   | 38,559 | \$                  | 313,229 | \$                  | 972,497   |  |
| Accounts receivable                       |         | -       |                      | -      |                     | -       |                     | 70,918    |  |
| Due from other funds                      |         | -       |                      | -      |                     | -       |                     | -         |  |
| Due from other governmental units -       |         |         |                      |        |                     |         |                     | 40.050    |  |
| Federal/State                             |         |         |                      |        |                     |         |                     | 40,253    |  |
| TOTAL ASSETS                              | \$      | 12      | \$                   | 38,559 | \$                  | 313,229 | \$                  | 1,083,668 |  |
|   |         |         |                      |        |                     |         |                     |           |  |
| LIABILITIES AND FUND BALANCES LIABILITIES |         |         |                      |        |                     |         |                     |           |  |
| Accounts payable                          | \$      | -       | \$                   | -      | \$                  | -       | \$                  | 1,606     |  |
| Accrued liabilities                       |         | -       |                      | -      |                     | 1,126   |                     | 14,683    |  |
| Due to other funds                        |         | -       |                      | -      |                     | -       |                     | 35,000    |  |
| Advances from other governmental units    |         |         |                      |        |                     |         |                     | -         |  |
| TOTAL LIABILITIES                         |         | -0-     |                      | -0-    |                     | 1,126   |                     | 51,289    |  |
| FUND BALANCES<br>Unreserved               |         |         |                      |        |                     |         |                     |           |  |
| Designated for capital improvement        |         |         |                      |        |                     |         |                     | 276 000   |  |
| Undesignated, reported in                 |         | -       |                      | -      |                     | -       |                     | 276,000   |  |
| Special revenue funds                     |         | 12      |                      | 38,559 |                     | 312,103 |                     | 756,379   |  |
| openial revenue land                      |         |         |                      | 00,000 |                     | 012,100 |                     | 700,070   |  |
| TOTAL FUND BALANCES                       |         | 12      |                      | 38,559 |                     | 312,103 |                     | 1,032,379 |  |
| TOTAL LIABILITIES                         |         |         |                      |        |                     |         |                     |           |  |
| AND FUND BALANCES                         | \$      | 12      | \$                   | 38,559 | \$                  | 313,229 | \$                  | 1,083,668 |  |

Revenue

| Drunk<br>Driving | Pro | secutor's<br>Fees | Budget<br>Stabilization |          | Farmland<br>Preservation |     | Animal Control Donations |       | Building<br>Code |            | Housing<br>Rehabilitation |          |
|------------------|-----|-------------------|-------------------------|----------|--------------------------|-----|--------------------------|-------|------------------|------------|---------------------------|----------|
| \$<br>94,470     | \$  | 64,740            | \$                      | 171,777  | \$                       | -   | \$                       | 5,626 | \$               | 65,795     | \$                        | 21,471   |
| -                |     | -                 |                         | -        |                          | -   |                          | -     |                  | 123        |                           | -<br>159 |
| <br>             |     | 1,991             |                         | <u>-</u> |                          |     |                          |       |                  |            |                           | 51,305   |
| \$<br>94,470     | \$  | 66,731            | \$                      | 171,777  | \$                       | -0- | \$                       | 5,626 |                  | 65,918     | \$                        | 72,935   |
|                  |     |                   |                         |          |                          |     |                          |       |                  |            |                           |          |
| \$<br>-          | \$  | -                 | \$                      | -        | \$                       | -   | \$                       | -     | \$               | 9,033      | \$                        | -        |
| -                |     | -                 |                         | -        |                          | -   |                          | -     |                  | 6,505<br>- |                           | 6,986    |
|                  |     |                   |                         |          |                          |     |                          |       |                  |            |                           |          |
| -0-              |     | -0-               |                         | -0-      |                          | -0- |                          | -0-   |                  | 15,538     |                           | 6,986    |
|                  |     |                   |                         |          |                          |     |                          |       |                  |            |                           |          |
| -                |     | -                 |                         | -        |                          | -   |                          | -     |                  | -          |                           | _        |
| <br>94,470       |     | 66,731            |                         | 171,777  |                          |     |                          | 5,626 |                  | 50,380     |                           | 65,949   |
| <br>94,470       |     | 66,731            |                         | 171,777  |                          | -0- |                          | 5,626 |                  | 50,380     |                           | 65,949   |
| \$<br>94,470     | \$  | 66,731            | \$                      | 171,777  | \$                       | -0- | \$                       | 5,626 | \$               | 65,918     | \$                        | 72,935   |

## Nonmajor Governmental Funds

## COMBINING BALANCE SHEET - CONTINUED

## December 31, 2006

|   | Special            |        |    |                  |           |            |    |         |  |
|---|--------------------|--------|----|------------------|-----------|------------|----|---------|--|
|   |                    |        | R  | egister of       |           |            |    |         |  |
|   | Sheriff Collection |        |    | Deeds Automation |           | nergency   |    | Sheriff |  |
|   |                    |        |    |                  |           | Management |    | Posse   |  |
| ASSETS                                    |                    |        |    |                  |           |            |    |         |  |
| Cash and cash equivalents                 | \$                 | 28,422 | \$ | 175,638          | \$        | 6,295      | \$ | 2,387   |  |
| Accounts receivable                       |                    | -      |    | -                |           | -          |    | -       |  |
| Due from other funds                      |                    | -      |    | -                |           | -          |    | -       |  |
| Due from other governmental units -       |                    |        |    |                  |           |            |    |         |  |
| Federal/State                             |                    |        |    |                  |           |            |    | -       |  |
| TOTAL ASSETS                              | \$                 | 28,422 | \$ | 175,638          | \$        | 6,295      | \$ | 2,387   |  |
| LIADU ITIEO AND EUND DALANGEO             |                    |        |    |                  |           |            |    |         |  |
| LIABILITIES AND FUND BALANCES LIABILITIES |                    |        |    |                  |           |            |    |         |  |
| Accounts payable                          |                    | 193    | \$ | _                | \$        | _          | \$ | _       |  |
| Accrued liabilities                       | \$                 | -      | Ψ  | _                | Ψ         | _          | Ψ  | _       |  |
| Due to other funds                        |                    | _      |    | -                |           | . <u>-</u> |    | _       |  |
| Advances from other governmental units    |                    | _      |    | _                |           | _          |    | -       |  |
| -   |                    |        |    |                  |           |            |    |         |  |
| TOTAL LIABILITIES                         |                    | 193    |    | -0-              |           | -0-        |    | -0-     |  |
| FUND BALANCES                             |                    |        |    |                  |           |            |    |         |  |
| Unreserved                                |                    |        |    |                  |           |            |    |         |  |
| Designated for capital improvement        |                    | 500    |    | -                |           | -          |    | -       |  |
| Undesignated, reported in                 |                    |        |    |                  |           |            |    |         |  |
| Special revenue funds                     |                    | 27,729 |    | 175,638          |           | 6,295      |    | 2,387   |  |
| TOTAL FUND BALANCES                       |                    | 28,229 |    | 175,638          |           | 6,295      |    | 2,387   |  |
|   |                    |        |    |                  |           |            |    |         |  |
| TOTAL LIABILITIES                         |                    |        |    |                  |           |            |    |         |  |
| AND FUND BALANCES                         | \$                 | 28,422 |    | 175,638          | <u>\$</u> | 6,295      |    | 2,387   |  |

Revenue Local Correction Prosecutor's Social Drug Local Law Law Training Forfeiture Assets Enforcement Library REACH Welfare-DHS \$ 12,325 \$ 54,325 17,388 801 1,964 10,453 22,877 7,627 17,388 12,325 \$ 801 1,964 10,453 \$ 30,504 \$ \$ \$ 3,403 21,000 -0--0--0--0--0--0-24,403 12,325 801 54,325 17,388 1,964 10,453 6,101 54,325 17,388 12,325 801 1,964 10,453 6,101 54,325 \$ 17,388 \$ 12,325 801 \$ 1,964 \$ 10,453 30,504

#### Nonmajor Governmental Funds

#### COMBINING BALANCE SHEET - CONTINUED

#### December 31, 2006

|  | <br>                             |    | Spe                  | ecial |                  |                  |               |
|--|----------------------------------|----|----------------------|-------|------------------|------------------|---------------|
|  | ild Care -<br>Probate            | Ca | Child<br>are-DHS     |       | eterans<br>Trust | Cigarette<br>Tax |               |
| ASSETS   |                                  |    |                      |       |                  |                  |               |
| Cash and cash equivalents  | \$<br>28,549                     | \$ | 19,937               | \$    | 8,098            | \$               | 43,485        |
| Accounts receivable  | -                                |    | -                    |       | -                |                  | -             |
| Due from other funds   | -                                |    | 19,048               |       | -                |                  | -             |
| Due from other governmental units - Federal/State  | 29,873                           |    |                      |       |                  |                  |               |
| rederal/State  | <br>29,073                       |    | <u>-</u> _           |       |                  |                  | <u>-</u>      |
| TOTAL ASSETS   | \$<br>58,422                     | \$ | 38,985               | \$    | 8,098            | \$               | 43,485        |
| LIABILITIES AND FUND BALANCES LIABILITIES Accounts payable Accrued liabilities Due to other funds Advances from other governmental units | \$<br>12,465<br>12,726<br>19,048 | \$ | 2,935<br>-<br>-<br>- | \$    | -<br>-<br>-      | \$               | 304<br>-<br>- |
| TOTAL LIABILITIES  | 44,239                           |    | 2,935                |       | -0-              |                  | 304           |
| FUND BALANCES Unreserved Designated for capital improvement Undesignated, reported in Special revenue funds                              | -<br>14,183                      |    | 36,050               |       | 8,098            |                  | -<br>43,181   |
| Special revenue funds  | <br>14,100                       |    | 30,000               |       | 0,000            |                  | 40,101        |
| TOTAL FUND BALANCES  | 14,183                           |    | 36,050               |       | 8,098            |                  | 43,181        |
| TOTAL LIABILITIES<br>AND FUND BALANCES   | \$<br>58,422                     | \$ | 38,985               | \$    | 8,098            | \$               | 43,485        |

|     | Rev     | enue |             |                     | (       | Total |                    |              |                                   |
|-----|---------|------|-------------|---------------------|---------|-------|--------------------|--------------|-----------------------------------|
| Riv | erhaven |      | Gun<br>ange | Capital Improvement |         |       | ipment<br>uisition | Jail<br>Fund | Nonmajor<br>Governmental<br>Funds |
| \$  | 9,081   | \$   | -           | \$                  | 365,146 | \$    | -                  | \$<br>53,132 | \$ 2,608,479                      |
|     | -       |      | -           | -                   |         | -     |                    | 35,000       | 70,918<br>54,330                  |
|     |         |      |             |                     |         |       |                    | <br>-        | 131,049                           |
| \$  | 9,081   | \$   | -0-         | \$                  | 365,146 | \$    | -0-                | \$<br>88,132 | \$ 2,864,776                      |
|     |         |      |             |                     |         |       |                    |              |                                   |
| \$  | -       | \$   | -           | \$                  | -       | \$    | -                  | \$<br>-      | \$ 29,635                         |
|     | -       |      | -           |                     | -       |       | -                  | -            | 35,344<br>61,034                  |
|     | -       |      |             |                     |         |       |                    |              | 21,000                            |
|     | -0-     |      | -0-         |                     | -0-     |       | -0-                | -0-          | 147,013                           |
|     |         |      |             |                     |         |       |                    |              |                                   |
|     | -       |      | -           |                     | 365,146 |       | -                  | 88,132       | 729,778                           |
|     | 9,081   |      |             |                     |         |       |                    | <br>         | 1,987,985                         |
|     | 9,081   |      | -0-         |                     | 365,146 |       | -0-                | <br>88,132   | 2,717,763                         |
| \$  | 9,081   | \$   | -0-         | \$                  | 365,146 | \$    | -0-                | \$<br>88,132 | \$ 2,864,776                      |

#### Nonmajor Governmental Funds

# COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

|  |                    | Sp                   | ecial                  |                       |
|--|--------------------|----------------------|------------------------|-----------------------|
|  | Rails to<br>Trails | Family<br>Counseling | Friend of the<br>Court | Central<br>Dispatch   |
| REVENUES Intergovernmental Charges for services Fines and forfeits | \$ -<br>-          | \$ -<br>-<br>8,355   | \$ - 33,810            | \$ 9,514<br>1,033,597 |
| Interest and rents Other   | 3,812              |                      | 26,835                 | 31,755                |
| TOTAL REVENUES   | 3,812              | 8,355                | 60,645                 | 1,074,866             |
| EXPENDITURES Current General government                            | _                  | -                    | 85,839                 | -                     |
| Public safety  | -                  | 1,073                | -                      | 956,955               |
| Health and welfare   | -                  | -                    | -                      | -                     |
| Community and economic development                                 | -                  | -                    | -                      | -                     |
| Recreation and cultural Capital outlay                             | 3,800              |                      |                        | 33,519                |
| TOTAL EXPENDITURES   | 3,800              | 1,073                | 85,839                 | 990,474               |
| EXCESS OF REVENUES OVER (UNDER) EXPENDITURES                       | 12                 | 7,282                | (25,194)               | 84,392                |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out          | <u> </u>           |                      |                        | 937<br>(35,000)       |
| TOTAL OTHER FINANCING SOURCES (USES)                               | -0-                | -0-                  | -0-                    | (34,063)              |
| NET CHANGE IN FUND BALANCES  | 12                 | 7,282                | (25,194)               | 50,329                |
| Restated fund balances (deficit), beginning of year                |                    | 31,277               | 337,297                | 982,050               |
| Fund balances, end of year   | \$ 12              | \$ 38,559            | \$ 312,103             | \$1,032,379           |

|               |                 | <br>                                   |           |               | Revenue                  |                             |                 |                  | <br>                    |
|---------------|-----------------|--|-----------|---------------|--------------------------|-----------------------------|-----------------|------------------|-------------------------|
| Drur<br>Drivi |                 | Prosecutor's Budget Fees Stabilization |           | <u>n</u> .    | Farmland<br>Preservation | Animal Control<br>Donations |                 | Building<br>Code | Housing<br>habilitation |
| \$            | -               | \$<br>27,028                           | \$        | -             | \$ -<br>-                | \$                          | -               | \$ -<br>266,656  | \$<br>252,748<br>81,334 |
|               | 1,784<br>-      | -<br>-                                 | 15,03     | 0<br><u>-</u> | -<br>-<br>-              | 3,31                        | -<br>3          | -<br>-<br>-      | <br>25                  |
| ,             | 1,784           | 27,028                                 | 15,03     | 0             | -0-                      | 3,31                        | 3               | 266,656          | 334,107                 |
|               | <u>-</u>        | 140                                    |           | _             | -                        |                             | -               | -                | -                       |
| ,             | 1,470           | -                                      |           | -             | -                        |                             | -               | -                | 237,366                 |
|               | _               | _                                      |           | _             | 1,762                    |                             | _               | 467,039          | 201,000                 |
|               |                 | -                                      |           | -<br><u>-</u> |                          | # 100 h/m                   | -<br><u>-</u> _ |                  |                         |
|               | 1,470           | 140                                    | -(        | <u>)-</u> .   | 1,762                    |                             | <u>-</u> –      | 467,039          | 237,366                 |
|               | 314             | 26,888                                 | 15,03     | 0             | (1,762)                  | 3,31                        | 3               | (200,383)        | 96,741                  |
|               | 0,260<br>9,314) | <br>(12,832)                           | (230,31   | -<br>9)       | <u>-</u>                 |                             | -<br><u>-</u> _ | 8,204            | (49,612 <u>)</u>        |
| 1             | 0,946           | <br>(12,832)                           | (230,31   | 9)            | -0-                      | 0                           | ) <u>-</u> _    | 8,204            | <br>(49,612)            |
| 1             | 1,260           | 14,056                                 | (215,28   | 9)            | (1,762)                  | 3,31                        | 3               | (192,179)        | 47,129                  |
| 8             | 3,210           | <br>52,675                             | 387,06    | 6_            | 1,762                    | 2,31                        | 3               | 242,559          | <br>18,820              |
| \$ 94         | 4,470           | \$<br>66,731                           | \$ 171,77 | 7             | \$ -0-                   | \$ 5,62                     | 6=              | \$ 50,380        | \$<br>65,949            |

#### Nonmajor Governmental Funds

# COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - CONTINUED

|   | Special               |                     |                         |                  |  |  |  |  |  |  |  |
|---|-----------------------|---------------------|-------------------------|------------------|--|--|--|--|--|--|--|
|   | 01                    | Register of         | <b>-</b>                | 01 :"            |  |  |  |  |  |  |  |
|   | Sheriff<br>Collection | Deeds<br>Automation | Emergency<br>Management | Sheriff<br>Posse |  |  |  |  |  |  |  |
| REVENUES  | Concener              | Adtornation         | Management              | 1 0330           |  |  |  |  |  |  |  |
| Intergovernmental                                   | \$ -                  | \$ -                | \$ 2,089                | \$ -             |  |  |  |  |  |  |  |
| Charges for services                                | 31,050                | 78,460              | -                       | 15,966           |  |  |  |  |  |  |  |
| Fines and forfeits                                  | -                     | -                   | -                       | -                |  |  |  |  |  |  |  |
| Interest and rents<br>Other                         | -<br>5,683            | 3,514               | 2 200                   | 7.050            |  |  |  |  |  |  |  |
| Other   | 5,063                 |                     | 3,200                   | 7,950            |  |  |  |  |  |  |  |
| TOTAL REVENUES                                      | 36,733                | 81,974              | 5,289                   | 23,916           |  |  |  |  |  |  |  |
| EXPENDITURES  |                       |                     |                         |                  |  |  |  |  |  |  |  |
| Current   |                       |                     |                         |                  |  |  |  |  |  |  |  |
| General government                                  | -                     | 7,320               |                         | -                |  |  |  |  |  |  |  |
| Public safety<br>Health and welfare                 | 11,959                | -                   | 5,953                   | 11,416           |  |  |  |  |  |  |  |
| Community and economic development                  | -                     | -                   | -                       | -                |  |  |  |  |  |  |  |
| Recreation and cultural                             | -                     | -                   | -                       | -                |  |  |  |  |  |  |  |
| Capital outlay                                      | 23,727                | 8,640               | _                       | 10,113           |  |  |  |  |  |  |  |
|   |                       |                     |                         |                  |  |  |  |  |  |  |  |
| TOTAL EXPENDITURES                                  | 35,686                | 15,960              | 5,953                   | 21,529           |  |  |  |  |  |  |  |
| EXCESS OF REVENUES OVER                             |                       |                     |                         |                  |  |  |  |  |  |  |  |
| (UNDER) EXPENDITURES                                | 1,047                 | 66,014              | (664)                   | 2,387            |  |  |  |  |  |  |  |
| ,   | ŕ                     | •                   | ` /                     |                  |  |  |  |  |  |  |  |
| OTHER FINANCING SOURCES (USES)                      |                       |                     |                         |                  |  |  |  |  |  |  |  |
| Transfers in  | -                     | -                   | -                       | -                |  |  |  |  |  |  |  |
| Transfers out                                       | <del>-</del>          |                     |                         | -                |  |  |  |  |  |  |  |
| TOTAL OTHER FINANCING                               |                       |                     |                         |                  |  |  |  |  |  |  |  |
| SOURCES (USES)                                      | 0-                    | -0-                 | -0-                     | -0-              |  |  |  |  |  |  |  |
| NET CHANGE IN FUND BALANCES                         | 1,047                 | 66,014              | (664)                   | 2,387            |  |  |  |  |  |  |  |
| Restated fund balances (deficit), beginning of year | 27,182                | 109,624             | 6,959                   |                  |  |  |  |  |  |  |  |
| Fund balances, end of year                          | \$ 28,229             | \$ 175,638          | \$ 6,295                | \$ 2,387         |  |  |  |  |  |  |  |

Revenue

| <br>Local<br>orrection | Drug         | Pros | secutor's | <br>evenue<br>ocal Law |         | Law     |    |            | Social                 |
|------------------------|--------------|------|-----------|------------------------|---------|---------|----|------------|------------------------|
| raining                | orfeiture    |      | ssets     | orcement               | Library |         | F  | REACH      | lfare-DHS              |
| \$<br>-<br>30,901      | \$<br>9,230  | \$   |           | \$<br>36,365           | \$      | -       | \$ | <u>-</u>   | \$<br>127,318<br>7,487 |
| -                      | -            |      | 1,363     | -                      |         | 6,500   |    | -          | -                      |
| <br>                   | <br>         |      |           |                        |         |         |    | 1,345      |                        |
| 30,901                 | 9,230        |      | 1,363     | 36,365                 |         | 6,500   |    | 1,345      | 134,805                |
| _                      | -            |      | 1,455     | <u>-</u>               |         | 12,794  |    | -          | -                      |
| 12                     | 366          |      | -         | 37,254                 |         | -       |    | -<br>1,575 | -<br>136,978           |
| -                      | -            |      | -<br>-    | _                      |         | -       |    | 1,575      | 130,970                |
| -                      | -            |      | -         | -                      |         | -       |    | -          | -                      |
| <br>                   | <br>         |      |           | <br>                   |         |         |    | -          | <br><del>-</del>       |
| 12                     | <br>366      |      | 1,455     | <br>37,254             |         | 12,794  |    | 1,575      | <br>136,978            |
| 30,889                 | 8,864        |      | (92)      | (889)                  |         | (6,294) |    | (230)      | (2,173)                |
| -<br>(14,340)          | <u>-</u>     |      | -<br>-    | -                      |         | 8,000   |    | -          | 5,000                  |
| (,5.0)                 |              |      |           |                        |         |         |    |            | <br>                   |
| <br>(14,340)           | <br>-0-      |      | -0-       | <br>-0-                |         | 8,000   |    | -0-        | 5,000                  |
| 16,549                 | 8,864        |      | (92)      | (889)                  |         | 1,706   |    | (230)      | 2,827                  |
| 37,776                 | <br>8,524    |      | 12,417    | 1,690                  |         | 258_    |    | 10,683     | 3,274                  |
| \$<br>54,325           | \$<br>17,388 | \$   | 12,325    | \$<br>801              | \$      | 1,964   | \$ | 10,453     | \$<br>6,101            |

#### Nonmajor Governmental Funds

# COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - CONTINUED

|  |                          | Sp                     | ecial                 |                       |
|--|--------------------------|------------------------|-----------------------|-----------------------|
|  | Child Care -<br>Probate  | Child<br>Care-DHS      | Veterans<br>Trust     | Cigarette<br>Tax      |
| REVENUES Intergovernmental Charges for services  | \$ 263,092               | \$ -                   | \$ 22,220             | \$ 12,456             |
| Fines and forfeits<br>Interest and rents<br>Other  | -<br>-<br>536,440        | -<br>-<br>319          | -<br>-<br>-           | -<br>-<br>-           |
| TOTAL REVENUES   | 799,532                  | 319                    | 22,220                | 12,456                |
| EXPENDITURES Current   |                          |                        |                       |                       |
| General government Public safety   | -                        | -                      | -                     | -                     |
| Health and welfare Community and economic development Recreation and cultural Capital outlay | 1,003,163<br>-<br>-<br>- | 222,361<br>-<br>-<br>- | 19,773<br>-<br>-<br>- | 10,559<br>-<br>-<br>- |
| TOTAL EXPENDITURES   | 1,003,163                | 222,361                | 19,773                | 10,559                |
| EXCESS OF REVENUES OVER (UNDER) EXPENDITURES   | (203,631)                | (222,042)              | 2,447                 | 1,897                 |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out                                    | 342,646<br>(103,186)     | 193,186<br>            |                       | (895)                 |
| TOTAL OTHER FINANCING<br>SOURCES (USES)  | 239,460                  | 193,186_               |                       | (895)                 |
| NET CHANGE IN FUND BALANCES  | 35,829                   | (28,856)               | 2,447                 | 1,002                 |
| Restated fund balances (deficit), beginning of year  | (21,646)                 | 64,906                 | 5,651                 | 42,179                |
| Fund balances, end of year   | \$ 14,183                | \$ 36,050              | \$ 8,098              | \$ 43,181             |

|     | Rev     | enue |              |                   | Capi | tal Projects           |    | Total        |                                   |        |
|-----|---------|------|--------------|-------------------|------|------------------------|----|--------------|-----------------------------------|--------|
| Riv | erhaven |      | Gun<br>lange | Capital provement |      | quipment<br>equisition |    | Jail<br>Fund | Nonmajor<br>Governmental<br>Funds |        |
| \$  | 15,674  | \$   | -            | \$<br>-           | \$   | -                      | \$ | -            | \$ 768,504                        |        |
|     | -       |      | -            | -                 |      | -                      |    | -            | 1,588,491                         |        |
|     | -       |      | -            | -                 |      | -                      |    | -            | 16,218                            |        |
|     | -       |      | -            | -                 |      | 21                     | -  | -            |                                   | 78,964 |
|     |         |      | 1,163        | <br>571           |      |                        |    |              | 563,796                           |        |
|     | 15,674  |      | 1,163        | 571               |      | 21                     |    | -0-          | 3,015,973                         |        |
|     | -       |      | -            | _                 |      | _                      |    | _            | 107,548                           |        |
|     | -       |      | 1,450        | -                 |      | -                      |    | -            | 1,027,908                         |        |
|     | 13,020  |      | -            | -                 |      | -                      |    | -            | 1,644,795                         |        |
|     | -       |      | -            | -                 |      |                        |    | -            | 468,801                           |        |
|     | -       |      | -            | -                 |      | -                      |    | -            | 3,800                             |        |
|     |         |      |              | <br>1,456         |      | 16,405                 |    | 7,621        | 101,481                           |        |
|     | 13,020  |      | 1,450        | <br>1,456         |      | 16,405                 |    | 7,621        | 3,354,333                         |        |
|     | 2,654   |      | (287)        | (885)             |      | (16,384)               |    | (7,621)      | (338,360)                         |        |
|     | -       |      | -            | 359,768           |      | -                      |    | 35,000       | 973,001                           |        |
|     |         |      |              | <br><u>-</u>      |      |                        |    |              | (455,498)                         |        |
|     | -0-     |      | -0-          | <br>359,768       |      | -0-                    |    | 35,000       | 517,503                           |        |
|     | 2,654   |      | (287)        | 358,883           |      | (16,384)               |    | 27,379       | 179,143                           |        |
|     | 6,427   |      | 287          | 6,263             |      | 16,384                 |    | 60,753       | 2,538,620                         |        |
| \$  | 9,081   | \$   | -0-          | \$<br>365,146     | _\$_ | -0-                    | \$ | 88,132       | \$ 2,717,763                      |        |

#### Nonmajor Enterprise Funds

#### COMBINING STATEMENT OF NET ASSETS

#### December 31, 2006

|   | Co | Jail<br>mmissary | Soil<br>rosion | Total |         |  |
|---|----|------------------|----------------|-------|---------|--|
| ASSETS  |    |                  |                |       |         |  |
| Current assets                                  |    |                  |                |       |         |  |
| Cash and cash equivalents                       | \$ | 182,602          | \$<br>1,344    | \$    | 183,946 |  |
| Noncurrent assets                               |    |                  |                |       |         |  |
| Capital assets, net of accumulated depreciation |    | 2,183            | _              |       | 2,183   |  |
| TOTAL ASSETS                                    |    | 184,785          | 1,344          |       | 186,129 |  |
| LIABILITIES                                     |    |                  |                |       |         |  |
| Current liabilities                             |    |                  |                |       |         |  |
| Accounts payable                                |    | 11,919           | <br>           |       | 11,919  |  |
| NET ASSETS                                      |    |                  |                |       |         |  |
| Invested in capital assets                      |    | 2,183            | -              |       | 2,183   |  |
| Unrestricted                                    |    | 170,683          | <br>1,344      |       | 172,027 |  |
| TOTAL NET ASSETS                                | \$ | 172,866          | \$<br>1,344    | \$    | 174,210 |  |

#### Nonmajor Enterprise Funds

#### COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS

|   | Co | Jail<br>mmissary   | Soil<br>rosion |    | Total                  |
|---|----|--------------------|----------------|----|------------------------|
| OPERATING REVENUES Charges for services                           | \$ | 142,452            | \$<br>1,660    | \$ | 144,112                |
| OPERATING EXPENSES Operating supplies Return of fees Depreciation |    | 96,979<br>-<br>546 | -<br>8,330     |    | 96,979<br>8,330<br>546 |
| TOTAL OPERATING EXPENSES  |    | 97,525             | 8,330          |    | 105,855                |
| OPERATING INCOME (LOSS)   |    | 44,927             | (6,670)        |    | 38,257                 |
| Net assets, beginning of year                                     |    | 127,939            | <br>8,014      | -  | 135,953                |
| Net assets, end of year   | \$ | 172,866            | \$<br>1,344    | \$ | 174,210                |

#### Nonmajor Enterprise Funds

#### COMBINING STATEMENT OF CASH FLOWS

|   |     | Jail                |    | Soil             |                            |
|---|-----|---------------------|----|------------------|----------------------------|
|   | Coi | mmissary            | Е  | Erosion          | Total                      |
| CASH FLOWS FROM OPERATING ACTIVITIES Cash receipts from customers Cash paid to suppliers and others   | \$  | 142,452<br>(92,403) | \$ | 1,660<br>(8,330) | \$<br>144,112<br>(100,733) |
| NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES  |     | 50,049              |    | (6,670)          | 43,379                     |
| Cash and cash equivalents, beginning of year  |     | 132,553             |    | 8,014            | <br>140,567                |
| Cash and cash equivalents, end of year  | \$  | 182,602             | \$ | 1,344            | \$<br>183,946              |
| Reconciliation of operating income (loss) to net cash provided (used) by operating activities  Operating income (loss)  Adjustments to reconcile operating income (loss)  to net cash provided (used) by operating activities | \$  | 44,927              | \$ | (6,670)          | \$<br>38,257               |
| Depreciation expense Increase in accounts payable   |     | 546<br>4,576        |    | <u>-</u>         | 546<br>4,576               |
| NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES  | \$  | 50,049              | \$ | (6,670)          | \$<br>43,379               |

#### Agency Funds

#### COMBINING STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES

#### December 31, 2006

|                                   | Trust and<br>Agency |           |    | onomic<br>elopment | Library<br>Penal Fine |        |  |
|-----------------------------------|---------------------|-----------|----|--------------------|-----------------------|--------|--|
| ASSETS Cash and cash equivalents  | \$                  | 1,315,269 | \$ | 1,127              | \$                    | 65,781 |  |
| LIABILITIES                       |                     |           |    |                    |                       |        |  |
| Undistributed collections payable | \$                  | 142,946   | \$ | -                  | \$                    | 65,781 |  |
| Due to other governmental units   |                     |           |    |                    |                       |        |  |
| Federal/State                     |                     | 172,149   |    | -                  |                       | -      |  |
| Local                             |                     | 453,149   |    | 1,127              |                       | -      |  |
| Due to individuals and agencies   |                     | 547,025   |    |                    |                       |        |  |
| TOTAL LIABILITIES                 | \$                  | 1,315,269 | \$ | 1,127              | \$                    | 65,781 |  |

| Reno | vation   |              | Total     |  |  |  |
|------|----------|--------------|-----------|--|--|--|
| \$   | 156      | \$ 1,382,333 |           |  |  |  |
|      |          |              |           |  |  |  |
| \$   | 156      | \$           | 208,883   |  |  |  |
|      | -        |              | 172,149   |  |  |  |
|      | -        |              | 454,276   |  |  |  |
|      | <b>_</b> |              | 547,025   |  |  |  |
| \$   | 156      | \$           | 1,382,333 |  |  |  |
| Ψ    | 100      | Ψ_           | 1,002,000 |  |  |  |

#### Component Unit Funds

#### COMBINING BALANCE SHEET - DRAINAGE DISTRICTS

#### December 31, 2006

|   | Debt Service                           |    |                            |    |                            | Capital |                           |  |                        |
|---|--|----|----------------------------|----|----------------------------|---------|---------------------------|--|------------------------|
|   | Drain<br>Debt                          |    | Corunna<br>Debt            |    | Henderson<br>Debt          |         | Henderson W               |  | yron<br>/ater<br>oject |
| ASSETS Cash and cash equivalents Special assessments receivable Interest receivable Due from other funds Advances to other funds  | \$ 561,640<br>2,631,369<br>-<br>63,000 | \$ | -<br>-<br>-<br>-           | \$ | -<br>-<br>-<br>-           | \$      | -<br>-<br>-<br>-          |  |                        |
| TOTAL ASSETS  | \$3,256,009                            | \$ | -0-                        | \$ | -0-                        | \$      | -0-                       |  |                        |
| LIABILITIES AND FUND BALANCES LIABILITIES Accounts payable Deposits Due to other funds Due to other governmental units Advances from other funds Advances from other governmental unit Deferred revenue | \$ -<br>-<br>-<br>-<br>2,350,778       | \$ | -<br>-<br>-<br>-<br>-<br>- | \$ | -<br>-<br>-<br>-<br>-<br>- | \$      | <br>-<br>-<br>-<br>-<br>- |  |                        |
| TOTAL LIABILITIES   | 2,350,778                              |    | -0-                        |    | -0-                        |         | -0-                       |  |                        |
| FUND BALANCES Reserved for advances to other funds Reserved for debt service Unreserved Designated for capital expenditures   | 905,231<br>-                           |    | -<br>-<br>-                |    | -<br>-                     |         | -<br>-<br>-               |  |                        |
| TOTAL FUND BALANCES   | 905,231                                |    | -0-                        |    | -0-                        |         | -0-                       |  |                        |
| TOTAL LIABILITIES AND FUND BALANCES   | \$3,256,009                            | \$ | -0-                        | \$ | -0-                        | \$      | -0-                       |  |                        |

| Projects |       |     |           |    |           |                 |          |    |           |     |           |
|----------|-------|-----|-----------|----|-----------|-----------------|----------|----|-----------|-----|-----------|
|          |       |     | _         | _  |           | Revolving Drain |          |    |           |     |           |
|          | Lake  |     | Regular   | R  | levolving | Drain           |          |    | Equipment |     |           |
|          | Level |     | Drain     |    | Drain     | _Mai            | ntenance | R  | evolving  | _   | Total     |
| \$       | 1,093 | \$  | 1,677,169 | \$ | 102,613   | \$              | 7,194    | \$ | 33,941    | \$  | 2,383,650 |
| Ψ        | 6,407 | Ψ   | 474,625   | Ψ  | 102,013   | Ψ               | 7,104    | Ψ  | -         | Ψ   | 3,112,401 |
|          | -     |     | 3,951     |    | _         |                 | 207      |    | _         |     | 4,158     |
|          | _     |     | -         |    | 127,112   |                 | -        |    | _         |     | 190,112   |
|          | _     |     | 21,837    |    |           |                 |          |    | 28,000    |     | 49,837    |
| \$       | 7,500 | \$_ | 2,177,582 | \$ | 229,725   | \$              | 7,401    | \$ | 61,941    | \$  | 5,740,158 |
|          |       |     |           |    |           |                 |          |    |           |     |           |
| \$       | -     | \$  | 1,249     | \$ | 9,888     | \$              | _        | \$ | 1,668     | \$  | 12,805    |
|          | -     |     | 5,000     |    | -         |                 | -        |    | -         |     | 5,000     |
|          | -     |     | 190,112   |    | -         |                 | -        |    | -         |     | 190,112   |
|          | 7,500 |     | -         |    | -         |                 | -        |    | -         |     | 7,500     |
|          | -     |     | -         |    | 49,837    |                 | -        |    | -         |     | 49,837    |
|          | -     |     | -         |    | 170,000   |                 | -        |    | -         |     | 170,000   |
|          |       |     | 164,682   |    |           |                 |          |    |           | _   | 2,515,460 |
|          | 7,500 |     | 361,043   |    | 229,725   |                 | -0-      |    | 1,668     |     | 2,950,714 |
|          | _     |     | 21,837    |    | -         |                 | _        |    | 28,000    |     | 49,837    |
|          | -     |     | -         |    | -         |                 | -        |    | · -       |     | 905,231   |
|          |       |     | 1,794,702 |    | -         |                 | 7,401    |    | 32,273    |     | 1,834,376 |
|          | -0-   |     | 1,816,539 |    | -0-       |                 | 7,401    |    | 60,273    |     | 2,789,444 |
| •        | 7.500 | •   | 0.477.500 | •  | 200 707   | •               | 7.404    | •  | 04.044    | •   | 5.740.450 |
| \$       | 7,500 | _\$ | 2,177,582 | \$ | 229,725   | \$              | 7,401    | \$ | 61,941    | \$_ | 5,740,158 |

#### Component Unit Funds

## RECONCILIATION OF THE COMBINING BALANCE SHEET TO THE STATEMENT OF NET ASSETS - DRAINAGE DISTRICTS

December 31, 2006

#### Total fund balance - governmental funds

\$ 2,789,444

Amounts reported for the governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in the governmental funds.

The cost of capital assets is \$ 10,633,593 Accumulated depreciation is \$ (2,670,067)

Capital assets, net 7,963,526

Long-term receivables are not available to pay for current period expenditures and are therefore deferred or reported in the funds. These consist of:

Deferred revenue 2,515,460 Lease receivable 1,255,784

3,771,244

Long-term liabilities are not due and payable in the current period and therefore are not reported as liabilities in the funds. Long-term liabilities at year-end consist of:

Long-term obligations 4,641,361
Accrued interest payable 23,297

(4,664,658)

Net assets of governmental activities

\$ 9,859,556

#### Component Unit Funds

# COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - DRAINAGE DISTRICTS

|   | Debt Service |                            |    |                   |    |             | Capital |           |
|---|--------------|----------------------------|----|-------------------|----|-------------|---------|-----------|
|   |              | Drain Corunna<br>Debt Debt |    | Henderson<br>Debt |    | ,           |         |           |
| REVENUES Intergovernmental - local Charges for services   | \$           | 7,411<br>-                 | \$ | 67,375<br>-       | \$ | 24,781<br>- | \$      | -         |
| Interest<br>Other   |              | 9,133<br>361,296           |    | -                 |    |             |         | -         |
| TOTAL REVENUES  |              | 377,840                    |    | 67,375            |    | 24,781      |         | -0-       |
| EXPENDITURES Current Public works                         |              | _                          |    | _                 |    | _           |         | _         |
| Capital outlay  |              | _                          |    | -                 |    | _           |         | 410,817   |
| Debt service  |              | 304,424                    |    | 67,375            |    | 24,781      |         | <u> </u>  |
| TOTAL EXPENDITURES  |              | 304,424                    |    | 67,375            |    | 24,781      |         | 410,817   |
| EXCESS OF REVENUES OVER (UNDER) EXPENDITURES              |              | 73,416                     |    | -0-               |    | <b>-</b> 0- |         | (410,817) |
| OTHER FINANCING SOURCES (USES) Transfers in Transfers out |              | 831,815                    |    | -                 |    |             |         | -         |
| Bond and note proceeds                                    |              | -                          |    | -                 |    | -           |         | 410,817   |
| TOTAL OTHER FINANCING<br>SOURCES (USES)                   |              | 831,815                    |    | -0-               |    | -0-         |         | 410,817   |
| 00011020 (0020)   |              | 001,010                    |    |                   |    |             |         | 410,017   |
| NET CHANGE IN FUND BALANCES                               |              | 905,231                    |    | -0-               |    | -0-         |         | -0-       |
| Fund balances (deficit), beginning of year                |              |                            |    |                   |    |             |         |           |
| Fund balances, end of year                                | \$           | 905,231                    | \$ | -0-               | \$ | -0-         | \$      | -0-       |

|    | Lake<br>Level   | Regular<br>Drain                     | Revolving<br>Drain         | Revolving<br>Drain<br>Maintenance | Drain<br>Equipment<br>Revolving  | Total  |
|----|-----------------|--------------------------------------|----------------------------|-----------------------------------|----------------------------------|--|
| \$ | 7,110           | \$ -<br>25,323<br>442,258<br>467,581 | \$ -<br>-<br>-<br>-<br>-0- | \$ -<br>-<br>-<br>1,548<br>1,548  | \$ 4,025<br>-<br>-<br>-<br>4,025 | \$ 99,567<br>4,025<br>34,478<br>812,190<br>950,260 |
|    | 4,082<br>-<br>- | 217,734<br>259,532                   | -<br>-<br>-                |                                   | 57,687<br>-<br>-                 | 61,769<br>628,551<br>656,112                       |
|    | 4,082           | 477,266                              | -0-                        |                                   | 57,687                           | 1,346,432  |
|    | 3,028           | (9,685)                              | -0-                        | 1,548                             | (53,662)                         | (396,172)  |
|    | -<br>-<br>-     | (912,822)<br>15,000                  | -<br>-<br>-                |                                   | 81,007<br>-<br>-                 | 912,822<br>(912,822)<br>425,817                    |
|    | -0-             | (897,822)                            |                            | _0-                               | 81,007                           | 425,817  |
|    | 3,028           | (907,507)                            | -0-                        | 1,548                             | 27,345                           | 29,645   |
|    | (3,028)         | 2,724,046                            |                            | 5,853                             | 32,928                           | 2,759,799  |
| \$ | -0-             | \$ 1,816,539                         | \$ -0-                     | \$ 7,401                          | \$ 60,273                        | \$ 2,789,444                                       |

#### Component Unit Funds

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES - DRAINAGE DISTRICTS

Year Ended December 31, 2006

#### Net change in fund balances - total governmental funds

\$ 29,645

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported as expenditures in governmental funds. However, in the statement of activities, the cost of capital assets is allocated over their estimated useful lives as depreciation expense. In the current period, these amounts are:

Capital outlay \$ 253,796 Depreciation expense (208,979)

Excess of capital outlay over depreciation expense

Revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds.

Decrease in deferred revenue

(569, 151)

44,817

Repayment of long-term debt and borrowing of long-term debt is reported as expenditures and other financing sources in governmental funds, but the repayment reduces long-term liabilities and the borrowings increase long-term liabilities in the statement of net assets. In the current year, these amounts consist of:

Long-term debt proceeds (425,817)
Debt principal retirements 464,164

38,347

Some items reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. These activities consist of:

Increase in lease receivable 351,416

Decrease in accrued interest payable 1,803

353,219

Change in net assets of governmental activities

\$ (103,123)

#### Component Unit Funds

#### BALANCE SHEET - COUNTY AIRPORT

#### December 31, 2006

|  | pecial<br>evenue      |
|--|-----------------------|
| ASSETS Cash and cash equivalents Accounts receivable   | \$<br>66,255<br>6,000 |
| A COCCUME TO CONTROL OF THE PROPERTY OF THE PR | \$<br>72,255          |
| LIABILITIES AND FUND BALANCE LIABILITIES   |                       |
| Accounts payable Accrued liabilities   | \$<br>160<br>683      |
| TOTAL LIABILITIES  | 843                   |
| FUND BALANCE Unreserved  |                       |
| Undesignated   | <br>71,412            |
| TOTAL LIABILITIES AND FUND BALANCE   | \$<br>72,255          |

#### Component Unit Funds

## RECONCILIATION OF THE BALANCE SHEET TO THE STATEMENT OF NET ASSETS - COUNTY AIRPORT

December 31, 2006

#### Total fund balance - governmental fund

\$ 71,412

Amounts reported for the governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in the governmental funds.

The cost of capital assets is Accumulated depreciation is

\$ 1,688,935 (128,777)

Capital assets, net

1,560,158

Long-term liabilities are not due and payable in the current period and therefore are not reported as liabilities in the funds. Long-term liabilities at year-end consist of:

Note payable

(6,825)

Net assets of governmental activities

\$1,624,745

#### Component Unit Funds

# STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - COUNTY AIRPORT

|  | Special<br>Revenu |                 |
|--|-------------------|-----------------|
| REVENUES                                       | •                 | 00.004          |
| Intergovernmental - local Charges for services | \$                | 22,261<br>3,055 |
| Interest and rents                             |                   | 54,157          |
| Other  |                   | 2,336           |
| Sale of capital assets                         |                   | 74,002          |
| TOTAL REVENUES                                 |                   | 155,811         |
| EXPENDITURES                                   |                   |                 |
| Current Public works                           |                   | 72,552          |
| Capital outlay                                 |                   | 11,450          |
| Debt service                                   |                   |                 |
| Principal                                      |                   | 5,642<br>686    |
| Interest                                       |                   | 000             |
| TOTAL EXPENDITURES                             |                   | 90,330          |
| NET CHANGE IN FUND BALANCE                     |                   | 65,481          |
| Fund balance, beginning of year                |                   | 5,931           |
| Fund balance, end of year                      | \$                | 71,412          |

#### Component Unit Funds

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE OF THE GOVERNMENTAL FUND TO THE STATEMENT OF ACTIVITIES - COUNTY AIRPORT

Year Ended December 31, 2006

#### Net change in fund balances - total governmental funds

65,481

\$

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported as expenditures in governmental funds. However, in the statement of activities, the cost of capital assets is allocated over their estimated useful lives as depreciation expense. In the current period, these amounts are:

| Capital outlay             | \$<br>11,450 |
|----------------------------|--------------|
| Depreciation expense       | (37,237)     |
| Disposal of capital assets | (83,640)     |

Excess of depreciation expense and other charges over capital outlay

(109,427)

Repayment of long-term debt and borrowing of long-term debt is reported as expenditures and other financing sources in governmental funds, but the repayment reduces long-term liabilities and the borrowings increase long-term liabilities in the statement of net assets. In the current year, these amounts consist of:

Note principal retirements

5,642

#### Change in net assets of governmental activities

\$ (38,304)

#### Component Unit Funds

#### BALANCE SHEET - COUNCIL ON AGING

#### December 31, 2006

|   | Special<br>Revenue |
|---|--------------------|
| ASSETS  |                    |
| Cash and cash equivalents                                 | \$<br>299,724      |
| Investments   | 167,928            |
| Taxes receivable  | 266,518            |
| Due from other governmental units                         | <br>40,365         |
| TOTAL ASSETS  | \$<br>774,535      |
| LIABILITIES AND FUND BALANCE LIABILITIES Deferred revenue | \$<br>285,220      |
| FUND BALANCE Unreserved                                   |                    |
| Undesignated  | <br>489,315        |
| TOTAL LIABILITIES AND FUND BALANCE                        | \$<br>774,535      |

#### Component Unit Funds

## RECONCILIATION OF THE BALANCE SHEET TO THE STATEMENT OF NET ASSETS - COUNCIL ON AGING

December 31, 2006

#### Total fund balance - governmental funds

489,315

Amounts reported for the governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in the governmental funds.

The cost of capital assets is Accumulated depreciation is \$ 86,301 (47,478)

Capital assets, net

38,823

Net assets of governmental activities

\$ 528,138

#### Component Unit Funds

# STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - COUNCIL ON AGING

|                                      |    | Special |
|--------------------------------------|----|---------|
| REVENUES                             | R  | evenue  |
| Property taxes                       | \$ | 258,901 |
| Intergovernmental                    |    | 456,394 |
| Charges for services                 |    | 92,977  |
| Interest                             |    | 9,613   |
| Other                                |    | 33,656  |
| TOTAL REVENUES                       |    | 851,541 |
| EXPENDITURES                         |    |         |
| Current                              |    |         |
| Health and welfare                   |    | 814,401 |
| EXCESS OF REVENUES OVER EXPENDITURES |    | 37,140  |
| Fund balance, beginning of year      |    | 452,175 |
| Fund balance, end of year            | \$ | 489,315 |

#### Component Unit Funds

#### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF THE GOVERNMENTAL FUND TO THE STATEMENT OF ACTIVITIES - COUNCIL ON AGING

Year Ended December 31, 2006

#### Net change in fund balances - total governmental funds

\$ 37,140

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported as expenditures in governmental funds. However, in the statement of activities, the cost of capital assets is allocated over their estimated useful lives as depreciation expense. In the current period, these amounts are:

Capital outlay
Depreciation expense

\$ 16,862 (3,211)

13,651

Change in net assets of governmental activities

\$ 50,791

# Principals Dale J. Abraham, CPA Michael T. Gaffney, CPA Steven R. Kirinovic, CPA Aaron M. Stevens, CPA Eric J. Glashouwer, CPA



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Certified Public Accountants

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Commissioners Shiawassee County Corunna, Michigan

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Shiawassee County, Michigan as of and for the year ended December 31, 2006, and have issued our report thereon dated May 14, 2007. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered Shiawassee County's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the County's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the County's financial statements that is more than inconsequential will not be prevented or detected by the County's internal control. We consider the following deficiencies to be significant deficiencies in internal control over financial reporting.

#### 2006-1 PRIOR PERIOD ADJUSTMENTS

Condition: As indicated in the basic financial statements, material amounts were recorded as prior period adjustments in the current year to correct errors from the prior year.

Criteria: These errors were not detected by the County's internal control over financial reporting in the prior year.

Effect: The prior year financial statements contained material misstatements that were not detected by management until after the December 31, 2005 financial statements were issued.

Recommendation: We recommend the County review procedures in the areas where these errors were noted and take steps to ensure that there is no recurrence of similar issues.

#### 2006-1 PRIOR PERIOD ADJUSTMENTS - CONTINUED

Corrective Action Response: Management of the County is currently reviewing procedures related to identification and correction of potential errors in the financial statements. Management did discover this error prior to the commencement of the current year audit and posted the necessary entries to correct the prior year amounts.

#### 2006-2 SEPARATION OF DUTIES

Condition: During our analysis and testing of the internal control structures, we noted that one individual at the Jail performed numerous accounting functions (i.e., receipts, disbursements, deposits, and bank reconciliations). This issue was noted and reported in our prior management letter comments. No changes were made in this area at the Jail in 2006.

Criteria: The main concept of an internal control structure is to assure that no one person handles all aspects of processing a transaction. The Jail's current processes allow one individual to process all of these transactions.

Effect: Management has not placed adequate internal control systems into operation at the Jail.

Recommendation: We recommend the County take steps to ensure that accounting duties are segregated to extent possible at the Jail. This will increase efficiency in the processing of transactions and strengthen the internal control systems.

Corrective Action Response: Management of the Jail states that inadequate staffing exists to improve internal control in this area. Management of the jail understands and accepts the risk of inadequate controls in this area.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the County's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, we believe that none of the significant deficiencies described above is a material weakness.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the County's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed an instance of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which are described below.

#### **2006-3 BUDGETS**

Condition: As noted in the financial statements, some of the activities and funds of the County exceeded the amounts appropriated. The variances noted were in the General and Special Revenue Funds.

Criteria: Michigan Public Act 621 of 1978, as amended, provides that the County adopt formal budgets for all applicable General and Special Revenue Funds, and shall not incur expenditures in excess of the amounts appropriated. Also, the Public Act requires amendments to be performed prior to incurring additional expenditures.

Effect: The County has not maintained adequate control over budgetary compliance in accordance with State law in the certain funds where the overages occurred.

Recommendation: We recommend the County monitor expenditures against adopted budgets in all applicable funds and make appropriate budget amendments as needed.

Corrective Action Response: Management of the County is currently reviewing procedures related to budgetary compliance in accordance with State law.

The County's responses to the findings identified in our audit are described above. We did not audit the County's responses and, accordingly, we express no opinion on them.

This report is intended solely for the information and use of management, the Board of Commissioners of Shiawassee County, others within the County, the pass-through grantors, and Federal awarding agencies and is not intended to be and should not be used by anyone other than these specified parties.

Atraham : Laffy, P.C.

ABRAHAM & GAFFNEY, P.C. Certified Public Accountants

May 14, 2007

#### SUPPLEMENTARY INFORMATION TO FINANCIAL STATEMENTS (FEDERAL AWARDS)

**December 31, 2006** 

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#### **Principals**

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REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

To the Board of Commissioners of Shiawassee County Corunna, Michigan

#### Compliance

We have audited the compliance of Shiawassee County with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* that are applicable to each of its major Federal programs for the year ended December 31, 2006. Shiawassee County's major Federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major Federal programs is the responsibility of Shiawassee County's management. Our responsibility is to express an opinion on Shiawassee County's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Nonprofit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major Federal program occurred. An audit includes examining, on a test basis, evidence about Shiawassee County's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of Shiawassee County's compliance with those requirements.

In our opinion, Shiawassee County complied, in all material respects, with the requirements referred to above that are applicable to each of its major Federal programs for the year ending December 31, 2006.

#### Internal Control Over Compliance

The management of Shiawassee County is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts and grants applicable to Federal programs. In planning and performing our audit, we considered Shiawassee County's internal control over compliance with the requirements that could have a direct and material effect on a major Federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Shiawassee County's internal control over compliance.

A control deficiency in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a Federal program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to administer a Federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a Federal program that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a Federal program will not be prevented or detected by the entity's internal control.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

#### Schedule of Expenditures of Federal Awards

We have audited the financial statements of the governmental activities, the business-type activities, the aggregated discretely presented component units, each major fund, and the aggregate remaining fund information of Shiawassee County as of and for the year ended December 31, 2006, and have issued our report thereon dated May 14, 2007. Our audit was performed for the purpose of forming our opinions on the financial statements that collectively comprise Shiawassee County's basic financial statements. The accompanying schedule of expenditures of Federal awards is presented for purposes of additional analysis as required by OMB Circular A-133 and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

This report is intended solely for the information and use of the Board of Commissioners and management of Shiawassee County, others within the County, the pass-through grantors, and the Federal awarding agencies and is not intended to be and should not be used by anyone other than these specified parties.

ABRAHAM & GAFFNEY, P.C.
Certified Public Accountants

May 14, 2007

#### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

| Federal Grantor/Pass Through Grantor/Program Title  | Federal<br>CFDA<br><u>Number</u> | Pass-<br>Through<br>Grantors<br><u>Number</u> | Current Year<br>Expenditures    |
|---|----------------------------------|---|---------------------------------|
| U.S. DEPARTMENT OF AGRICULTURE Passed through Michigan Department of Community Health Women, Infants and Children (WIC) FY 05-06 Regular FY 06-07 Regular   | 10.557                           | XX4W1006<br>XX4W1006                          | \$ 189,808<br>80,579<br>270,387 |
| Passed through Michigan Department of Education<br>National School Breakfast Program <sup>(9)</sup>   | 10.553                           | 61970, 71970                                  | 8,868                           |
| National School Lunch Program (9)   | 10.555                           | 71950, 71960<br>61950, 61960                  | 13,666                          |
| U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT Passed through Michigan State Housing Development Authority Community Development Block Grant (CDBG) Program State's Program 03-04 (Housing) 04-05 (Housing) | 14.228                           | MSC2004814MDC<br>MSC2004814HOA                | 44,046<br>202,282<br>246,328    |
| U.S. DEPARTMENT OF JUSTICE Passed through Michigan Department of Human Services BASIC Grant 05-06 06-07   | 16.540                           | 78<br>78                                      | 13,164<br>2,982<br>16,146       |
| U.S. DEPARTMENT OF TRANSPORTATION Passed through Michigan State Police Alcohol Traffic Safety and Drunk Driving Prevention Incentive Grants 2006 Grant 2007 Grant   | 20.600                           | PT-06-23<br>PT-07-41                          | 44,074<br>5,254<br>49,328       |

#### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS - CONTINUED

| Federal Grantor/Pass Through Grantor/Program Title  | Federal<br>CFDA<br><u>Number</u> | Pass-<br>Through<br>Grantors<br><u>Number</u>                | Current Year<br>Expenditures                 |
|---|----------------------------------|--|--|
| U.S. ENVIRONMENTAL PROTECTION AGENCY Passed through Michigan Department of Environmental Quality State Grants to Reimburse Operations of Small  | 66 474                           |  |  |
| Water Systems for Training and Certification Cost FY 05-06  | 66.471                           | N/A  | \$ 10,850                                    |
| State Drinking Water Revolving Fund<br>FY 05-06<br>FY 2006 <sup>(e)</sup>   | 66.468                           | N/A<br>N/A   | 4,075<br>161,410<br>165,485                  |
| U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES Passed through State Department of Office on Services to the Aging and Valley Area Agency on Aging Title III-B Special Programs for the Aging (a)        | 93.044                           |  |  |
| Grants for In-home Services, Chore, CCS,<br>and Senior Centers<br>FY 05-06<br>FY 06-07  |                                  | SCOA-06<br>SCOA-06   | 24,850<br>11,373                             |
| (a)   |                                  |  | 36,223                                       |
| Title III-C Special Programs for the Aging <sup>(a)</sup> FY 05-06 Nutrition Congregate FY 06-07 Nutrition Congregate FY 05-06 Nutrition Home Delivered Meals FY 06-07 Nutrition Home Delivered Meals | 93.045                           | SCOA-NUTR-06<br>SCOA-NUTR-06<br>SCOA-NUTR-06<br>SCOA-NUTR-06 | 31,499<br>7,072<br>60,905<br>26,498          |
| Title III-E National Family Caregiver Support<br>FY 05-06<br>FY 04-05   | 93.052                           | SCOA-06<br>SCOA-06   | 16,927<br>5,669                              |
| Nutrition Services Incentive Program <sup>(a)</sup> FY 05-06 Nutrition Congregate FY 04-05 Nutrition Congregate FY 05-06 Nutrition Home Delivered Meals FY 04-05 Nutrition Home Delivered Meals       | 93.053                           | SCOA-NUTR-06<br>SCOA-NUTR-06<br>SCOA-NUTR-06<br>SCOA-NUTR-06 | 22,596<br>8,052<br>2,102<br>37,638<br>11,344 |
|   |                                  |  | 59,136                                       |

#### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS - CONTINUED

| Federal Grantor/Pass Through Grantor/Program Title  | Federal<br>CFDA<br><u>Number</u> | Pass-<br>Through<br>Grantors<br><u>Number</u> | Current Year<br>Expenditures                       |
|---|----------------------------------|---|--|
| U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES - CONTINUED Passed through Michigan Department of Community Health Immunization Grants (d) FY 05-06 IAP FY 06-07 IAP FY 05-06 Vaccine Supply FY 06-07 Vaccine Supply | 93.268                           | H23CCH522556<br>H23CCH522556<br>N/A<br>N/A    | \$ 27,108<br>9,718<br>189,177<br>63,059<br>289,062 |
| Centers for Disease Control and Prevention -<br>Investigations and Technical Assistance (d)   | 93.283                           |   |  |
| FY 05-06 Focus A Pandemic flu   |                                  | CCU517018<br>CCU517018                        | 142,895<br>27,637                                  |
| FY 05-06<br>Focus A<br>Pandemic flu   |                                  | CCU517018<br>CCU517018                        | 35,998<br>12,994                                   |
|   |                                  |   | 219,524  |
| Medicaid Assistance Program<br>In home Services and Waiver<br>FY 05-06<br>FY 06-07  | 93.778                           | SCOA-06<br>SCOA-06                            | 26,982<br>11,418<br>38,400                         |
| Passed through Michigan Department of<br>Human Services and Michigan Department of<br>Community Health Medical Assistance Program<br>(Title XIX Medicaid)   | 93.778                           |   |  |
| FY 05-06 Outreach & Advocacy <sup>(e)</sup><br>FY 06-07 Outreach & Advocacy <sup>(e)</sup><br>FY 05-06 Care Coordination <sup>(f)</sup>   |                                  | 5XX05MI5048<br>5XX05MI5048<br>B1MIMCHS        | 8,562<br>4,920<br>13,540                           |
| FY 05-06 Case Management<br>FY 06-07 Case Management  |                                  | B1MIMCHS<br>B1MIMCHS                          | 1,209<br>403                                       |
| FY 06-07 Care Coordination  |                                  | B1MIMCHS                                      | <u>2,070</u><br>30,704                             |

#### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS - CONTINUED

| Federal Grantor/Pass Through Grantor/Program Title   | Federal<br>CFDA<br><u>Number</u> | Pass-<br>Through<br>Grantors<br><u>Number</u> | Current Year<br>Expenditures                  |
|--|----------------------------------|---|---|
| U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES - CONTINUED Passed through Michigan Department of Human Services Child Support Enforcement (d) (Title IV-D) Cooperative Reimbursement - Friend of the Court (b)   | 93.563                           | 00/500 00 70004                               | £ 200 505                                     |
| 05-06<br>06-07<br>Cooperative Reimbursement -<br>Prosecuting Attorney <sup>(b)</sup>   |                                  | CS/FOC-06-78001<br>CS/FOC-07-78001            | \$ 303,595<br>143,883                         |
| 05-06<br>06-07<br>Incentive Payments <sup>(c)</sup>  |                                  | CS/PA-06-78002<br>CS/PA-07-78002              | 107,804<br>37,678                             |
| 2006 Regular   |                                  | N/A   | <u>115,805</u>                                |
| Passed through Michigan Department   |                                  |   | 708,765                                       |
| of Community Health BCCP - Early Detection 05-06 CDI 06-07 CDI   | 93.919                           | U57CCU506738<br>U57CCU506738                  | 16,395<br>6,757<br>23,152                     |
| Passed through Michigan Department of Community Health Maternal and Child Health Services Block Grant to the States FY 05-06 Local MCH FY 06-07 Local MCH FY 05-06 Case Management Services FY 06-07 Case Management Services                                      | 93.994                           | B1MIMCHS<br>B1MIMCHS<br>B1MIMCHS<br>B1MIMCHS  | 33,622<br>11,418<br>7,051<br>3,489<br>55,580  |
| U.S. DEPARTMENT OF HOMELAND SECURITY Passed through Michigan State Police Homeland Security Grant Program (h) (d) 2005 HSGP - CBRNE - Planning 2005 HSGP - CBRNE - Training 2005 HSGP - CBRNE - M & A 2005 HSGP - CBRNE - Equipment 2005 LETPP - CBRNE - Equipment | 97.067                           | N/A<br>N/A<br>N/A<br>N/A<br>N/A               | 85,393<br>5,708<br>3,528<br>118,521<br>69,195 |

#### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS - CONTINUED

| Federal Grantor/Pass Through Grantor/Program Title  | Federal<br>CFDA<br><u>Number</u> | Pass-<br>Through<br>Grantors<br><u>Number</u> | Current Year<br>Expenditures |
|---|----------------------------------|---|------------------------------|
| U.S. DEPARTMENT OF HOMELAND SECURITY - CO<br>Passed through Michigan State Police - continued |                                  |   |                              |
| Emergency Management Performance Grant FY 06 Regular  | 97.042                           | N/A   | \$ 25,836                    |
| State Homeland Security Grant Program 04 HSGP - CBRNE - Comm. Equipment (h) (d)               | 97.004                           | N/A   | 22,047                       |
| TOTAL FEDERAL FINANCIAL ASSISTAN  | NCE                              |   | \$ 2,720,402                 |

#### NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

December 31, 2006

#### **NOTE A: BASIS OF PRESENTATION**

The accompanying Schedule of Expenditures of Federal Awards includes the Federal grant activity of Shiawassee County, Michigan and is presented on the modified accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Nonprofit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in or used in the preparation of the basic financial statements, which are reconciled in Note C.

Federal Awards of the Shiawassee County Road Commission are excluded from the accompanying Schedule of Expenditures of Federal Awards. These component units are audited by other auditors with reports issued under separate covers. Single Audits, where applicable, were conducted by those other auditors and included in the applicable reports. To view copies of those reports contact the respective administrative offices of the component units or the Shiawassee County Administrators office.

#### NOTE B: SUMMARY OF SIGNIFICANT EXPLANATIONS OF SCHEDULE

The following descriptions identified below as (a)-(h) represent explanations that cross reference to amounts on the Schedule of Expenditures of Federal Awards:

- (a) Programs considered a cluster by the U.S. Department of Health and Human Services.
- (b) Reimbursements of these contracts are passed through the State Family Independence Agency. The amounts reported on the Schedule of Expenditures of Federal Awards represent the Federal portion of the respective amounts based on 66% of total contract expenditures.
- (c) The reimbursements for the IV-D Incentive Payments Program are based on support payments collected. Expenditures have been reported to the extent of earned revenues.
- (d) Denotes programs tested as "major programs".
- (e) Reimbursements of these contracts are passed through the State. The amounts reported on the Schedule of Expenditures of Federal Awards represent the Federal portion of the respective amounts based on the following approximate percentages of Federal participation:

| <u>Program</u>                            | CFDA<br><u>Number</u> | Approximate Percent                    |
|---|-----------------------|--|
| Medicaid Outreach & Advocacy              | 93.778                | 55.0 for 06-07 FY<br>51.0 for 05-06 FY |
| State Drinking Water Revolving Fund 05-06 | 66.468                | 39.29                                  |

- (f) The reimbursements for these programs are based on a fixed unit rate for each allowable service provided. Expenditures have been reported to the extent of earned revenues.
- (g) Programs considered a cluster by the U.S. Department of Agriculture.
- (h) Programs considered a cluster by the U.S. Department of Homeland Security.

#### NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS - CONTINUED

December 31, 2006

#### NOTE C: RECONCILIATION TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

The following reconciles the Federal revenues reported in the December 31, 2006, basic financial statements to the expenditures of the County administered Federal programs reported on the Schedule of Expenditures of Federal Awards:

| DDIMADY GOVEDNIMENT                                  | Federal/<br>State<br><u>Revenue</u> | <u>Adjustments</u> | Less<br>State<br><u>Revenue</u> | Federal<br>Expenditures |
|--|-------------------------------------|--------------------|---------------------------------|-------------------------|
| PRIMARY GOVERNMENT                                   |                                     |                    |                                 |                         |
| GENERAL FUND   | Ф 44C 022                           | <b>ው</b>           | Φ/ 4.4E4.\                      | Ф 44E400                |
| CRP - Prosecuting Attorney CRP - Friend of the Court | \$ 146,933<br>453.047               | \$ -               | \$( 1,451)<br>( 5,469)          | \$ 145,482              |
| ADC Maintenance Assistance                           | 452,947<br>115,805                  | -                  | ( 5,409 )                       | 447,478<br>115,805      |
| Sheriff - traffic                                    | 49,328                              | -                  | -                               | 49,328                  |
| Emergency Management                                 | 330,228                             | _                  | _                               | 330,228                 |
| Other Programs                                       | 1,336,193                           | _                  | ( 1,336,193 )                   | -0-                     |
| Other Frograms                                       |                                     |                    | ( 1,000,100 )                   |                         |
| TOTAL GENERAL FUND                                   | 2,431,434                           | -0-                | ( 1,343,113 )                   | 1,088,321               |
| SPECIAL REVENUE FUNDS                                |                                     |                    |                                 |                         |
| Health Department                                    | 2,340,538                           | -                  | ( 1,441,279 )                   | 899,259                 |
| Housing Rehabilitation                               | 252,748                             | -                  | ( 6,420 )                       | 246,328                 |
| Child Care Probate                                   | 263,092                             | _                  | ( 224,412 )                     | 38,680                  |
| Other Programs                                       | 252,664                             | _                  | ( 252,664 )                     | -0-                     |
| ound trog.a.mo                                       |                                     |                    |                                 | <u>~</u>                |
| TOTAL SPECIAL REVENUE FUNDS                          | 3,109,042                           |                    | <u>( 1,924,775</u> )            | <u>1,184,267</u>        |
| TOTAL PRIMARY GOVERNMENT                             | 5,540,476                           | -0-                | ( 3,267,888 )                   | 2,272,588               |
| COMPONENT UNITS                                      |                                     |                    |                                 |                         |
| Drainage Districts                                   | _                                   | 165,485            | (1)                             | 165,485                 |
| Council on Aging                                     | 456,394                             | 100,-100           | ( 174,065)                      | 282,329                 |
| Road Commission                                      | 8,010,836                           | _                  | ( 8,010,836 )                   | -0-                     |
| rodd Gommoolon                                       | 0,010,000                           |                    | ( 0,0 10,000 )                  |                         |
| TOTAL COMPONENT UNITS                                | 8,467,230                           | <u>165,485</u>     | ( 8,184,901 )                   | 447,814                 |
| TOTAL ENTITY-WIDE                                    | <u>\$14,007,706</u>                 | <u>\$ 165,485</u>  | <u>\$(11,452,789</u> )          | <u>\$ 2,720,402</u>     |

The adjustment related to the Drainage Districts (Byron Water Project) Fund represents the Federal portion of the U.S. Environmental Protection Agency loan proceeds which are reported in the financial statements as other financing sources in accordance with accounting principles generally accepted in the United States of America (GAAP). These Federal funds were recognized in the Schedule of Expenditures of Federal Awards as of December 31, 2006 as required by the U.S. Environmental Protection Agency.

# Principals Dale J. Abraham, CPA Michael T. Gaffney, CPA Steven R. Kirinovic, CPA Aaron M. Stevens, CPA

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REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Commissioners Shiawassee County Corunna, Michigan

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Shiawassee County, Michigan as of and for the year ended December 31, 2006, and have issued our report thereon dated May 14, 2007. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered Shiawassee County's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the County's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the County's financial statements that is more than inconsequential will not be prevented or detected by the County's internal control. The results of our tests disclosed deficiencies that we consider to be significant deficiencies in internal control over financial reporting as described in the accompanying schedule of findings and questioned costs as 2006-1 and 2006-2.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the County's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, we believe that none of the significant deficiencies described in the accompanying schedule of findings and questioned costs is a material weakness.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the County's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed an instance of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which are described in the accompanying schedule of findings and questioned costs as 2006-3.

The County's responses to the findings identified in our audit are described in the accompanying schedule of findings and questioned costs. We did not audit the County's responses and, accordingly, we express no opinion on them.

This report is intended solely for the information and use of management, the Board of Commissioners of Shiawassee County, others within the County, the pass-through grantors, and Federal awarding agencies and is not intended to be and should not be used by anyone other than these specified parties.

ABRAHAM & GAFFNEY, P.C. Certified Public Accountants

atroham ! Haffy, P.C.

May 14, 2007

#### SCHEDULE OF FINDINGS AND QUESTIONED COSTS

Year Ended December 31, 2006

| Section 1 - Summary (  | of Auditor's Results  |  |
|--|---|--|
| Financial Statements   |   |  |
| Type of auditor's report issued:   | Unqualified   |  |
| Internal control over financial reporting:   |   |  |
| Material weakness(es) identified?  | YesX No   |  |
| Significant deficiencies identified that are considered to be material weakness(es)?           |   |  |
| Noncompliance material to financial statements noted?  | X Yes No  |  |
| Federal Awards   |   |  |
| Internal control over major programs:  |   |  |
| Material weakness(es) identified?  | Yes <u>X</u> No   |  |
| Significant deficiencies identified that are considered to be material weakness(es)?           |   |  |
| Type of auditor's report issued on compliance for major pro                                    | ograms: Unqualified   |  |
| Any audit findings disclosed that are required to be reporte Section 501(a) of Circular A-133? | d with YesX_ No   |  |
| Identification of major programs:  |   |  |
| CFDA Number(s)   | Name of Federal Program or Cluster  |  |
| 93.563<br>93.268<br>93.283<br>97.067, 97.004   | Child Support Enforcement (Title IV-D) Immunization Grants Centers for Disease Control and Prevention Homeland Security Grant Program Cluster |  |
| Dollar threshold used to distinguish between Type A and Type B programs:                       | \$ 300,000  |  |
| Auditee qualified as low-risk auditee?   | Yes <u>X</u> No   |  |
| Section II - Financial   | Statement Findings  |  |

#### 2006-1 PRIOR PERIOD ADJUSTMENTS

Condition: As indicated in the basic financial statements, material amounts were recorded as prior period adjustments in the current year to correct errors from the prior year.

Criteria: These errors were not detected by the County's internal control over financial reporting in the prior year.

Effect: The prior year financial statements contained material misstatements that were not detected by management until after the December 31, 2005 financial statements were issued.

#### SCHEDULE OF FINDINGS AND QUESTIONED COSTS - CONTINUED

Year Ended December 31, 2006

#### Section II - Financial Statement Findings - continued

#### 2006-1 PRIOR PERIOD ADJUSTMENTS - CONTINUED

Recommendation: We recommend the County review procedures in the areas where these errors were noted and take steps to ensure that there is no recurrence of similar issues.

Corrective Action Response: Management of the County is currently reviewing procedures related to identification and correction of potential errors in the financial statements. Management did discover this error prior to the commencement of the current year audit and posted the necessary entries to correct the prior year amounts.

#### 2006-2 SEPARATION OF DUTIES

Condition: During our analysis and testing of the internal control structures, we noted that one individual at the Jail performed numerous accounting functions (i.e., receipts, disbursements, deposits, and bank reconciliations). This issue was noted and reported in our prior management letter comments. No changes were made in this area at the Jail in 2006.

Criteria: The main concept of an internal control structure is to assure that no one person handles all aspects of processing a transaction. The Jail's current processes allow one individual to process all of these transactions.

Effect: Management has not placed adequate internal control systems into operation at the Jail.

Recommendation: We recommend the County take steps to ensure that accounting duties are segregated to extent possible at the Jail. This will increase efficiency in the processing of transactions and strengthen the internal control systems.

Corrective Action Response: Management of the Jail states that inadequate staffing exists to improve internal control in this area. Management of the jail understands and accepts the risk of inadequate controls in this area.

#### 2006-3 BUDGETS

Condition: As noted in the financial statements, some of the activities and funds of the County exceeded the amounts appropriated. The variances noted were in the General and Special Revenue Funds.

Criteria: Michigan Public Act 621 of 1978, as amended, provides that the County adopt formal budgets for all applicable General and Special Revenue Funds, and shall not incur expenditures in excess of the amounts appropriated. Also, the Public Act requires amendments to be performed prior to incurring additional expenditures.

Effect: The County has not maintained adequate control over budgetary compliance in accordance with State law in the certain funds where the overages occurred.

Recommendation: We recommend the County monitor expenditures against adopted budgets in all applicable funds and make appropriate budget amendments as needed.

Corrective Action Response: Management of the County is currently reviewing procedures related to budgetary compliance in accordance with State law.

#### Section III - Federal Award Findings and Questioned Costs

None

#### SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS

Year Ended December 31, 2006

#### FINDINGS/NONCOMPLIANCE

#### 2005-1 SEPARATION OF DUTIES - DISTRICT COURT

During the course of our prior year audit we noted that the head clerk of the District Court had duties and system access that are incompatible with each other. The head clerk opened the mail, was a backup cashier, and was an authorized check signer on the Court's bank accounts.

The head clerk's duties have changed so that mail is opened by another employee and access to cashier functions has been eliminated. This finding is therefore considered to be resolved.